



AUBURN UNIVERSITY  
OFFICE OF THE PRESIDENT

September 9, 2016

**MEMORANDUM TO:** Board of Trustees

**SUBJECT:** September 15-16, 2016 Board of Trustees Workshop and Meeting

Enclosed are materials that comprise the proposed agenda for the Thursday, September 15 workshop and Friday, September 16, 2016 meeting of the Board of Trustees. Listed below is the tentative schedule; times and locations that are subject to adjustment, depending on length of individual meetings.

Thursday, September 15, 2016

1:00 p.m. Workshop (**The Wellness Kitchen Conference Room, 370 South Donahue Drive**)

Friday, September 16, 2016 (**126-127 1<sup>st</sup> Floor Conference rooms, VCOM Building, 910 South Donahue Drive, Auburn, AL 36832**)

8:30 a.m. Property and Facilities Committee  
9:00 a.m. Academic Affairs Committee  
9:15 a.m. Finance Committee  
9:30 a.m. Executive Committee  
9:45 a.m. Trustee Reports  
10:00 a.m. Regular Meeting of the Board of Trustees (**126-127 1<sup>st</sup> Floor Conference Rooms of the VCOM Building**)  
(**Proposed Executive Session – Conference Room #208, VCOM Building**)  
10:30 a.m. Reconvened Meeting of the Board of Trustees (**126-127 1<sup>st</sup> Floor Conference Rooms of the VCOM Building**)  
11:00 a.m. Brunch (**126-127 1<sup>st</sup> Floor Conference Rooms of the VCOM Building**)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, September 15, 2016 and Friday, September 16, 2016. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,



Jay Gogue  
President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)  
Mr. Grant Davis (w/encl.)  
107 Sanford Hall, Auburn, AL 36849-5113; Telephone: 334-844-4650; Fax: 334-844-6179

www.auburn.edu

**SCHEDULE & AGENDA  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
SEPTEMBER 15-16, 2016  
AUBURN UNIVERSITY MAIN CAMPUS**

**THURSDAY, SEPTEMBER 15, 2016**

- I. 1:00 p.m. - Workshop (The Wellness Kitchen Conference Room, 370 South Donahue Drive)

**FRIDAY, SEPTEMBER 16 2016**

- I. Meetings (126-127 1st Floor Conference Rooms, VCOM Building, 910 South Donahue Drive, Auburn, AL 36832)

\*\*Meetings will begin at 8:30 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.

- A. Property and Facilities Committees/Chairperson Roberts/8:30 a.m.

**Project Approvals:**

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1. Graduate Business Education Building, Final Project Approval (Dan King/Bill Hardgrave)
  2. Haley Center Quad Renovation, Approval of Project Architect Selection (Dan King/Tim Boosinger)
  3. Recreation & Wellness Center Basement Build-Out, Approval of Project Architect Selection (DanKing/BobbyWoodard)
  4. New Student Housing, Approval of Project Initiation and Authorization to Commence the Project Architect and Construction Manager Selection Processes (Dan King/Tim Boosinger)
  5. Culinary Arts Building, Approval of Project Initiation and Authorization to Commence the Project Architect and Construction Manager Selection Processes (Dan King/June Henton)
  6. Airport Maintenance Hangar, Approval of Project Initiation and Project Engineer Selection (Dan King/Bob Ritenbaugh)

**Approval of Real Estate Transactions:**

7. Real Estate Acquisition: T.K. Bullock Property, Solon Dixon Forestry Education Center, Covington County, Alabama (Dan King/Mark Stirling)
8. Outlying Auburn University Parcels of Land, Authority to Execute Lease Agreements (Dan King/Mark Stirling)
9. Auburn University Educational Complex Gulf Shores, Alabama, Approval of Lease (Dan King/Mark Stirling)

**Informational Reports:**

10. Status Updates: For Information Only
  - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
  - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 –3<sup>rd</sup> QTR Fiscal Year 2016
  - c. Project Status Report
- B. Academic Affairs Committee/Chairperson Newton/9:00 a.m.
  1. Proposed Changes to Faculty Personnel Policies (Tim Boosinger)
- C. Finance Committee/Chairperson Harbert/9:15 a.m.
  1. Approval of the 2016-2017 Fiscal-Year Budget (Don Large)
- D. Executive Committee/Chairperson DeMaioribus/9:30 a.m.
  1. Posthumous Awarding of the Bachelor of Science Degree from Auburn University to Nicholas A. Huntley (Tim Boosinger)
  2. Posthumous Awarding of a Masters of Liberal Arts from Auburn University at Montgomery to Elizabeth Renee Boroughs from the Auburn University at Montgomery campus (Carl Stockton)
  3. Presidential Assessment (Mike DeMaioribus)
  4. Selection of Board Members to the Alumni Lifetime Achievement Awards Committee (Mike DeMaioribus)
  5. Selection of Representatives to the McCrary Institute Advisory Council (Mike DeMaioribus)
  6. Proposed Awards and Namings (Mike DeMaioribus)
- E. Trustee Reports/9:45 a.m.
  1. Academic Affairs/Sarah Newton, Chair
  2. Agricultural and Natural Resources/Jimmy Sanford, Chair
  3. Audit and Compliance/Bob Dumas, Chair
  4. AUM Committee/Clark Sahlie, Chair
  5. Executive Committee/Mike DeMaioribus, Chair
  6. Finance/Raymond Harbert, Chair
  7. Governmental Affairs/Jimmy Rane, Chair

8. Institutional Advancement (Development and AU Foundation)/Wayne Smith, Chair

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9. Property and Facilities /B.T. Roberts, Chair
10. Research and Technology (Economic Development)/Mr. Jim Pratt, Chair
11. Student Affairs/ Elizabeth Huntley, Chair
12. Alumni/Clark Sahlie, Lead Trustee
13. Athletics/Gaines Lanier, Lead Trustee
14. Legal/Ms. Elizabeth Huntley, Lead Trustee

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:00 A.M.  
(126-127 First Floor Conference Rooms, VCOM Building)

(Proposed Executive Session -- Conference Room #208, VCOM Building)

III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/10:30 A.M.  
(126-127 First Floor Conference Rooms, VCOM Building)

(Agenda items are determined primarily based upon committee actions.)

11:00 A.M. - Brunch (126-127 First Floor Conference Room, VCOM Building)



## RESOLUTION

### APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, June 10, 2016 have been distributed to all members of this Board of Trustees for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, June 10, 2016, meeting are hereby approved as distributed.

## **EXECUTIVE SUMMARIES**

### **SEPTEMBER 16, 2016**

#### **A. Property and Facilities Committee**

##### **1. Graduate Business Education Building: Final Project Approval**

Project Summary: This project proposes to build an approximately 80,000 square foot building that supports the growing needs of the Raymond J. Harbert College of Business. The program areas to be supported by this expansion includes student support areas comprised of new advising, interview, and professional and career development spaces, flat-flexible and case study classrooms, a flexible studio lecture hall, offices, student study pods and open, collaborative areas, and various conference and reception style areas.

Requested Action: It is requested that the Board of Trustees approve the project program, site, budget, funding plan, and schematic design for the Graduate Business Education Building project.

The estimated total project cost of the Graduate Business Education Building project is \$30 million, to be financed by gift and University General Funds.

Previous Approvals: At its meeting on April 11, 2014 the Board of Trustees approved the project initiation of the Graduate Business Education Building, and at its meeting on April 11, 2014, the Board of Trustees approved the firm Williams Blackstock Architects of Birmingham, Alabama, as the project architect.

Project Execution Schedule: April 2017 – August 2018

##### **2. Haley Center Quad Renovation: Approval of the Project Architect Selection**

Project Summary: The Haley Center Quad Renovation includes renovating part of the Haley Center to facilitate the relocation of the Department of Mathematics and Statistics from Parker Hall. In preparation for construction of the Academic Classroom and Laboratory Complex, all departmental and academic functions need to be relocated from Parker Hall prior to demolition.

Requested Action: It is requested that the Board of Trustees authorize Houser Walker Architecture of Atlanta, Georgia, as the project architect for the Haley Center Quad Renovation project.

Previous Approvals: At its meeting held on June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation of the Haley Center Quad Renovation project and authorized the commencement of the architect selection process.

##### **3. Recreation & Wellness Center Basement Build-Out: Approval of the Project Architect Selection**

Project Summary: The Recreation & Wellness Center Basement Build-Out project includes building-out approximately 13,000 square feet of space in the basement of

the Recreation & Wellness Center (RWC) to create dedicated space for personal training, small group training, and powerlifting/Olympic-style weightlifting programs. Since its opening in August 2013, the RWC's personal training programs have continued to steadily grow along with an increasing demand for additional small group and powerlifting space.

Requested Action: It is requested that the Board of Trustees authorize Hufft Projects, of Kansas City, Missouri, as the project architect for the Recreation & Wellness Center Basement Build-Out project. This firm is recommended based upon the individual personnel within the company having previous experience on the existing building.

Previous Approvals: At its meeting held on June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation of the Recreation & Wellness Center Basement Build-Out project and authorized the commencement of the architect selection process.

**4. New Student Housing: Approval of Project Initiation and Authorization to Commence the Project Architect and Construction Manager Selection Processes**

Project Summary: The University proposes the New Student Housing project to help accommodate incoming first-year students who are interested in requesting on-campus housing. A housing needs analysis, conducted as part of the Campus Master Plan, determined that approximately 1,000 additional beds would be needed to meet the goals of the 2013-2018 Strategic Plan. The proposed New Student Housing project would construct two residence halls totaling approximately 500 beds during the 2017-2019 timeframe.

Requested Action: It is requested that the Board of Trustees approve the New Student Housing project and authorize the commencement of the project architect and construction manager selection processes.

Previous Approvals: None.

**5. Culinary Arts Building: Approval of Project Initiation and Authorization to Commence the Project Architect and Construction Manager Selection Processes**

Project Summary: The College of Human Sciences, as part of their program in the Department of Nutrition, Dietetics, and Hospitality Management, proposes the construction of an academic facility related to the culinary arts and other aspects of the departmental curriculum. As such, the proposed facility is anticipated to have a strong connection to the Auburn University Hotel and Conference Center.

Requested Action: It is requested that the Board of Trustees approve the Culinary Arts Building project and authorize the commencement of the project architect and construction manager selection processes.

Previous Approvals: None.

**6. Airport Maintenance Hangar: Approval of Project Initiation and Project Engineer Selection**

Project Summary: Auxiliary Services proposes to build the new Airport Maintenance Hangar on the south ramp of the Auburn University Regional Airport. This new facility will replace the existing maintenance hangar scheduled for demolition as part of the upcoming FAA-funded project to expand Taxiway A in 2017. The proposed project will provide modern hangar space in support of the University's Flight Education Program.

Requested Action: It is requested that the Board of Trustees approve the Airport Maintenance Hangar project and authorize Garver, LLC, of Hunstville, Alabama as the project engineer.

Previous Approvals: None

**7. Real Estate Acquisition: T.K. Bullock Property, Solon Dixon Center Forestry Education Center, Covington County, Alabama**

Project Summary: The University proposes the real estate acquisition of 80 acres adjacent to the Solon Dixon Forestry Education Center in Covington County, Alabama. The property offered for sale consists of vacant timber land. The property will expand the existing footprint of the Center and will be used in a manner consistent with the mission of the Solon Dixon Forestry Education Center. The purchase price of the property is expected to be One Hundred Forty-Four Thousand (\$144,000) dollars, which will be confirmed by an MAI appraisal.

Requested Action: It is requested that Board of Trustees approve the real estate acquisition for the T.K. Bullock Property, Solon Dixon Forestry Education Center, Covington County, Alabama.

Previous Approvals: None

**8. Outlying Auburn University Parcels of Land: Authority to Execute Lease Agreements**

Project Summary: The School of Forestry and Wildlife Sciences and Alabama Agricultural Experiment Station manage approximately 28,000 acres of forest land and Research Units for education and research purposes across the State of Alabama. The properties will continue to be used by the School and College for their institutional missions; however, there are occasions when certain parcels of land may be leased to third parties. These inactive properties may serve as a source

of additional annual revenue to support the operation and maintenance needs of the School and College.

Applicable policy and laws will be followed to secure the current market price for these leases. Any lease agreement will be limited to a five-year (5) term. Proceeds will be deposited into the management and operating fund for the Solon Dixon Forestry Education Center or the College of Agriculture. It is recommended by the Dean of the School of Forestry and Wildlife Sciences and the College of Agriculture that the Auburn University Board of Trustees consider adoption of a resolution that will authorize the President to execute the lease agreements without further action of the Board.

