MINUTES OF RECONVENCED MEETING OF THE
BOARD OF TRUSTEES
OF
AUBURN UNIVERSITY

NOVEMBER 16, 2012
AGENDA
AUBURN UNIVERSITY BOARD
NOVEMBER 16, 2012

1. Approval of the September 21, 2012 Meeting Minutes
3. President’s Report
4. Action Items and Committee Reports
   A. Academic Affairs Committee/Chairperson Huntley
      1. Auburn University at Montgomery Faculty Policies
      2. Proposed Changes to the Faculty Personnel Policies
      3. Proposed Accelerated Program Leading to the BS and the MS in Biosystems Engineering
   B. Advancement Committee/Chairperson Roberts
      1. Approval of Continuation of Capital Campaign
   C. Property and Facilities Committee/Chairperson Rane
      1. Installation of Hot Water Lines along the Biggio Drive Corridor of Campus, Approval of the Facility Program, Budget, Funding Plan, Site and Schematic Design
      2. Renovation of Plainsman Park Locker Room and Team Spaces, Approval of the Facility Program, Budget, Funding Plan, Site and Schematic Design
   D. Executive Committee/Chairperson Lanier
      1. Revision of Board of Trustees By-Laws
      2. Posthumous Awarding of the Bachelor of Science Degree in Business Administration to Donald P. Gwarjanski
      3. Posthumous Awarding of the Bachelor of Science Degree in Physical Activity and Health to Joseph M. Bagwell
      4. Posthumous Awarding of the Bachelor of Science Degree in Horticulture to Aaron Michael Heffelfinger
      5. Proposed Awards and Namings

5. Recess Meeting
MINUTES OF A RECONVENED MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES OF AUBURN UNIVERSITY
HELD FRIDAY, NOVEMBER 16, 2012
BALLROOM B OF THE AU HOTEL
AUBURN UNIVERSITY

The Board of Trustees of Auburn University reconvened for a meeting on Friday, November 16, 2012, in Ballroom B of the Auburn University Hotel on the Auburn University campus. President Pro Tempore Raymond Harbert convened the meeting at 10:30 a.m. Upon roll call by Board Secretary Grant Davis, the following named members of the Board of Trustees were deemed to be in attendance:


The following named Trustee was absent:

Governor Robert Bentley

The individuals listed above represent all persons recognized as members of the Board of Trustees of Auburn University at the time of the meeting. Also sitting with the Board were Ann Beth Presley, Faculty Advisor (AU); Ralph Ioomo, Faculty Advisor (AUM), Auburn University SGA President Owen Parrish; and AUM SGA President Darius Pettway.

Other persons in attendance at the meeting included the following:

Jay Gogue, President; Timothy Boosinger, Provost; Don Large, Executive Vice President; John Veres, Chancellor for AUM; Grant Davis, Secretary to the Board of Trustees; Lee Armstrong, General Counsel; Jon Waggoner, University Counsel; Debbie Shaw, Vice President for Alumni Affairs; Jane Parker, Vice President for Development; Brian Keeter, Director of Public Affairs; Sherri Fulford, Executive Director of Governmental Affairs; Dan King, Assistant Vice President for Facilities; Wayne Alderman, Dean of Enrollment Services; Royrickers Cook, Assistant Vice President for Outreach; John Mason, Vice President for Research; Drew Clark, Director, Institutional Research and Assessment; Larry Fillmer, Executive Director for Program Development; Camille Barkley, Executive Director, Communications and Marketing; Joseph Ellis, Chair, AU Staff Council; Chuck Hunt, Chair, AU Administrative and Professional Assembly; Keivan Deravi, AUM Faculty President; William Sauser, AU University Senate Chair; members of the media; and others.

Mr. Harbert asked Mr. Armstrong if there were matters to be discussed in Executive Session. Mr. Armstrong indicated that there were pending or potential litigation matters to discuss. A motion was received from Mr. Harbert to move into Executive Session, seconded by Ms. Newton, and the Board of Trustees unanimously approved. Mr. Harbert announced that the meeting would reconvene within thirty minutes.

Mr. Harbert reconvened the meeting at 11:15 a.m. and asked for a motion to adopt the minutes. A motion was received from Mr. Rane, seconded by Mr. McCrary, to approve the
minutes from the September 21, 2012, meeting. The following minutes were unanimously approved.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, September 21, 2012, have been distributed to all members of this Board for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its September 21, 2012, meeting are hereby approved as distributed.

Mr. Harbert then introduced the next item, Awarding of Degrees. A motion was received from Mr. Pratt to adopt, seconded by Mr. Sanford and the Board unanimously adopted the following resolution:

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculties of Auburn University on December 8, 2012 and Auburn University Montgomery on December 15, 2012, complying with requirements heretofore established by the Board of Trustees, be and the same are hereby approved.