Requested Action: It is requested that Board of Trustees approve the Auxiliary Leases for the Outlying Auburn University Parcels of Land.

Previous Approvals: None

**9. Auburn University Educational Complex Gulf Shores, Alabama: Approval of Lease**

Project Summary: Auburn University's College of Veterinary Medicine, the College of Agriculture, the Alabama Cooperative Extension System, the Office of Research and Economic Development, and Auburn's Aviation Center desire a presence in Gulf Shores, Alabama. The Gulf Shores Public Education Finance Authority has offered to purchase the property, build a suitable structure, and lease the facility to Auburn University for the University's needs.

Requested Action: It is requested by the Provost, the Dean of the College of Veterinary Medicine, the College of Agriculture, the Alabama Cooperative Extension System, the Office of Research and Economic Development, and Auburn's Aviation Center that the Board of Trustees consider adoption of a resolution that will authorize the President to execute the lease agreement.

Previous Approvals: None

**10. Status Updates: *For Information Only***

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 –3<sup>rd</sup> QTR Fiscal Year 2016
- c. Project Status Report

B. **Academic Affairs Committee**

1. **Proposed Changes to Faculty Personnel Policies**

The University Senate has recommended additional changes to the faculty personnel policies, found in Chapter Three of the *Faculty Handbook*. The changes were approved by the University Senate in May 2016 and provide additional language and clarity to the promotion and tenure process for faculty hired as part of the University's Strategic Hiring Initiative.

C. **Finance Committee**

1. **Approval of the 2016-2017 Fiscal-Year Budget**

Time will be allocated for approval of the 2016-2017 Fiscal-Year Budget.

D. **Executive Committee**

1. **Posthumous Awarding of the Bachelor of Science Degree from Auburn University to Nicholas A. Huntley**

The College of Human Sciences is requesting approval to award posthumously the Bachelor of Science degree in Human Development and Family Studies for Mr. Nicholas A. Huntley. Mr. Huntley passed away in May 2016 before completing the requirements necessary for a Bachelor of Science degree.

2. **Posthumous Awarding of a Masters of Liberal Arts from Auburn University at Montgomery to Elizabeth Renee Boroughs from the Auburn University at Montgomery campus**

Elizabeth Renee Boroughs, a graduate student pursuing a Master of Liberal Arts, passed away on January 16, 2016. At the time of her death she was nearing completion of the work required for her degree and was in good standing. Upon recommendation of the faculty in the Department of English and with the concurrence of Dean Michael Burger, and Provost King, I am requesting that a posthumous degree be awarded to Ms. Elizabeth Renee Boroughs.

3. **Presidential Assessment**

Time will be allocated for discussion of the Presidential Assessment.

4. **Selection of Board Members to the Alumni Lifetime Achievement Awards Committee**

A request is before the Board to nominate two trustees for a three-year term on the Alumni Lifetime Achievement Awards Committee, to join the current President Pro Tempore. This term would expire in September 1, 2019.

**5. Selection of Representatives to the McCrary Institute Advisory Council**

A request is before the Board to nominate two representatives to serve on the McCrary Institute Advisory Council. This Council is charged with the task of aligning the Institution's resources with its mission. This term would expire on September 1, 2019, or until successors are selected.

**6. Proposed Awards and Namings**

Time will be allocated for presentation of any awards and namings.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

GRADUATE BUSINESS EDUCATION BUILDING

FINAL PROJECT APPROVAL

WHEREAS, at its meeting on February 7, 2014, the Board of Trustees approved the initiation of the Graduate Business Education Building project, and at its meeting on April 11, 2014, the Board of Trustees approved the project architect selection; and

WHEREAS, the project will support the growing graduate education programs of the Raymond J. Harbert College of Business, as well as build upon the existing undergraduate program; and

WHEREAS, the estimated total project cost for the Graduate Business Education Building project is \$30.0 million, to be financed by gift and University General Funds; and

WHEREAS, the schematic design of the Graduate Business Education Building project has been determined by the University Architect to be consistent with the "*Comprehensive Master Plan*" the "*Image and Character of Auburn University*," the facility program and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Graduate Business Education Building project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Graduate Business Education Building project in the amount of \$30.0 million, to be financed by gift and University General Funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.





FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**GRADUATE BUSINESS EDUCATION BUILDING: FINAL PROJECT APPROVAL**  
**DATE:** AUGUST 26, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 16, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Graduate Business Education Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

**Review and Consultation:**

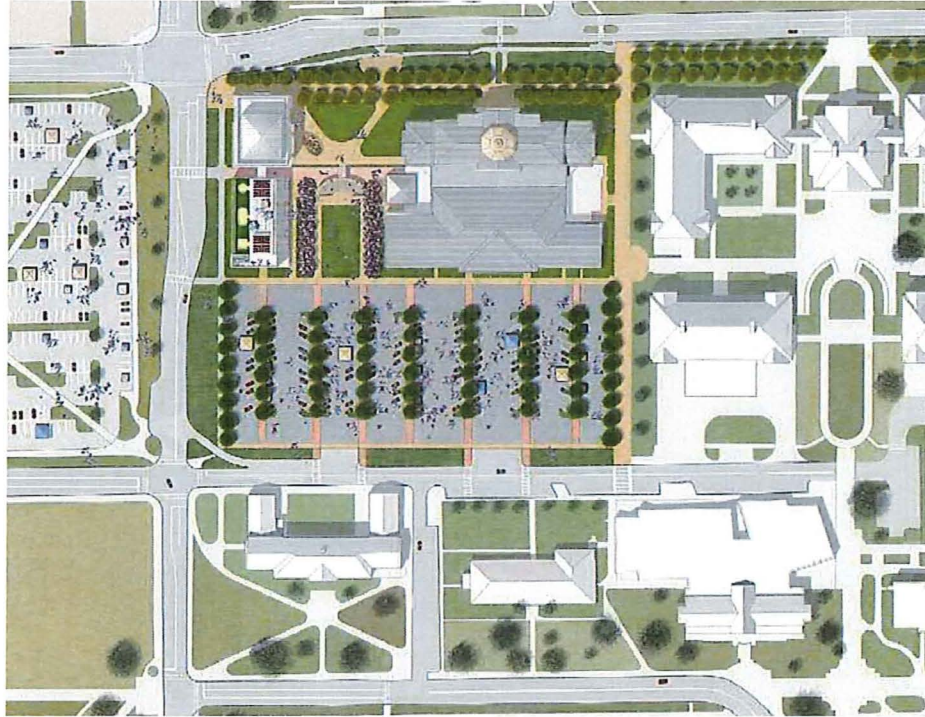
At its meeting on April 11, 2014 the Board of Trustees approved the project initiation of the Raymond J. Harbert College of Business, Graduate Business Education Building, and at its meeting on April 11, 2014, the Board of Trustees approved the project architect selection.

Since that time, a funding plan has been developed and the project team has worked to complete the schematic design. The project details are provided below:

- **Program Requirements:** The Graduate Business Education Building is anticipated to be an approximately 80,000 square foot building that supports the growing graduate needs of the College, as well as building upon the College's existing undergraduate structure. The program areas to be supported by this expansion includes student support areas comprised of new advising, interview, and professional and career development spaces, flat-flexible and case study classrooms, a flexible studio lecture hall, offices, student study pods and open, collaborative areas, and various conference and reception style areas.
- **Budget:** The estimated total project cost of the Graduate Business Education Building project is \$30 million, to be financed by gift and University General Funds.
- **Project Location:** The Graduate Business Education Building is to be located adjacent to Lowder Hall on the southeast corner of South Donahue Drive and Magnolia Avenue.

If you concur, it is proposed that a resolution providing final approval of the Graduate Business Education Building project be presented to the Board of Trustees for consideration at its meeting scheduled for September 16, 2016.

**Attachment 1**  
**GRADUATE BUSINESS EDUCATION BUILDING**  
**Site Plan & Architectural Rendering**



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

HALEY CENTER QUAD RENOVATION

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on June 10, 2016 approved the initiation of the Haley Center Quad Renovation project and authorized the commencement of the process to select a project architect; and

WHEREAS, the Haley Center Quad Renovation is an important enabling project in support of the Academic Classroom and Laboratory Complex since it will relocate the Department of Mathematics and Statistics from Parker Hall; and

WHEREAS, the University Architect, after conducting interviews with four candidate firms, determined the architectural Houser Walker Architecture, of Atlanta, Georgia, was best qualified to provide architectural services on this project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Houser Walker Architecture, of Atlanta, Georgia, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**HALEY CENTER QUAD RENOVATION: APPROVAL OF PROJECT  
ARCHITECT SELECTION**  
**DATE:** AUGUST 26, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 16, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Haley Center Quad Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

**Review and Consultation:**

During its meeting of June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation of the Haley Center Quad Renovation project and authorized the commencement of the architect selection process.

The Haley Center Quad Renovation will enable the Department of Mathematics and Statistics to relocate from their current space in Parker Hall into renovated space in Haley Center. This relocation is an important enabling project in support of the Academic Classroom and Laboratory Complex.

Since that time, Requests for Qualifications were published for architectural services. Of the thirteen architectural firms who submitted qualifications, four were interviewed by the Architect Selection Committee. The committee determined that Houser Walker Architecture, of Atlanta, Georgia was best qualified to provide architectural services on this project. The University Architect concurs with this recommendation.

It is anticipated that this project will be financed by University General Funds.

If you concur, it is proposed that a resolution initiating the Haley Center Quad Renovations project and approving the selection of the project architect be presented to the Board of Trustees at the meeting scheduled for September 16, 2016.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RECREATION AND WELLNESS BASEMENT BUILD-OUT

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on June 10, 2016 approved the initiation of the Recreation and Wellness Basement Build-Out project and authorized the commencement of the process to select a project architect; and

WHEREAS, the University Architect, after conducting interviews with four candidate firms, determined Hufft Projects, of Kansas City, Missouri, is best qualified to provide architectural services on this project. This firm is recommended based upon the individual personnel within the company having previous experience on the existing building.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Hufft Projects, of Kansas City, Missouri, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT  
M E M O R A N D U M

TO: JAY GOGUE, President  
THROUGH: DONALD L. LARGE, Executive Vice President  
FROM: DAN KING, Associate Vice President for Facilities  
SUBJECT: PROPERTY AND FACILITIES COMMITTEE  
**RECREATION & WELLNESS BASEMENT BUILD-OUT: APPROVAL OF  
PROJECT ARCHITECT SELECTION**  
DATE: AUGUST 26, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 16, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Recreation and Wellness Basement Build-Out project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

**Review and Consultation:**

Since the Recreation & Wellness Center opened in August 2013, the personal training program has continued to grow steadily and so has the need for additional small group training and powerlifting spaces. Campus Recreation intends to build-out approximately 13,000 square feet of unfinished space in the basement of the Recreation & Wellness Center to create dedicated space for personal training, small group training, and powerlifting/Olympic-style weightlifting programs. It is also proposed to relocate the golf simulator from the first floor racquetball court to the basement to free-up an additional racquetball court.

During its meeting of June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation of the Recreation and Wellness Basement Build-Out project and authorized the commencement of the architect selection process.

Since that time, Requests for Qualifications were published for architectural services. Of the thirteen architectural firms who submitted qualifications, four were interviewed by the Architect Selection Committee. The committee determined that Hufft Projects, of Kansas City, Missouri, was best qualified to provide architectural services on this project. This firm is recommended based upon the individual personnel within the company having previous experience on the existing building. The University Architect concurs with this recommendation.

It is anticipated that this project will be financed by University General Funds.

If you concur, it is proposed that a resolution initiating the Recreation and Wellness Basement Build-Out project and authorizing the commencement of the project architect selection process be presented to the Board of Trustees for approval at the meeting scheduled for September 16, 2016.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

NEW STUDENT HOUSING

APPROVAL OF PROJECT INITIATION AND  
AUTHORIZATION TO COMMENCE THE PROJECT ARCHITECT AND  
CONSTRUCTION MANAGER SELECTION PROCESSES

WHEREAS, the 2013-2018 Strategic Plan established a goal to offer on-campus student housing to all incoming first-year students interested in requesting on-campus housing; and

WHEREAS, the Campus Master Plan determined that approximately 1,000 additional beds would be needed to meet this strategic plan goal; and

WHEREAS, the University is working on a comprehensive long range (10 year) plan to construct additional residence halls to meet this requirement as well as replace or renovate the Hill Residence Hall complex; and

WHEREAS, the proposed New Student Housing project will begin the process of increasing the on-campus inventory by constructing two residence halls totaling approximately 500 beds during 2017-2019 timeframe; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the New Student Housing project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the architect and construction manager selection processes.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**NEW STUDENT HOUSING: APPROVAL OF PROJECT INITIATION AND  
AUTHORIZATION TO COMMENCE THE PROJECT ARCHITECT SELECTION  
AND CONSTRUCTION MANAGER SELECTION PROCESSES**  
**DATE:** AUGUST 26, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 16, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the New Student Housing project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect and construction manager selection processes.

**Review and Consultation:**

The 2013-2018 Strategic Plan established a goal to offer on-campus student housing to all incoming first-year students interested in requesting on-campus housing, plus select upper-division students. A housing needs analysis, conducted as part of the Campus Master Plan, determined that approximately 1,000 additional beds would be needed to meet this goal.

The University currently has a student housing capacity of 4,850 beds in the Quad, Hill, Village, South Donahue, and Cambridge residence hall complexes. In addition to the requirement for additional student housing capacity, the 1,482 bed Hill Residence Hall complex is in need of replacement or major renovation. Given these two requirements, Student Housing and Facilities Management are working on a comprehensive ten year plan to add the required new capacity and to replace or renovate the Hill Residence Hall complex. This effort may involve up to 2,500 beds and would be executed in a series of housing projects, over the next decade, with each project submitted separately to the Board of Trustees for approval. Given the long duration of this effort, the University seeks to commence the first student housing project in 2017.

The proposed New Student Housing project would construct two residence halls totaling approximately 500 beds during the 2017-2019 timeframe.

If you concur, it is proposed that a resolution initiating the New Student Housing project, and authorizing the commencement of the project architect and construction manager selection processes, be presented to the Board of Trustees at the meeting scheduled for September 16, 2016.



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

CULINARY ARTS BUILDING

APPROVAL OF PROJECT INITIATION AND  
AUTHORIZATION TO COMMENCE THE PROJECT ARCHITECT AND  
CONSTRUCTION MANAGER SELECTION PROCESSES

WHEREAS, the College of Human Sciences and the Department of Nutrition, Dietetics, and Hospitality Management, have gained both national and international renown for the quality and innovative nature of their academic programs; and

WHEREAS, the College of Human Sciences has proposed the construction of an academic facility related to the culinary arts and other aspects of the departmental curriculum; and

WHEREAS, the proposed facility is anticipated to have a strong connection to the Auburn University Hotel and Conference Center and would be financed by a combination of gift funds and revenues generated from the project; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the new Culinary Arts Building project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect and construction manager selection processes.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**CULINARY ARTS BUILDING: APPROVAL OF PROJECT INITIATION AND  
AUTHORIZATION TO COMMENCE THE PROJECT ARCHITECT AND  
CONSTRUCTION MANAGER SELECTION PROCESSES**  
**DATE:** AUGUST 26, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 16, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Culinary Arts Building project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect and construction manager selection processes.

**Review and Consultation:**

The College of Human Sciences, as part of their program in the Department of Nutrition, Dietetics, and Hospitality Management, has proposed the construction of an academic facility related to the culinary arts and other aspects of the departmental curriculum. As such, the proposed facility is anticipated to have a strong connection to the Auburn University Hotel and Conference Center.

It is anticipated that this facility would be financed by a combination of gift funds and revenues generated from the project.

If you concur, it is proposed that a resolution initiating the Culinary Arts Building project and authorizing the commencement of the project architect and construction manager selection processes be presented to the Board of Trustees for approval at the meeting scheduled for September 16, 2016.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AIRPORT MAINTENANCE HANGAR

APPROVAL OF PROJECT INITIATION AND  
PROJECT ENGINEER SELECTION

WHEREAS, Auxiliary Services proposes a project to build a new Airport Maintenance Hangar at the Auburn University Regional Airport south ramp, to facilitate the relocation of the Taxiway A; and

WHEREAS, the University Architect recommends the use of the Board of Trustees' previously approved Airport Engineer, Garver, LLC, of Hunstville, Alabama to design the new maintenance hangar; and

WHEREAS, this project will be financed by Auxiliary Services funds; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Airport Maintenance Hangar project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Garver, LLC, of Hunstville, Alabama as project engineer to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**AIRPORT MAINTENANCE HANGAR: APPROVAL OF PROJECT INITIATION  
AND PROJECT ENGINEER SELECTION**  
**DATE:** AUGUST 26, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 16, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Airport Maintenance Hangar project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project engineer.

**Review and Consultation:**

Auxiliary Services proposes to build a new maintenance hangar on the south ramp of the Auburn University Regional Airport. This new facility will replace the existing maintenance hangar scheduled for demolition as part of the upcoming FAA-funded project to expand Taxiway A in 2017. The proposed project will provide modern hangar space in support of the University's Flight Education Program. Attachment 1 provides a site diagram for the airport location of the proposed maintenance aircraft hangar.

This project will be financed by Auxiliary Services funds.

During its meeting on April 22, 2005, the Board of Trustees approved the Airport Layout Plan that provided the long term master plan for the Auburn University Regional Airport. During its meeting on February 7, 2014, the Board of Trustees approved the engagement of Garver, LLC, of Huntsville, Alabama as the Airport Engineer.

To facilitate an accelerated design process, the University Architect recommends use of the Airport Engineer, Garver, LLC, of Huntsville, Alabama, to design the Airport Maintenance Hangar project.

If you concur, it is proposed that a resolution initiating the Airport Maintenance Hangar project and approving the selection of the project engineer be presented to the Board of Trustees at the meeting scheduled for September 16, 2016.

Attachment 1  
AIRPORT MAINTENANCE HANGAR  
Site Map



| LEGEND |  | Proposed New Construction | Proposed Demolition                   |
|--------|--|---------------------------|---------------------------------------|
| 1.     | New Airport Maintenance Hangar                       |                           | 4. Existing Trailers to be Demolished |
| 2.     | Taxiway A Extension                                  |                           | 5. Existing Terminal to be Demolished |
| 3.     | Existing Airport Maintenance Hangar to be demolished |                           | 6. Existing Hangar to be Demolished   |
|        |  |                           | 7. Existing Terminal                  |

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

REAL ESTATE ACQUISITION

T.K. BULLOCK PROPERTY,  
SOLON DIXON FORESTRY EDUCATION CENTER  
COVINGTON COUNTY, ALABAMA

WHEREAS, Auburn University owns and operates the Solon Dixon Forestry Education Center in Covington County, Alabama; and

WHEREAS, approximately 80 acres of vacant timber land located adjacent to the Solon Dixon Forestry Education Center in Covington County, as shown in Attachment 1, have been offered for sale to the University by the heirs of T.K. Bullock; and

WHEREAS, the additional property will contribute to the mission and operation of the Solon Dixon Forestry Education Center; and

WHEREAS, an appraisal of the property will be completed, and the purchase price will not exceed the appraised value.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to purchase approximately 80 acres of land located in Covington County, Alabama at a price not to exceed the appraised value. All documents consummating the purchase of the property shall be reviewed, as to form, by legal counsel for Auburn University.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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TO: JAY GOGUE, President  
THROUGH: TIMOTHY BOOSINGER, Provost and Vice President for Academic Affairs  
THROUGH: JANAKI ALAVALAPATI, Dean, School of Forestry and Wildlife Sciences  
FROM: MARK STIRLING, Director of Real Estate  
SUBJECT: PROPERTY AND FACILITIES COMMITTEE  
**REAL ESTATE ACQUISITION: T.K. BULLOCK PROPERTY, SOLON DIXON  
FORESTRY EDUCATION CENTER, COVINGTON COUNTY, ALABAMA**  
DATE: AUGUST 26, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 16, 2016.

**Proposal:**

It is proposed that Auburn University purchase approximately 80 acres of land adjacent to the Solon Dixon Forestry Education Center in Covington County, Alabama.

**Review and Consultation:**

An opportunity has arisen for the Board of Trustees to consider the purchase of property adjacent to the Solon Dixon Forestry Education Center. The property is offered for sale by the heirs of T.K. Bullock. If purchased, the additional land will effectively contribute to the mission and operation of the Solon Dixon Forestry Education Center.

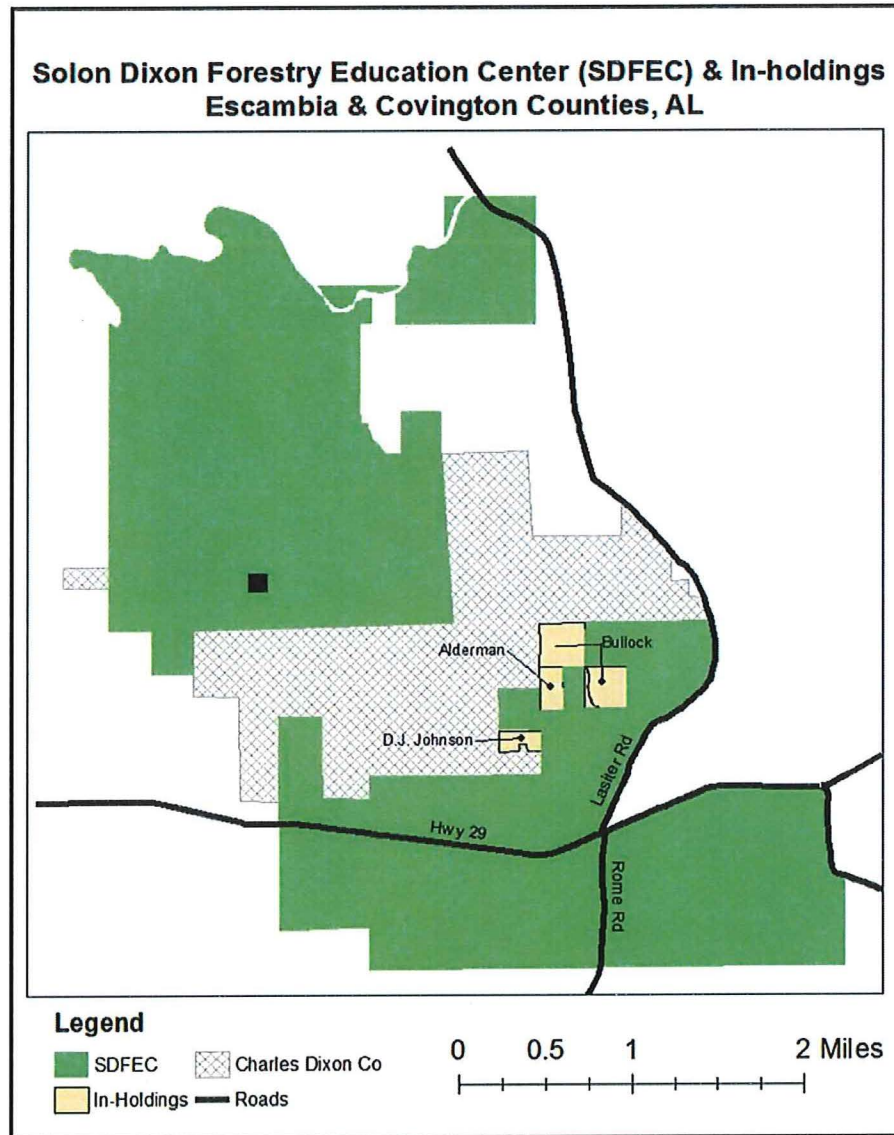
The property offered for sale consists of approximately 80 acres of vacant timber land (Attachment 1). We estimate the value to be approximately \$144,000.00. Consistent with standing policy, an MAI appraisal will be obtained, and the purchase price will not be greater than the appraisal value. Funds to offset the purchase price are contingent on funding by the Solon & Martha Dixon Foundation and funds available from the Solon Dixon Forestry Education Center Quasi Endowment Account.

The proposal for acquisition is recommended by the Dean of the School of Forestry and Wildlife Sciences and the Provost.

If you concur, it is requested that a resolution outlining the purchase of the property be presented to the Board of Trustees through the Property and Facilities Committee at the meeting scheduled for September 16, 2016.