2. That a list of the degrees awarded on the above listed dates be filed in the Book of Exhibits and made a part of this resolution and of these minutes.

Mr. Harbert then called upon Dr. Gogue for the President’s Report. Dr. John Veres presented a report from the AUM Campus. Dr. Gogue, then called upon Provost Boosinger who introduced Dr. Margaret Marshall, Director of University Writing for an academic presentation. Upon its conclusion, President Gogue thanked everyone for their reports and presentations.

Mr. Harbert then moved into Committee Reports as follows:
Academic Affairs Committee -- Chairperson Huntley. Ms. Huntley advised that earlier the Committee had reviewed several items and moved for adoption of a unanimous consent agenda. A second was received from Ms. Newton, and the Board unanimously adopted the following resolutions:

RESOLUTION

PROPOSED CHANGES TO THE FACULTY PERSONNEL POLICIES

WHEREAS, the Faculty Personnel Policies included in the Faculty Handbook reflect Auburn University at Montgomery policies and information; and

WHEREAS, the proposed changes to the Faculty Personnel Policies have been recommended by the Auburn University at Montgomery Faculty Senate and have received the approval of the Provost and the Chancellor; and

WHEREAS, the Board has historically and will continue to define policies related to appointment, promotion, tenure, and dismissal of faculty, but development and approval of procedures to implement those policies is more properly the responsibility of the President or those duly authorized by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the Faculty Personnel Policies as outlined in Attachment A and is delegated the authority to approve procedures for the administration of these policies. (See Attachment A (I) at the back of the minutes.)

RESOLUTION

PROPOSED CHANGES TO THE FACULTY PERSONNEL POLICIES

WHEREAS, the Faculty Personnel Policies included in the Faculty Handbook reflect Auburn University policies and information; and

WHEREAS, the proposed changes to the Faculty Personnel Policies have been recommended by the University Senate, with additional recommendations provided by the Senate Executive Committee, and have received the approval of the Provost and the President; and

WHEREAS, the Board has historically and will continue to define policies related to appointment, promotion, tenure, and dismissal of faculty; but development and approval of procedures to implement those policies is more properly the responsibility of the President or those duly authorized by the President.
NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the Faculty Personnel Policies as outlined in Attachment A and is delegated the authority to approve procedures for the administration of these policies. (See Attachment A (II) at the back of the minutes.)

RESOLUTION

PROPOSED ACCELERATED PROGRAM LEADING TO THE BS AND THE MS IN BIOSYSTEMS ENGINEERING

WHEREAS, the College of Agriculture currently offers exceptional academic programs leading to both the BS and the MS in Biosystems Engineering; and

WHEREAS, an accelerated plan of study would allow academically talented, upper-level undergraduates to enroll in courses eligible for graduate credit; and

WHEREAS, such a plan of study would allow successful students to earn both a BS in Biosystems Engineering and the MS in Biosystems Engineering within a five-year period; and

WHEREAS, this program would enhance the profile of the college by attracting students with excellent academic potential and address a professional need for engineers with graduate degrees in agriculture and biotechnology fields; and

WHEREAS, the request to create this Accelerated Bachelor’s/Master’s Program has been endorsed by the Dean of the College of Agriculture, the Graduate Council, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University’s Board of Trustees that the proposed Accelerated Bachelor’s/Master’s Program in Biosystems Engineering from the College of Agriculture be approved.

Advancement Committee - Chairperson Roberts. Mr. Roberts made a motion to discuss a new item not on the agenda, seconded by Mr. Ginn, and the Board unanimously agreed. Mr. Roberts indicated that a request was before the Board to allow the work of Ms. Jane Parker to continue on the next Capital Campaign. Mr. Lanier moved to approve continuation of the Campaign Committee, a second was received from Mr. Ginn, and the Board unanimously agreed.
Property and Facilities Committee - Chairperson Rane. Mr. Rane advised that the Property and Facilities Committee had met earlier to discuss several items and moved for adoption of a unanimous consent agenda. A second was received from Mr. Pratt, and the following resolutions were approved:

RESOLUTION

INSTALLATION OF HOT WATER LINES
FOR THE BIGGIO DRIVE CORRIDOR OF CAMPUS:
APPROVAL OF THE FACILITY PROGRAM, BUDGET,
FUNDING PLAN, SITE & SCHEMATIC DESIGN

WHEREAS, the Board of Trustees, at its meeting held on June 22, 2012, adopted a resolution that approved the initiation of the Installation of Hot Water Lines for the Biggio Drive Corridor of Campus project and the selection of Burnt and McDonnell of Raleigh, North Carolina, as design engineer; and