Attachment 1  
REAL ESTATE ACQUISITION: T.K. BULLOCK PROPERTY, SOLON DIXON  
FORESTRY EDUCATION CENTER, COVINGTON COUNTY, ALABAMA  
Real Estate Map





AGRICULTURE COMMITTEE/PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

OUTLYING AUBURN UNIVERSITY PARCELS OF LAND

AUTHORITY TO EXECUTE LEASE AGREEMENTS

WHEREAS, the School of Forestry and Wildlife Sciences and the Alabama Agricultural Experiment Station currently manage in excess of 28,000 acres of land owned by Auburn University across the State of Alabama and provide the operation and maintenance of those properties; and

WHEREAS, the Auburn University property is used for education, research, and outreach in support of the mission of Auburn University; and

WHEREAS, certain parcels are not used for the primary purpose of the unit and are available to be leased to third parties for row crops, hay fields, pasture land, hunting leases, office/storage, etc. and the revenue used to offset the cost of the operation and maintenance of the property; and

WHEREAS, the School of Forestry and Wildlife Sciences and the Alabama Agricultural Experiment Station propose to authorize the President to execute revenue producing auxiliary lease agreements for a term not to exceed five years on outlying Auburn University parcels of land that do not interfere with the primary purpose of the property and without further action of the Board.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the future lease of these parcels is approved and that Jay Gogue, President, or such other person as may be acting as President, is hereby authorized and empowered to execute said leases which will be entered into in accordance with the Board of Trustees policies and consistent with state law. All documents shall be approved, subject to form, by legal counsel for Auburn University.

BE IT FURTHER RESOLVED that the funds generated from the leases be used for operations, management, use, and support of the School of Forestry and Wildlife Sciences and the Alabama Agricultural Experiment Station.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President

**THROUGH:** TIMOTHY BOOSINGER, Provost and Vice President for Academic Affairs

**THROUGH:** JANAKI ALAVALAPATI, Dean, School of Forestry and Wildlife Sciences

**THROUGH:** PAUL PATTERSON, Dean, College of Agriculture and Director of the Alabama Agricultural Experiment Station

**FROM:** MARK STIRLING, Director of Real Estate

**SUBJECT:** AGRICULTURE COMMITTEE AND PROPERTY AND FACILITIES COMMITTEE

**OUTLYING AUBURN UNIVERSITY PARCELS OF LAND: AUTHORITY TO EXECUTE LEASE AGREEMENTS**

**DATE:** AUGUST 26, 2016

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This memorandum is to request that the following item be presented to the Board of Trustees, through the Agriculture Committee & Property and Facilities Committee; and be included on the agenda of the meeting scheduled for September 16, 2016.

**Proposal:**

It is proposed that Board of Trustees consider adoption of an appropriate resolution that will authorize the President to execute revenue producing auxiliary lease agreements on outlying Auburn University parcels of land that do not interfere with the primary purpose of the property.

**Review and Consultation:**

The School of Forestry and Wildlife Sciences and the Alabama Agricultural Experiment Stations oversee the operation of the majority of property owned by Auburn University, approximately 28,000 acres. Auburn University has entered into leases on a number of the properties when the leases did not interfere with the primary function of the land. The leases provide additional revenue to help support the outlying units and to help offset the cost of operation and maintenance. In addition, they provide additional security because of the occupancy of the tenant.

We propose to continue to follow Board Policy requirements including that competitive bids be solicited through public advertisement and that the rent reflect fair market value. Any lease agreement will be limited to a five-year term. The lease documents will be created by the Director of Real Estate and reviewed and approved by the General Counsel. It is recommended by the Dean of the School of Forestry and Wildlife Sciences and the College of Agriculture that the President be authorized to execute a lease based upon the highest and best bid that is consistent with or higher than the range of comparable leases within the local market area. If you concur, it is requested that you recommend this proposal to the Board of Trustees through the Agriculture Committee and Property & Facilities Committee for action.

**Rationale for Recommendation:**

Occasionally, certain tracts of land on outlying Auburn University property are available for lease because they are not currently being used by the Unit. Revenue generated from the lease will be

applied to the operation and maintenance needs of the property. The President requires authorization from the Board of Trustees to execute leases of Auburn University property.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN UNIVERSITY EDUCATIONAL COMPLEX  
GULF SHORES, ALABAMA

APPROVAL OF LEASE

WHEREAS, Auburn University is committed to its statewide mission of providing quality academic programs, research and outreach, and having a presence in the southern part of the state will further enhance the University's public engagement as a land-grant institution; and

WHEREAS, the City of Gulf Shores has proposed a strategic plan, *Small Town, Big Beach Vision 2025 for Sustainability* and has invited Auburn University to have a presence in Gulf Shores; and

WHEREAS, an Auburn University presence in Gulf Shores is of particular interest to the College of Veterinary Medicine, the College of Agriculture, the Alabama Cooperative Extension System, the Office of Research and Economic Development, and Auburn's Aviation Center; and

WHEREAS, a possible site for the proposed Auburn University Educational Complex has been located on the Foley Beach Express adjacent to the proposed Coastal Alabama Center for Education Excellence; and

WHEREAS, the Gulf Shores Public Education Finance Authority has offered to purchase the property, build a suitable structure, and lease the facility to Auburn University for Auburn's needs at a price not to exceed fair market value.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President be and the same is hereby authorized and empowered to take such action as is necessary and desirable to complete the design, construction, and leasing of a suitable facility in Gulf Shores, Alabama for the Auburn University Educational Complex. All documents consummating the agreement and lease with the City of Gulf Shores shall be reviewed, as to form, by legal counsel for Auburn University.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** TIMOTHY BOOSINGER, Provost  
**FROM:** MARK STIRLING, Director of Real Estate  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**AUBURN UNIVERSITY EDUCATIONAL COMPLEX GULF SHORES, ALABAMA:  
APPROVAL OF LEASE**  
**DATE:** AUGUST 26, 2016

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I am writing to request that the following item be added to the Board of Trustees' agenda for consideration at the **September 16, 2016** meeting.

**Proposal:**

It is requested that the Auburn University Educational Complex Gulf Shores, Alabama project be submitted to the Board of Trustees for approval through the Property and Facilities Committee.

**Review and Consultation:**

Auburn University's 2013-2018 Strategic Plan outlines key goals and commitments designed to enhance student success and increase the institution's capacity for developing research-based educational programming that addresses community needs. As indicated in the plan, Auburn's academic, research, outreach and extension activities continue to provide valuable resources to the state in the form of interdisciplinary activities and unique community partnerships.

In March 2014, Gulf Shores Mayor Robert Craft met with University representatives to present the proposed Gulf Shores strategic plan, *Small Town, Big Beach Vision 2025 for Sustainability*, and to invite the University to have a presence in Gulf Shores. Given the University's strategic goals to advance its teaching, research and outreach missions, maintaining a presence in the southern part of the state supports the University's efforts to expand its role as an economic resources for Alabama. The Mayor identified a number of strategic opportunities, with a primary focus on the City's Coastal Alabama Center for Education Excellence. While Auburn initially declined to locate in the proposed Center, there was strong interest in creating a unique Auburn identity in Gulf Shores.

An opportunity of this nature is of particular interest to several academic Auburn programs, including the College of Veterinary Medicine, the College of Agriculture, the Alabama Cooperative Extension System, the Office of Research and Economic Development, and Auburn's Aviation Center. A summary of each program's interest is provided:

The College of Veterinary Medicine (CVM) seeks to enhance its instructional mission and expand its outreach through strategic partnerships with referring veterinarians throughout South Alabama and the Florida Panhandle. Building on models developed at other veterinary colleges, CVM proposes to establish a veterinary referral center and a teaching hospital that will provide specialty veterinary services and related educational opportunities. The clinic will advance Auburn's instructional mission by providing a base of operations for student engagement in laboratory training in disciplines unique to the Alabama's Gulf Coast, such as marine mammal medicine, aquatic animal pathology, zoological medicine, and wildlife medicine.

The Alabama Cooperative Extension System will pursue Extension programs in Gulf Shores that may include a plant diagnostic laboratory to support the local commercial market and homeowners, relocating a regional extension agent, establishing a master gardener's resource office, and holding 4-H activities and various extension meetings for area residents. In addition, the College of Agriculture and Alabama Agricultural Experiment Station would benefit from a new site to host ongoing teaching and research activities related to marine fisheries and aquaculture and ornamental horticulture. Some of this work may be done in collaboration with the Alabama Cooperative Extension System.

The Office of Vice President for Research and Economic Development has indicated that an office in Gulf Shores will increase Auburn's visibility in the state's economic development landscape, anchor Auburn's efforts in South Alabama, and coordinate related research between the campus and the Gulf Coast. The Samuel Ginn College of Engineering has established a broad *Additive Manufacturing* initiative with collaboration across the state and the southeast focused on applied research to advance the industrialization of processes and training for highly skilled technical personnel. This effort has the potential to revolutionize low cost, high throughput manufacturing for Alabama and the nation. The initiative, which has institutional participants across Alabama and the southeast, will require an Auburn University presence at locations beyond the main campus. With Auburn's efforts heavily focused on additive manufacturing for aerospace, an office in Gulf Shores with access to Airbus and its suppliers would enhance Auburn's partnership with GE Aviation, which has made the commitment to consolidate all of its aerospace additive manufacturing resources at its plant in Auburn. Discussions with the economic development community, selected research institutions and community colleges, as well as manufacturers in the Gulf Coast region, are currently ongoing.

The Auburn University Aviation Center will offer, as demand dictates, non-credit training courses such as the Unmanned Aircraft System (UAS) certificate. This certificate teaches participants about the Federal Aviation Administration's (FAA) current regulatory environment, how to safely and responsibly fly a UAS, and the material needed to take the FAA's new UAS exam required to commercially fly a UAS. Specialty courses can also be offered in Gulf Shores, such as mapping/surveying, precision agriculture, and public safety. In addition, the Aviation Center will engage in K-12 outreach through the Striped Wings student ambassador program as well as offer camps for various grade levels that could include activities such as taking a discovery flight in one of our flight training aircrafts, demonstrating the capabilities of UAS, flying a flight simulator, and launching model rockets.

The City of Gulf Shores has been very accommodating in our search for a site to locate the Auburn University Educational Complex Gulf Shores, Alabama. University representatives visited Gulf Shores several times over the past year to evaluate potential sites. The site known as the Southland Gulf Property, located on the Foley Beach Express and County Road 8, was unanimously recommended by all representatives. The 25.8-acre site is adjacent to the proposed Coastal Alabama Center for Education Excellence that will house Kindergarten through University-level classes. Gulf Shores and Baldwin County have plans to build a new portion of the express near this site, which will provide better access to the airport and the State Park. The long-term potential of this property is much greater than any of the other sites visited.

Through its Public Education Finance Authority, Gulf Shores has offered to purchase the property and build a structure suitable for Auburn's needs. The lease rate will be an amount to repay Gulf Shores for the cost of the debt service related to buying the land and constructing a building. Gulf Shores is willing to include the option for Auburn to purchase the remainder interest in the building for One Dollar (\$1) at the expiration of the lease. The participating units will be responsible for their pro-rata share of the lease premises.

Based upon the potential uses expressed and in order to begin discussions on the annual lease rates, some preliminary cost projections are provided below. These numbers were developed by working with an architect to develop a program and schematic design. Volkert Construction and Brasfield & Gorrie have both provided cost estimates based upon the preliminary project scope.

**Space Requirements:**

|                              |            |
|------------------------------|------------|
| CVM Satellite Surgery Center | 18,046 gsf |
| General Multi-Function space | 6,184 gsf  |
| - College of Agriculture     |            |
| - Extension                  |            |
| - AU Aviation Center         |            |
| - AU Economic Development    |            |

|                           |                     |
|---------------------------|---------------------|
| Total Construction Cost   | \$ 5,917,298        |
| Design Fee                | \$ 500,000          |
| Land                      | \$ 2,100,000        |
| Medical Equipment         | \$ 2,010,512        |
| FF&E                      | \$ 167,920          |
| AU Construction oversight | \$ 50,000           |
| <b>Total Project Cost</b> | <b>\$10,745,730</b> |

**Annual Lease payment (3% bond for 30 years) \$545,688**

**Annual Lease payment (2.75% bond for 20 years) \$702,407**

**Recommendation:**

We request that the Board of Trustees of Auburn University authorize and empower Jay Gogue, President, or such person as may be acting as President be and the same, to take such action as is necessary and desirable to complete the design, construction, and leasing of a suitable facility in Gulf Shores, Alabama for the Auburn University Educational Complex. All documents consummating the agreement and lease with the City of Gulf Shores shall be reviewed, as to form, by legal counsel for Auburn University.



FACILITIES MANAGEMENT  
M E M O R A N D U M

TO: JAY GOGUE, President  
THROUGH: DONALD L. LARGE, Executive Vice President  
FROM: DAN KING, Associate Vice President for Facilities  
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/  
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER  
(INFORMATION ONLY)**

DATE: AUGUST 26, 2016

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for September 16, 2016.

**Proposal:**

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

**Rationale for Recommendation:**

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for September 16, 2016.



# Auburn University Facilities Management

## Current Capital Projects

(Spending across Multiple Years)

### Summary of Cash Flow by Project Phase

| <i>Project Phase</i>        | <i>Previous<br/>Approved<br/>Budget<br/>Amount</i> | <i>Current<br/>Approved<br/>Budget<br/>Amount</i> | <i>Actual<br/>Spending<br/>to Date<br/>(across<br/>multiple<br/>years)</i> | <i>Estimated<br/>Spending<br/>Assuming<br/>Remainder of<br/>Budget for<br/>FY2016</i> | <i>Estimated<br/>Spending<br/>Assuming<br/>Remainder<br/>of Budget<br/>for<br/>FY2017 &amp;<br/>Forward</i> |
|-----------------------------|--|---|--|---|---|
| Substantial Completion      | 246,673,000  | 254,798,000                                       | 246,293,129  | 3,785,563   | 3,909,437 *   |
| Construction                | 109,534,651  | 107,036,780                                       | 24,524,498   | 16,799,383  | 65,712,899  |
| Design                      | 28,318,297   | 45,216,168  | 5,155,137  | 359,655   | 39,701,376  |
| Planning                    | 13,141,910   | 31,387,653  | 2,794,210  | 823,897   | 27,769,546  |
| Totals                      | 397,667,858  | 438,438,601                                       | 278,766,974  | 21,768,498  | 137,093,258 *   |
| Other Open Capital Projects | 48,440,301   | 48,433,865  | 19,397,261   | 4,800,000   | 24,236,604  |
| Grand Totals                | 446,108,159  | 486,872,466                                       | 298,164,235  | 26,568,498  | 161,329,862 *   |

\* On the lines with asterisks, the sum of the spending column and both cash flow columns does not equal the current approved budget figure. The reason relates to six projects that were completed under budget: (1) "Small Animal Teaching Hospital" project under budget by \$435,971. (2) "Foy Hall - Convert Loading Dock Area Into A New Dining Facility" project under budget by \$133,424. (3) "Martin Hall - 1st Floor, Renovations & New ADA Ramp For The Freshman Advising Ctr." project under budget by \$49,183. (4) Facilities Mgmt. Complex - New Facility for Waste Reduction, Mail Services & Service Support" project under budget by \$18,473. (5) "Jordan-Hare Stadium - South Side, Provide A New Score & Video Board System" project under budget by \$97,831. (6) "Athletics Sports Medicine Facility - New Building & Relocation from BEMC" project under budget by \$74,989.

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

| Project Name   | Project Phase  | Original Approved Budget Amount | (A)                            |                                    | AU Bond Funding | Federal/ State or Local Funding | (B)   |  | Estimated Spending Assuming Remainder of Budget for FY2017 & Forward | (C)                                  | (A)-(B)-(C)   |   |
|--|--|---------------------------------|--------------------------------|------------------------------------|-----------------|---------------------------------|---|--|--|--------------------------------------|---|---|
|  |  |                                 | Current Approved Budget Amount | AU Funding (includes gifts/grants) |                 |                                 | Actual Spending to Date (across multiple years) | Estimated Spending Assuming Remainder of Budget for FY2016 |  | Current Encumbrances Against Project | Current Open Balance (Budget less Actuals and Encumbrances) |   |
| <b>SUBSTANTIAL COMPLETION PHASE</b>  |  |                                 |                                |                                    |                 |                                 |   |  |  |                                      |   |   |
| Small Animal Teaching Hospital (09-083.1 Ph I, 09-083 Ph II)                                       | Completed  | 70,000,000                      | 74,000,000                     | 40,121,639                         | 33,878,361      | 0                               | 73,564,029                                      | 0  | 0  | 0                                    | 435,971   | * |
| Foy Hall - Convert Loading Dock Area Into A New Dining Facility 13-180                             | Completed  | 1,600,000                       | 2,200,000                      | 2,200,000                          |                 |                                 | 2,066,576                                       | 0  | 0  | 0                                    | 133,424   | * |
| Martin Hall - 1st Floor, Renovations & New ADA Ramp For The Freshman Advising Ctr 14-302           | Completed  | 1,200,000                       | 1,200,000                      | 1,200,000                          |                 |                                 | 1,150,817                                       | 0  | 0  | 0                                    | 49,183  | * |
| Facilities Mgmt Complex - New Facility For Waste Reduction, Mail Services & Service Support 13-194 | Completed  | 823,000                         | 823,000                        | 823,000                            |                 |                                 | 804,527   | 0  | 0  | 0                                    | 18,473  | * |
| Jordan-Hare Stadium - South Side, Provide A New Score & Video Board System 14-286                  | Completed  | 13,900,000                      | 13,900,000                     | 13,900,000                         |                 |                                 | 13,802,169                                      | 0  | 0  | 0                                    | 97,831  | * |
| Athletics Sports Medicine Facility - New Building & Relocation from BEMC 12-132                    | Schematic Design (Partial budget only at this point) - | 75,000                          | 75,000                         |                                    | 75,000          |                                 | 11  | 0  | 0  | 0                                    | 74,989  | * |
| Student Recreation & Wellness Center Building (07-225)   | Substantial Completion                                 | 72,000,000                      | 72,000,000                     | 5,000,000                          | 67,000,000      |                                 | 71,041,987                                      | 0  | 958,013  | 522,299                              | 435,714   |   |
| South Donahue Residence Hall, Dinning, Biggio Parking Facility 10-217                              | Substantial Completion                                 | 73,600,000                      | 75,200,000                     | 6,600,000                          | 68,600,000      |                                 | 74,700,005                                      | 499,995  | 0  | 400,000                              | 99,995  |   |
| Samford Park Redevelopment: Phase II 14-257  | Substantial Completion                                 | 900,000                         | 900,000                        | 900,000                            |                 |                                 | 869,209   | 10,000   | 20,791   | 5,795                                | 24,996  |   |

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

| <i>Project Name</i>                                       | <i>Project Phase</i>   | <i>Original Approved Budget Amount</i> | <i>(A)</i>                            |   | <i>AU Bond Funding</i> | <i>Federal/ State or Local Funding</i> | <i>(B)</i>   |   | <i>Estimated Spending Assuming Remainder of Budget for FY2017 &amp; Forward</i> | <i>(C)</i>                                  | <i>(A)-(B)-(C)</i>   |   |
|---|------------------------|--|---------------------------------------|---|------------------------|--|--|---|---|---|--|---|
|   |                        |  | <i>Current Approved Budget Amount</i> | <i>AU Funding (includes gifts/grants)</i> |                        |  | <i>Actual Spending to Date (across multiple years)</i> | <i>Estimated Spending Assuming Remainder of Budget for FY2016</i> |   | <i>Current Encumbrances Against Project</i> | <i>Current Open Balance (Budget less Actuals and Encumbrances)</i> |   |
| Pebble Hill Renovation 06-176                             | Substantial Completion | 2,500,000                              | 2,750,000                             | 2,750,000                                 |                        |  | 2,383,858  | 109,843   | 256,299   | 7,471                                       | 358,671  |   |
| Cater Hall Repair & Renovation (Phase I) 14-220           | Substantial Completion | 900,000                                | 900,000                               | 900,000                                   |                        |  | 799,860  | 100,140   | 0   | 34,099                                      | 66,041   |   |
| AU Regional Airport T-Hangar Construction Phase I 15-093  | Substantial Completion | 2,000,000                              | 2,000,000                             | 2,000,000                                 |                        |  | 1,669,994  | 330,006   | 0   | 299,841                                     | 30,165   |   |
| Offsite Library Archiving Facility 15-142                 | Substantial Completion | 1,900,000                              | 1,900,000                             | 1,900,000                                 |                        |  | 1,205,632  | 694,368   | 0   | 28,165                                      | 666,203  |   |
| Cater Hall Repair & Renovation Phase II 15-334            | Substantial Completion | 1,950,000                              | 1,950,000                             | 1,950,000                                 |                        |  | 1,153,924  | 716,468   | 79,608  | 386,017                                     | 410,059  |   |
| Risk Management and Safety Facility - New Building 15-150 | Construction           | 2,800,000                              | 2,800,000                             | 2,800,000                                 |                        |  | 108,568  | 403,715   | 2,287,717   | 35,461                                      | 2,655,971  |   |
| Auburn Arena Volleyball Team Space Improvements 14-273    | Substantial Completion | 2,200,000                              | 2,200,000                             | 2,200,000                                 |                        |  | 971,963  | 921,028   | 307,009   | 887,466                                     | 340,571  |   |
| <b>Total Substantial Completion</b>                       |                        |  | 254,798,000                           | 85,244,639                                | 169,553,361            | 0                                      | 246,293,129  | 3,785,563   | 3,909,437   | 2,606,614                                   | 5,898,257  | * |

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

| Project Name   | Project Phase | Original<br>Approved<br>Budget<br>Amount | (A)                                     |   | AU Bond<br>Funding | Federal/<br>State or<br>Local<br>Funding | (B)  |   | Estimated<br>Spending<br>Assuming<br>Remainder<br>of Budget<br>for<br>FY2017 &<br>Forward | (C)        | (A)-(B)-(C) |
|--|---------------|--|---|---|--------------------|--|--|---|---|------------|-------------|
|  |               |  | Current<br>Approved<br>Budget<br>Amount | AU<br>Funding<br>(includes<br>gifts/grants) |                    |  | Actual<br>Spending<br>to Date<br>(across<br>multiple<br>years) | Estimated<br>Spending<br>Assuming<br>Remainder of<br>Budget for<br>FY2016 |   |            |             |
| CONSTRUCTION<br>PHASE  |               |  |   |   |                    |  |  |   |   |            |             |
| Mell Classroom Building 11-209   | Construction  | 25,000,000                               | 35,000,000                              | 31,500,000                                  | 3,500,000          |  | 6,372,141  | 4,000,000   | 24,627,859  | 23,542,600 | 5,085,259   |
| Jordan-Hare Stadium Improvements: Phase 1 Storm Drain & Sewer Repairs 15-056       | Construction  | 4,500,000                                | 10,634,651                              | 10,634,651                                  |                    |  | 7,533,793  | 2,100,858   | 1,000,000   | 1,854,050  | 1,246,808   |
| Health Science Sector Infrastructure 15-222  | Construction  | 6,000,000                                | 6,000,000                               | 6,000,000                                   |                    |  | 3,789,169  | 1,437,040   | 773,791   | 1,659,060  | 551,771     |
| School of Nursing Facility 15-035  | Construction  | 29,000,000                               | 29,000,000                              | 29,000,000                                  |                    |  | 2,999,744  | 3,900,038   | 22,100,218  | 21,127,156 | 4,873,100   |
| Pharmaceutical Research Building 14-193  | Construction  | 16,600,000                               | 16,600,000                              | 16,600,000                                  |                    |  | 1,972,609  | 2,194,109   | 12,433,282  | 13,127,047 | 1,500,344   |
| Garden of Memory - Student Memorial 14-336   | Construction  | 1,250,000                                | 1,250,000                               | 1,250,000                                   |                    |  | 327,596  | 922,404   | 0   | 796,298    | 126,106     |
| Band Practice Field - New Storage & Dressing Facility 15-256                       | Construction  | 3,000,000                                | 3,000,000                               | 3,000,000                                   |                    |  | 694,875  | 1,383,075   | 922,050   | 1,963,797  | 341,328     |
| Poultry Research Farm Unit Relocation Phase I 15-140                               | Construction  | 1,300,000                                | 1,300,000                               | 1,300,000                                   |                    |  | 779,864  | 442,116   | 78,020  | 127,940    | 392,196     |
| Auburn University Hotel Governor's Room, Board Room, & Restroom Renovations 15-326 | Construction  | 852,129                                  | 852,129                                 | 852,129                                     |                    |  | 51,623   | 80,051  | 720,455   | 723,597    | 76,909      |
| Food Animal Research Facility 15-130   | Construction  | 3,400,000                                | 3,400,000                               | 3,400,000                                   |                    |  | 3,084  | 339,692   | 3,057,224   | 2,607,000  | 789,916     |
| Total Construction   |               |  | 107,036,780                             | 103,536,780                                 | 3,500,000          | 0  | 24,524,498   | 16,799,383  | 65,712,899  | 67,528,545 | 14,983,737  |

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

| Project Name   | Project Phase  | Original Approved Budget Amount | (A)                            |                                    | AU Bond Funding | Federal/ State or Local Funding | (B)   |  | Estimated Spending Assuming Remainder of Budget for FY2017 & Forward |  | (C)       | (A)-(B)-(C) |
|--|--|---------------------------------|--------------------------------|------------------------------------|-----------------|---------------------------------|---|--|--|--|-----------|-------------|
|  |  |                                 | Current Approved Budget Amount | AU Funding (includes gifts/grants) |                 |                                 | Actual Spending to Date (across multiple years) | Estimated Spending Assuming Remainder of Budget for FY2016 |  |  |           |             |
| DESIGN PHASE   |  |                                 |                                |                                    |                 |                                 |   |  |  |  |           |             |
| Ag Heritage Park 98-333  | Construction and Design Future Projects              | 2,666,320                       | 2,666,320                      | 2,666,320                          |                 |                                 | 1,427,581                                       | 0  | 1,238,739  |  | 0         | 1,238,739   |
| Hill Residence Halls - Building Renovations & Upgrades 10-155            | Design (Partial budget - Phase I only at this point) | 15,859,848                      | 15,859,848                     | 13,373,258                         | 2,486,590       |                                 | 2,125,099                                       | 0  | 13,734,749   |  | 1,129,562 | 12,605,187  |
| Auburn University Hotel Porte-Cochere & Front Drive Improvements 13-268  | Design   | 1,200,000                       | 1,200,000                      | 1,200,000                          |                 |                                 | 90,713  | 221,857  | 887,430  |  | 11,859    | 1,097,428   |
| President's House Renovation 14-296                                      | Design (Partial budget only at this point)           | 240,000                         | 240,000                        | 240,000                            |                 |                                 | 152,202   | 87,798   | 0  |  | 41,306    | 46,492      |
| Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308 | Design   | 16,750,000                      | 16,750,000                     | 16,750,000                         |                 |                                 | 1,106,506                                       | 0  | 15,643,494   |  | 367,960   | 15,275,534  |
| Broun Hall Building Wide Renovation 15-068                               | Design   | 5,000,000                       | 5,000,000                      | 5,000,000                          |                 |                                 | 221,108   | 0  | 4,778,892  |  | 61,649    | 4,717,243   |
| Goodwin Hall - Renovation & Band Rehearsal Hall Addition 15-255          | Design   | 3,500,000                       | 3,500,000                      | 3,500,000                          |                 |                                 | 31,928  | 50,000   | 3,418,072  |  | 287,742   | 3,180,330   |
| Total Design   |  |                                 | 45,216,168                     | 42,729,578                         | 2,486,590       | 0                               | 5,155,137                                       | 359,655  | 39,701,376   |  | 1,900,078 | 38,160,953  |

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

| Project Name   | Project Phase  | Original Approved Budget Amount | (A)                            |                                    | AU Bond Funding | Federal/ State or Local Funding | (B)   |  | Estimated Spending Assuming Remainder of Budget for FY2017 & Forward | (C)                                  | (A)-(B)-(C)   |  |
|--|--|---------------------------------|--------------------------------|------------------------------------|-----------------|---------------------------------|---|--|--|--------------------------------------|---|--|
|  |  |                                 | Current Approved Budget Amount | AU Funding (includes gifts/grants) |                 |                                 | Actual Spending to Date (across multiple years) | Estimated Spending Assuming Remainder of Budget for FY2016 |  | Current Encumbrances Against Project | Current Open Balance (Budget less Actuals and Encumbrances) |  |
| <b>PLANNING PHASE</b>  |  |                                 |                                |                                    |                 |                                 |   |  |  |                                      |   |  |
| Student Activities Center - Comprehensive Renovation 13-110                            | Schematic Design (Partial budget only at this point)     | 150,000                         | 150,000                        | 150,000                            |                 |                                 | 96,166  | 25,000   | 28,834   | 20,818                               | 33,016  |  |
| AU Regional Airport - Aviation Education Facility 13-285                               | Design & Development (Partial budget only at this point) | 588,800                         | 588,800                        | 588,800                            |                 |                                 | 80,202  | 30,000   | 478,598  | 24,300                               | 484,298   |  |
| Graduate Business Education Bldg 14-044  | Schematic Design (Partial budget only at this point)     | 650,000                         | 650,000                        | 650,000                            |                 |                                 | 180,517   | 93,897   | 375,586  | 0                                    | 469,483   |  |
| Leach Science Ctr - Building Expansion & Partial Renovation 15-208                     | Design & Developmen                                      | 19,000,000                      | 19,000,000                     | 19,000,000                         |                 |                                 | 494,672   | 150,000  | 18,355,328   | 218,502                              | 18,286,826  |  |
| Academic Classroom & Laboratory Complex 15-034   | Pre-Design (Partial budget only at this point)           | 4,047,007                       | 4,047,007                      | 4,047,007                          |                 |                                 | 928,240   | 0  | 3,118,767  | 0                                    | 3,118,767   |  |
| Engineering Achievement Center 15-157  | Schematic Design (Partial budget only at this point)     | 3,100,000                       | 3,100,000                      | 3,100,000                          |                 |                                 | 656,480   | 150,000  | 2,293,520  | 1,319,776                            | 1,123,744   |  |
| Mell Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements 15-311 | Pre-Design (Partial budget only at this point)           | 144,000                         | 144,000                        | 144,000                            |                 |                                 | 48,260  | 30,000   | 65,740   | 0                                    | 95,740  |  |
| Performing Arts Center - New Building 15-158   | Pre-Design (Partial budget only at this point)           | 2,600,000                       | 2,600,000                      | 2,600,000                          |                 |                                 | 305,504   | 150,000  | 2,144,496  | 167,122                              | 2,127,374   |  |
| Poultry Research Farm Unit Relocation Phase II 16-040                                  | Schematic Design (Partial budget only at this point)     | 57,178                          | 57,178                         | 57,178                             |                 |                                 | 0   | 20,000   | 37,178   | 33,760                               | 23,418  |  |



**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

| Project Name   | Project Phase  | Original Approved Budget Amount | (A)                            |                                    | AU Bond Funding | Federal/ State or Local Funding | (B)   |  | Estimated Spending Assuming Remainder of Budget for FY2016 | Estimated Spending Assuming Remainder of Budget for FY2017 & Forward | (C)                                  |  | (A)-(B)-(C)<br>Current Open Balance (Budget less Actuals and Encumbrances) |
|--|--|---------------------------------|--------------------------------|------------------------------------|-----------------|---------------------------------|---|--|--|--|--------------------------------------|--|--|
|  |  |                                 | Current Approved Budget Amount | AU Funding (includes gifts/grants) |                 |                                 | Actual Spending to Date (across multiple years) | Estimated Spending Assuming Remainder of Budget for FY2016 |  |  | Current Encumbrances Against Project |  |  |
| Agricultural Sciences Research Building - New Facility 15-391                        | Pre-Design (Partial budget only at this point)       | 170,500                         | 170,500                        | 170,500                            |                 |                                 | 0   | 25,000   | 145,500  |  | 150,000                              |  | 20,500   |
| Public Safety & Security Bldg Building Renovation & Expansion 16-119                 | Schematic Design (Partial budget only at this point) | 553,608                         | 553,608                        | 553,608                            |                 |                                 | 4,169   | 100,000  | 449,439  |  | 355,449                              |  | 193,990  |
| AU Hotel & Dixon Conf Ctr - Comprehensive Renovation Of The Conference Center 15-274 | Pre-Design (Partial budget only at this point)       | 326,560                         | 326,560                        | 326,560                            |                 |                                 | 0   | 50,000   | 276,560  |  | 0                                    |  | 326,560  |
| <b>Total Planning</b>  |  |                                 | 31,387,653                     | 31,387,653                         | 0               | 0                               | 2,794,210                                       | 823,897  | 27,769,546   |  | 2,289,727                            |  | 26,303,716   |
| Other Open Capital Projects  | Various Stages                                       |                                 | 48,433,865                     | 46,699,020                         | 1,662,120       | 72,725                          | 19,397,261                                      | 4,800,000  | 24,236,604   |  | 7,433,675                            |  | 21,602,929   |
|  |  |                                 |                                |                                    |                 |                                 |   |  |  |  |                                      |  |  |
| <b>GRAND TOTAL</b>   |  |                                 | 486,872,466                    | 309,597,670                        | 177,202,071     | 72,725                          | 298,164,235                                     | 26,568,498   | 161,329,862  |  | 81,758,639                           |  | 106,949,592 *  |

\* On the lines with asterisks, the sum of the spending column and both cash flow columns does not equal the current approved budget figure. The reason relates to six projects that were completed under budget: (1) "Small Animal Teaching Hospital" project under budget by \$435,971. (2) "Foy Hall - Convert Loading Dock Area Into A New Dining Facility" project under budget by \$133,424. (3) "Martin Hall - 1st Floor, Renovations & New ADA Ramp For The Freshman Advising Ctr." project under budget by \$49,183. (4) Facilities Mgmt. Complex - New Facility for Waste Reduction, Mail Services & Service Support" project under budget by \$18,473. (5) "Jordan-Hare Stadium - South Side, Provide A New Score & Video Board System" project under budget by \$97,831. (6) "Athletics Sports Medicine Facility - New Building & Relocation from BEMC" project under budget by \$74,989.



FACILITIES MANAGEMENT  
M E M O R A N D U M

TO: JAY GOGUE, President  
THROUGH: DONALD L. LARGE, Executive Vice President  
FROM: DAN KING, Associate Vice President for Facilities  
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000  
BUT LESS THAN \$1,000,000 – 3<sup>rd</sup> QTR FISCAL YEAR 2016** *(For Information Only)*

DATE: AUGUST 26, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for September 16, 2016.

**Proposal:**

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

**Review and Consultation:**

Projects initiated in the 3<sup>rd</sup> Quarter of Fiscal Year 2016 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

| 3 <sup>rd</sup> Quarter FY 2016 Projects<br>\$500,000 - \$1,000,000                           | Project<br>Number | Account Number     | Cost      |
|---|-------------------|--------------------|-----------|
| AU Hotel & Dixon Conf. Ctr. – Guest Rooms, Renovate Bathroom Doors                            | 16-041            | 922700-102048-P100 | \$746,604 |
| Beard-Eaves Memorial Coliseum – 2 <sup>nd</sup> Level, Renovate for Relocation of Geosciences | 15-353            | 922678-102048-P100 | \$684,160 |
| Beard Handball Courts – Demolish Building & Repair Storm Drain                                | 15-079            | 922484-102048-P100 | \$615,000 |
| Samford Hall – 1 <sup>st</sup> Floor, HVAC Upgrades   | 15-040            | 922472-102048-P100 | \$593,000 |
| Research Facilities 1&2 – Renovate for Use As Surge Space for Engineering                     | 16-003            | 922766-102048-P100 | \$589,967 |
| Mary Martin Hall – 1 <sup>st</sup> Floor, Renovate Space For Use by University Scholarships   | 15-076            | 922725-102048-P100 | \$563,584 |



**Rationale for Recommendation:**

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for September 16, 2016.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**PROJECT STATUS REPORT**  
**DATE:** AUGUST 26, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 16, 2016.

**Proposal:**

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of project completion or building dedication. This Project Status Report is intended to continually inform interested parties of the status of projects previously approved by the Board of Trustees.

**PROJECT/PHASE****STATUS****Projects in Planning Stage:**

- |  |                          |
|--|--------------------------|
| • Equine Sciences – New Facilities Phase I | On hold pending funding  |
| • Agricultural Sciences Research Building  | Initiated November 2015  |
| • Interdisciplinary Science Building       | Initiated November 2015  |
| • Academic Classroom & Laboratory Complex  | Initiated February 2015  |
| • AUM Admissions & Alumni Center           | Initiated September 2015 |

**Projects in Design Stage:****Initiation Approved**

- |  |                          |
|--|--------------------------|
| • Band Rehearsal Hall Phases--Goodwin Hall                                 | Initiated September 2009 |
| • Relocation of Sports Medicine and Other Team Functions from the Coliseum | On hold                  |
| • Aviation Education Facility  | Initiated February 2014  |
| • Graduate Business Education Building                                     | Initiated February 2014  |
| • Jordan-Hare Stadium Improvements   | Initiated February 2015  |
| • Campus Utility System Expansion  | Initiated June 2015      |
| • Engineering Achievement Center   | Initiated June 2015      |
| • Performing Arts Center   | Initiated June 2015      |
| • Mell Street and Thach Ave Traffic and Parking Improvements               | Initiated September 2015 |
| • Poultry Research Farm Unit Relocation Phase II                           | Initiated November 2015  |
| • AUHCC—Governor's Room, Board Room, and Restrooms                         | Initiated February 2016  |
| • Public Safety Building Expansion   | Initiated February 2016  |

**Schematic Design Approved:****Schematic Design Approved**

- |  |                        |
|--|------------------------|
| • AUHCC—Porte-Cochere & Front Drive Improvements | Approved February 2016 |
| • Repairs and Renovations to President's Home    | Approved April 2016    |
| • Gavin Engineering Research Lab Renovation      | Approved June 2016     |
| • Broun Hall Renovation                          | Approved June 2016     |
| • Leach Science Center Addition                  | Approved June 2016     |

**Projects in Construction Stage:**

- |  |                         |
|--|-------------------------|
| • Mell Classroom Building                              | Approved September 2014 |
| • Food Animal Research Facility                        | Approved September 2015 |
| • The Auburn Memorial                                  | Approved November 2015  |
| • Pharmaceutical Research Building                     | Approved November 2015  |
| • School of Nursing Facility                           | Approved November 2015  |
| • Poultry Research Farm Unit Relocation Phase I        | Approved February 2016  |
| • Band Practice Complex—Dressing Rooms, Storage & Turf | Approved February 2016  |
| • Risk Management & Safety Building                    | Approved April 2016     |
| • Airport T-Hangars                                    | Completed July 2016     |
| • AUM Residence Hall                                   | Completed August 2016   |
| • Cater Hall Repairs & Renovation Phase II             | Completed August 2016   |
| • Health Science Sector Infrastructure                 | Completed August 2016   |
| • Jordan-Hare Stadium Sewer Repairs                    | Completed August 2016   |
| • Arena Volleyball Team Space Improvements             | Completed August 2016   |

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED CHANGES TO FACULTY PERSONNEL POLICIES

WHEREAS, the faculty personnel policies included in the *Faculty Handbook* reflect Auburn University policies and information; and

WHEREAS, the proposed changes provide additional clarifications regarding the process for tenure and promotion for faculty who have been hired into the University as part of a strategic cluster; and

WHEREAS, the proposed changes to the faculty personnel policies have been recommended by the University Senate and have received the approval of the Provost and the President; and

WHEREAS, the Board defines policies related to appointment, promotion, tenure and dismissal of faculty, and the development and approval of procedures to implement those policies is the responsibility of the President or those duly authorized by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the faculty personnel policies as shown on Attachment A and is delegated the authority to approve procedures for the administration of these policies.

## Attachment A

### 3.6.5.E. The Department's and Dean's Recommendation

After the candidate has made a presentation of his or her credentials if he or she so wishes, and after the faculty eligible to vote have had time to discuss the candidate's qualifications in a closed meeting, a secret ballot shall be taken at the meeting of eligible faculty to determine the final recommendation of the department faculty. Faculty members may participate in the promotion and/or tenure recommendation in one of the following ways:

- a. present and voting;
- b. present and abstaining;
- c. absent but submitting a written vote prior to the meeting; or
- d. absent and not voting (this response does not count as part of the total vote).

The department head/chair, dean, and any other faculty member serving as an administrator who has an official vote on the candidate at a higher administrative level shall not vote at the departmental level. Faculty members who serve on committees at the school, college, or university level may choose to vote at the department level or at higher levels, but they may vote only once on candidates from their departments. Immediate family members shall excuse themselves from discussion and voting.

The department head/chair shall announce the vote at the meeting. The vote shall be transmitted itemized as a, b, c, and d as listed above in writing, first to the dean of the candidate's college or school and the appropriate college committee, then to the Promotion and Tenure Committee along with the other information requested in this document.

The eligible department faculty who voted on a candidate's promotion and/or tenure will write a summary letter that reflects the vote and represents all aspects of the discussion leading to that vote. The department head/chair will also write an evaluative letter (that will count as his/her vote) with an explicit recommendation for or against promotion and/or tenure. In addition to these two required letters, individual faculty members may write letters explaining why they do or do not favor promotion and/or tenure. Where there are fewer than three faculty members in a department who are eligible to write letters of evaluation, the head/chair may ask for letters from faculty members in other departments who have knowledge of the candidate's professional performance. For faculty members hired under the research cluster initiative, the head/chair shall ask for a letter from the cluster leader prior to the consideration of the candidate for sharing with tenured faculty (and those of higher rank in cases of promotion). In such cases, the tenured faculty along with the

head/chair will consider this information in making recommendations for promotion and tenure. Before writing the letter, the cluster leader shall seek advice from the steering committee of the cluster. Letters from the home department should address the quality of research/creative work and the candidate's potential for continued work, teaching effectiveness, effectiveness in the area of extension, service contributions, and, in tenure cases, potential to contribute as a productive and collegial member of the academic unit in all relevant areas. In the case of candidates for tenure-on-hire letters from the candidate's current colleagues as well as from Auburn faculty members are strongly encouraged and should address these same issues.

Faculty should bear in mind that letters to the Promotion and Tenure Committee are an important source of information for the committee. Letters can help the committee to make an informed judgment about the candidate's collegiality by addressing the candidate's performance of his or her duties within a department. Letters can also help the committee, whose members may not come from the candidate's field, understand the significance of the candidate's work and make a fair appraisal of it. Faculty, department heads/chairs, and chairs should note that, unlike letters from outside reviewers, which remain confidential, their letters will be made available to and may be rebutted by the candidate.

The department head/chair shall communicate the department's vote to the candidate and also make available to the candidate all letters submitted by the committee, the department head/chair, and individual faculty members. After reviewing the letters, the candidate has five working days to write a rebuttal if desired. The candidate can also make an informed decision about whether or not to continue with the process of seeking promotion and/or tenure. If the candidate wishes to continue the process despite a negative recommendation, the department head/chair and dean shall honor the candidate's request.

If there is a college committee, its members will review the dossier, letters, and the candidate's rebuttal (if submitted), and they will vote by secret ballot. The committee will write a summary letter that reflects the vote and represents all aspects of the discussion leading to that vote. The dean will also write an evaluative letter (that will count as his/her vote) with an explicit recommendation for or against promotion and/or tenure. The dean shall

communicate the college/school committee vote and make available to the candidate the college's/school's and dean's letters. After reviewing the letters, the candidate has five working days to write a rebuttal if desired.






AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

August 10, 2016

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger   
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –  
Proposed Revisions to Chapter Three of the *Faculty Handbook*

I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 16, 2016** meeting.

**Proposal:** It is recommended that the proposed changes to faculty personnel policies published in Chapter Three of the *Auburn University Faculty Handbook* be approved.

**Review and Consultation:** The University Senate has recommended changes to the faculty personnel policies. Approved in May 2016, the changes provide additional clarifications regarding the tenure and promotion process for faculty who have been hired into the University as part of a strategic cluster. The proposed changes specifically require that a letter from the cluster leader be included as part of the promotion and tenure process.

**Recommendation:** It is recommended that the Board approve the proposed changes to selected faculty personnel policies published in the *Auburn University Faculty Handbook*. If approved, the changes will provide greater clarity, organization, and utility of the faculty personnel policies.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

June 24, 2016

TO: Timothy R. Boosinger, Provost and Vice President for Academic Affairs

FROM: Emmett Winn, Associate Provost

RE: Approved Faculty Handbook Changes to Section 3.6.5.E The Department's and Dean's Recommendation in the Promotion and Tenure Process Clarifying the Process for Cluster Faculty.

As the attached documents show, two minor additions have been approved by the Senate and President to Section 3.6.5.E The Department's and Dean's Recommendation in the promotion and tenure process. These additions clarify the process for cluster faculty who have been hired into research clusters as part of the strategic hiring initiative. These changes require a letter from the cluster leader to be included as part of the process.

On behalf of the Senate leadership, I respectfully request that these changes be presented to the Board of Trustees for its approval.



## FINANCE COMMITTEE

### RESOLUTION

#### 2016-2017 BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2016, and ending September 30, 2017, as presented by the President and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the year 2016-2017 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the President is authorized and empowered to enact such budget on October 1, 2016. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University's opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University's overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.

## EXHIBIT A

### AUTHORIZATION FOR THE ISSUANCE OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY

**WHEREAS**, it is desirable and appropriate for Auburn University (the “University”) to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and thereby achieving an overall interest rate expense savings to the University; and

**WHEREAS**, in order to manage the University’s refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the officers of the University to arrange for the issuance of refunding bonds without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

**THEREFORE**, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

**Section 1. Findings.** The following bonds of the University are currently outstanding:

- (i) General Fee Revenue Bonds, Series 2006~~7~~-A, dated November 1, 2006~~7~~ and not previously refunded, issued under the ~~Eleventh~~Twelfth Supplemental General Fee Indenture dated as of ~~Nov~~December 1, 2006~~7~~;
- ~~(ii) General Fee Revenue Bonds, Series 2007-A dated November 1, 2007 and not previously refunded, issued under the Twelfth Supplemental General Fee Indenture dated as of December 1, 2007;~~
- (ii) ~~(iii)~~ General Fee Revenue Bonds, Series 2008, dated September 1, 2008 and not previously refunded, issued under the Thirteenth Supplemental General Fee Indenture dated as of September 1, 2008;
- (iii) ~~(iv)~~ General Fee Revenue Bonds, Series 2009, dated December 29, 2009, issued under the Fourteenth Supplemental General Fee Indenture dated as of December 1, 2009;
- (iv) ~~(v)~~ General Fee Revenue Bonds, Series 2011-A, dated May 1, 2011 and not previously refunded, issued under the Fifteenth Supplemental General Fee Indenture dated as of May 1, 2011;
- (v) ~~(vi)~~ General Fee Revenue Bonds, Series 2012-A and Series 2012-B (Taxable), dated March 27, 2012, issued under the Sixteenth Supplemental General Fee Indenture dated as of March 1, 2012;

- (vi) ~~(vii)~~ General Fee Revenue Bonds, Series 2014-A, dated July 1, 2014, issued under the Seventeenth Supplemental General Fee Indenture dated as of July 1, 2014;
- (vii) ~~(viii)~~ General Fee Revenue Bonds, Series 2015-A, dated March 18, 2015, issued under the Eighteenth Supplemental General Fee Indenture dated as of March 1, 2015;
- (viii) General Fee Revenue Refunding Bonds, Series 2016-A, dated August 17, 2016, issued under the Twentieth Supplemental General Fee Indenture dated as of August 1, 2016;
- (ix) Athletic Revenue Bonds, Series 2001-A, dated December 1, 2001; and
- (x) Dormitory Revenue Bonds, Series 1978.

The bonds described in (i) – (x) above are herein referred to as the “Outstanding Bonds.”

**Section 2. Authorization of Bonds.** The University is hereby authorized to issue its revenue bonds for the purpose of refunding any or all of the Outstanding Bonds. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the “Trustee”), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the “Supplemental General Fee Indentures”) provided for in Section 6 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the “General Fee Revenue Indenture”). The bonds herein authorized (the “Bonds”) may be issued at such time or times and in such series as may be most advantageous to the University, subject to the provisions of Section 12 of this authorization. The Outstanding Bonds to be refunded by the Bonds are hereinafter referred to as the “Refunded Bonds.”

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.

**Section 3. Bonds to be Issued as Additional Parity Bonds; Special Findings.** The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

- (a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.
- (b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated “General Fee Revenue

Refunding Bonds, Series \_\_\_\_". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "General Fee Revenue Refunding Bonds, Series \_\_\_\_ (Taxable)". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate.

(c) The persons to whom the Bonds are to be delivered are set forth in Sections 7 and 9 hereof.

(d) All of the Bonds are to be issued by sale in accordance with Section 7 hereof.

(e) The sale price of the Bonds shall be as set forth in Sections 7 and 12 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (viii) of Section 1 above.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, subject to the determinations and conditions set forth in Sections 11 and 12 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser specified in Section 7 hereof upon payment of the purchase price designated therein.

**Section 4. Source of Payment of the Bonds.** The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as "General Fees" in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as "Housing and Dining Revenues" in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as "Athletic Fee Revenues" in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the "Pledged Student Fees" in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the "Pledged Revenues."

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the

General Fee Revenue Indenture, in any supplemental indenture or in this authorization shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

**Section 5. Bonds Payable at Par.** All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

**Section 6. Authorization of Supplemental Indentures.** The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

**Section 7. Sale of the Bonds.** The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 12 of this authorization,

**Section 8. Authorization of Official Statements.** The Board does hereby authorize and direct the Underwriter to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Executive Vice President of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Executive Vice President of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).



**Section 9. Execution and Delivery of Bonds.** The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause a facsimile of the official seal of the University to be imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to the Underwriter, upon payment to the University of the purchase price therefor in accordance with the provisions of Sections 7 and 12 hereof.

**Section 10. Application of Proceeds.** The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

**Section 11. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement.** Any series of Outstanding Bonds to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of such Outstanding Bonds subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Executive Vice President of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture. Any such redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded Bonds to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds.

**Section 12. Authorization to Approve Certain Matters.** The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. Dr. Donald Large, the Executive Vice President of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

(a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2016~~7~~;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to pay the principal and interest on the Refunded Bonds (taking into account any original issue premium or discount) and the costs of issuing the Bonds;

(c) to determine which of the Refunded Bonds are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%;

(d) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s), Preliminary Official Statement(s), Official Statement(s) and Escrow Agreement(s) to be delivered in connection with each series of Bonds;

(e) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(f) to approve the expenses of issuing the Bonds; and

(g) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture.

The final approval by the Executive Vice President of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

**Section 13. Severability.** The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

**Section 14. Designation of Professionals.** The retention of Public Financial Management, Inc. as financial advisor to the University, and the law firm of Balch & Bingham LLP as bond counsel to the University for the issuance of the Bonds are hereby authorized.

**Section 15. General Authorization.** The President of the University, the Executive

Vice President of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.




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| <b>Summary report:</b><br><b>Litéra® Change-Pro TDC 7.5.0.185 Document comparison done on</b><br><b>8/29/2016 4:48:08 PM</b> |           |
| <b>Style name:</b> Default Style   |           |
| <b>Intelligent Table Comparison:</b> Active  |           |
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| <b>Modified DMS:</b> dm://BHAMLIB/1472246/1  |           |
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| <u>Table moves to</u>  | 0         |
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| Embedded Graphics (Visio, ChemDraw, Images etc.)   | 0         |
| Embedded Excel   | 0         |
| Format changes   | 0         |
| <b>Total Changes:</b>  | <b>34</b> |



AUBURN UNIVERSITY  
OFFICE OF THE PRESIDENT

August 15, 2016

MEMORANDUM TO: President Jay Gogue

FROM: Donald L. Large, Jr. 

SUBJECT: Board of Trustees Agenda Item -

Proposed Fiscal Year 2016-2017 Budget for Trustee Consideration

Please find enclosed a copy of the proposed Budget for Auburn University, which includes all four divisions with breakdowns by colleges and departments as appropriate. Additional information is included regarding capital projects and proposed spending along with other summary information.

We will be prepared to review the proposed budget in detail if desired by the Finance Committee and will be requesting approval of the proposed budget for implementation effective October 1, 2016.

pah

Enclosure

c: Mr. Grant Davis

EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE DEGREE  
TO NICHOLAS A. HUNTLEY

WHEREAS, Nicholas A. Huntley, an undergraduate student in Human Development and Family Studies at Auburn University, passed away on May 20, 2016; and

WHEREAS, Nicholas A. Huntley passed away before he could complete the requirements necessary for a Bachelor of Science in Human Development and Family Studies; and

WHEREAS, faculty in the College, the Dean of the College of Human Sciences, the Provost, and the President recommend that the Bachelor of Science in Human Development and Family Studies be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Bachelor of Science in Human Development and Family Studies is hereby granted posthumously to Nicholas A. Huntley in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Nicholas A. Huntley in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

August 10, 2016

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger *Tim R. Boosinger*  
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees -  
Posthumous Awarding of the Bachelor of Science in Human  
Development and Family Studies to Mr. Nicholas A. Huntley

I have received a request from the College of Human Sciences to award posthumously the Bachelor of Science degree in Human Development and Family Studies to Mr. Nicholas A. Huntley. Mr. Huntley passed away in May 2016 before completing the requirements necessary for a Bachelor of Science degree in Human Development and Family Studies. Following a careful review of his academic records, the faculty in the College all concur that his academic achievements ensure Mr. Huntley meets the academic requirements necessary to be awarded a degree posthumously.

Please find attached a formal request from Dr. Joe Pittman and Dean June Henton from the College of Human Sciences. I am requesting that this item be placed on the Board of Trustees Agenda for the September 16, 2016 meeting.

DEPARTMENT OF  
HUMAN DEVELOPMENT  
AND FAMILY STUDIES



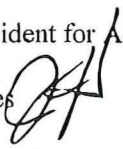
AUBURN UNIVERSITY


COLLEGE OF  
HUMAN SCIENCES



Date: June 10, 2016

To: Dr. Timothy Boosinger, Provost and Vice President for Academic Affairs

Through: June Henton, Dean, College of Human Sciences 

From: Joe F. Pittman, Professor and Head, Human Development and Family Studies  
4-3242  
[pittmjf@auburn.edu](mailto:pittmjf@auburn.edu) 

Re: Request for posthumous degree for Nicholas A. Huntley

With this memo, we request consideration of conferring a posthumous B.S. degree for Nicholas A. Huntley, who passed away on May 20, 2016. Mr. Huntley came from Madison Alabama and was a senior in Human Development and Family Studies. His transcript shows 118 credit hours to his credit, 90 of which were taken at Auburn University. He had completed all his major coursework and was beginning his capstone internship experience at the point of his death.

We appreciate your attention in this matter. Please feel free to contact me if you have any questions. My direct line and e-mail address are shown above.

EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE MASTER OF LIBERAL ARTS FROM AUBURN  
UNIVERSITY AT MONTGOMERY TO ELIZABETH RENEE BOROUGHS

WHEREAS, Elizabeth Renee Boroughs, a graduate student at Auburn University at Montgomery, passed away on January 16, 2016; and

WHEREAS, Elizabeth Renee Boroughs would have completed the requirements necessary for the Master of Liberal Arts; and

WHEREAS, the Master of Liberal Arts Director; the Dean of the College of Arts and Sciences; the Provost; and the Chancellor recommend that the degree of Master of Liberal Arts be awarded posthumously,

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Master of Liberal Arts is hereby granted posthumously to Elizabeth Renee Boroughs in recognition of this academic achievement as a graduate student at Auburn University at Montgomery.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Elizabeth Renee Boroughs in this period of sadness and that a copy of this resolution be presented to them so they will know of this action and the university's deep loss.



OFFICE OF THE CHANCELLOR

To: Dr. Jay Gogue  
President

From: Dr. Carl A. Stockton  
Chancellor

Date: July 20, 2016

Subject: Posthumous Degree Award for Elizabeth Renee Boroughs

Elizabeth Renee Boroughs, a graduate student pursuing a Master of Liberal Arts, passed away on January 16, 2016. At the time of her death she was nearing completion of the work required for her degree and was in good standing.

Upon recommendation of the faculty in the Department of English and with the concurrence of Dean Michael Burger, and Provost King, I am requesting that a posthumous degree be awarded to Ms. Elizabeth Renee Boroughs. I recognize that final approval for awarding a posthumous degree rests with the Board of Trustees. I am asking for your help in moving this forward for Board consideration.

Thank you for your time and consideration of this request.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023, Montgomery, AL 36124-4023; Telephone: 334-244-3602. Fax: 334-244-3920

[www.aum.edu](http://www.aum.edu)





To: Carl Stockton  
Chancellor

From: Joe M. King  
Provost

Date: July 20, 2016

Subject: Posthumous Degree Award for Elizabeth Renee Boroughs

I am requesting that you consider forwarding a request for a posthumous degree for Elizabeth Renee Boroughs.

Elizabeth was pursuing a Masters of Liberal Arts and passed away on January 16, 2016. At the time of her death she was nearing completion of the work required for her degree and was in good standing.

Thank you for your time and consideration of this request.





## MEMORANDUM

**TO:** Joe King, Provost

**FROM:**   
Matthew Ragland, Associate Provost Graduate Studies and Faculty Services

**DATE:** July 11, 2016

**RE:** Recommendation regarding Posthumous Degree for Elizabeth Renee Boroughs

This memo is in regards to a recommendation from Dean Burger on awarding a posthumous degree to Elizabeth Renee Boroughs. Ms. Boroughs was a student in the MLA program who was expected to graduate in May 2016 after completing her MLA thesis. Please see the accompanying notes from Drs. Burger and Sterling; I have verified Dr. Sterling's claims that Ms. Boroughs needed only the thesis to complete her graduation requirements. I can also verify that Ms. Boroughs was in good standing at AUM at the time of her death. I recommend that Elizabeth Renee Boroughs be awarded a posthumous degree for the Master of Liberal Arts at the Fall 2016 graduate ceremony.



To: Matt Ragland, Associate Provost and dean of the Graduate School

From: Michael Burger, Dean of the College of Arts and Sciences

Re: Posthumous Master of Liberal Arts degree for Elizabeth Renee Boroughs

I write to request the posthumous award of the Master of Liberal Arts degree to Elizabeth Renee Boroughs. As discussed in the Professor Eric Sterling's attached letter, Ms. Boroughs was in academic good standing and in the last stages of her program—all work completed but the thesis, on which she had made substantial progress, at the time of her death. Per his recommendation, I request the degree be conferred at the Fall 2016 commencement.

Dr. Sterling has recommended this award rather than a chair of department because the Master of Liberal Arts degree is an interdisciplinary degree and so has no home department. Dr. Sterling is the Director of the program.

AUBURN UNIVERSITY AT MONTGOMERY

College of Arts & Sciences ♦ *Office of the Dean*

P.O. Box 244023, Montgomery, AL 36124-4023; 334-244-3678 (telephone); 334-244-3826 (fax)

[www.aum.edu](http://www.aum.edu)



(334)244-3760  
esterlin@aum.edu

July 7, 2016

Dean Michael Burger  
College of Arts and Sciences  
AUM  
Montgomery, AL 36124-4023

Dear Dean Burger:

I respectfully request that Elizabeth Renee Boroughs, S00021768, be awarded a posthumous MLA degree. Renee (the name by which she preferred to be called) passed away on January 16, 2016. She lived in Dadeville, Alabama.

I enjoyed working with Renee, who had much enthusiasm and great respect for learning. I had the privilege of teaching her in my MLA 6020 core class, Themes in Culture and Society II. Renee did a wonderful job in the course—on her papers, exams, and the mandatory discussion boards. She was fascinated by the course material—American slavery, the Holocaust, and modern genocides in Turkey, Cambodia, Bosnia, and Rwanda. I know she also enjoyed her archaeology, anthropology, and GIS courses that she took toward her MLA degree.

Renee completed all her coursework for her MLA degree and was in good academic standing. She had a very high GPA. She had made substantial progress on her MLA thesis and hoped to graduate in May of 2106, and she probably would have succeeded if not for her untimely death. I enjoyed the many talks I had with Renee about her coursework and her career. She is sorely missed in the MLA program.

Because Elizabeth Renee Boroughs has met all the criteria, I highly recommend that she receive a posthumous MLA degree during the Fall 2016 graduation ceremony.

Sincerely,

A handwritten signature in cursive script that reads "Eric Sterling".

Eric Sterling, MLA Director

## EXECUTIVE COMMITTEE

## PRESIDENTIAL ASSESSMENT

Time will be allocated for discussion of the Presidential Assessment.

## EXECUTIVE COMMITTEE

### SELECTION OF BOARD MEMBERS TO THE ALUMNI LIFETIME ACHIEVEMENT AWARDS COMMITTEE

A request is before the Board to nominate two trustees for a three-year term on the Alumni Lifetime Achievement Awards Committee, to join the current President Pro Tempore. This term would expire in September 1, 2019.

## Sherri Williams

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**From:** Kate Larkin  
**Sent:** Thursday, August 18, 2016 12:55 PM  
**To:** Sherri Williams  
**Cc:** Gretchen VanValkenburg  
**Subject:** LAA & YAAA BOT Selection Committee representatives

Sherri,

This is the last year for Sarah Newton and Mike DeMarioribus to serve on the Selection Committee for the Auburn Alumni Association Lifetime Achievement Awards and the Young Alumni Achievement Award.

Will you please add an item to an upcoming Auburn University Board of Trustees agenda to select two members to each serve a three-year term?

The BOT has two representatives on the selection committee, in addition to the president pro tempore. Nomination information and ballots will be sent to the committee in July 2017 and the committee has a three week period to complete their ballots and mail them to the accounting firm.

Many thanks.

Kate



**Kate Asbury Larkin**  
**Alumni Outreach Coordinator**

Communications & Marketing  
Auburn University | Office of Alumni Affairs  
334-844-1149  
334-844-2960  
[www.alumni.auburn.edu](http://www.alumni.auburn.edu)

## EXECUTIVE COMMITTEE

### SELECTION OF REPRESENTATIVES TO THE McCRARY INSTITUTE ADVISORY COUNCIL

A request is before the Board to nominate two representatives to serve on the McCrary Institute Advisory Council. This Council is charged with the task of aligning the Institution's resources with its mission. This term would expire on September 1, 2019, or until successors are selected.