WHEREAS, the Installation of Hot Water Lines for the Biggio Drive Corridor of Campus project will connect several facilities to the campus central hot water distribution system, to include: Martin Aquatics Center, Student Activities Center, the Athletics Department Facility, the Auburn Wellness Kitchen, and the planned Sports Medicine Facility; and

WHEREAS, the connecting of these buildings to the campus central hot water system will allow for more efficient heating of these facilities, and

WHEREAS, the estimated total cost for the Installation of Hot Water Lines for the Biggio Drive Corridor of Campus project is $2.8 million to be funded by a combination of existing bond, deferred maintenance funds, and Athletic Department funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a total project budget in the amount of $2.8 million to be funded by a combination of existing bond, deferred maintenance, and Athletics Department funds.

2. Direct the consultants to complete the required plans for the project.

3. Solicit bids for construction conditioned upon the availability of sufficient funding as approved by the President.

4. Award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.
RESOLUTION

RENOVATION OF PLAINSMAN PARK LOCKER ROOM AND TEAM SPACES:
APPROVAL OF THE FACILITY PROGRAM, BUDGET,
FUNDING PLAN, SITE & SCHEMATIC DESIGN

WHEREAS, the Board of Trustees, at its meeting held on April 20, 2012, adopted a resolution that approved a project to renovate the Plainsman Park locker room and team spaces; and

WHEREAS, the Board of Trustees, at its meeting held on June 22, 2012, adopted a resolution that approved the selection of Infinity Architecture of Montgomery, Alabama, as the architect for the project; and

WHEREAS, the estimated total cost for the Renovation of Plainsman Park Team Locker Room and Team Spaces project is $1.2 million to be funded by a gift received by the Athletics Department specifically for this renovation; and

WHEREAS, the schematic design of the Renovation of Plainsman Park Team Locker Room and Team Spaces project, prepared by the architect, has been determined to be consistent with the “Comprehensive Master Plan,” the “Image and Character of Auburn University,” the facility program, and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a total project budget in the amount of $1.2 million to be funded by a gift received by the Athletics Department specifically for this renovation.

2. Direct the consultants to complete the required plans for the project.

3. Solicit bids for construction conditioned upon the availability of sufficient funding as approved by the President.

4. Award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

RESOLUTION

SOUTH COLLEGE RIGHT-OF-WAY

WHEREAS, the City of Auburn has requested the University’s assistance in improving the intersection at South College Street and East University Drive; and

WHEREAS, the City has secured funding to make improvements to that intersection that will improve safety and traffic flow at the intersection; and
WHEREAS, the proposed improvements require use of University property on the west side of College Street as described in Exhibit A.

NOW. THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to execute a right-of-way for the property described in Exhibit A to facilitate those improvements to the intersection. All documents consummating the Right-of-Way Agreement shall be reviewed as to form by legal counsel for Auburn University. (See Exhibit A at the back of these minutes.)

Executive Committee - Chairperson Lanier. Mr. Lanier indicated that several items required the attention of the Board of Trustees and called upon Mr. Armstrong for discussion of the first item, Revision of Board of Trustees By-Laws. Mr. Armstrong presented a request to revise the Board of Trustees By-Laws, reflecting changes in the Audit Committee Charter to align with evolving practices. A motion to approve this item was received from Mr. Lanier, seconded by Mr. Pratt, and the Board unanimously adopted the following:

RESOLUTION

REVISION OF BOARD OF TRUSTEES BY-LAWS

WHEREAS, this Board approved its initial set of By-Laws on November 4, 1983, to serve as guidance for Board operations and has revised them periodically; and

WHEREAS, the Audit Committee Charter is an appendix to the By-Laws and Board members have been forwarded proposed changes to the Audit Committee Charter to align it with evolving practices.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Board By-Laws revision, as set forth in the attached Exhibit A, be and is hereby approved.
EXHIBIT
A
Auburn University Board of Trustees
Audit Committee Charter

Section I. Purpose

The purpose of the Audit Committee (the “Committee”) is to assist the Board of Trustees in fulfilling its oversight responsibilities in the areas of financial practices, internal controls, financial management, regulatory compliance, and administration of the Board of Trustees’ Code of Ethics. The Committee will be the focal point of communication between the Board of Trustees, auditors, and management.

Section II. Membership

2.1 The Committee shall be comprised of at least three (3) Trustees, appointed by the President Pro Tem, each of whom shall be independent Trustees and free from any relationship that, in the opinion of the President Pro Tem, might impair or interfere with the exercise of his/her judgment as Committee member.

2.2 Committee members should have a working familiarity with basic financial and accounting practices, and at least one (1) member of the Committee shall have accounting or related financial management expertise. Committee members may enhance their familiarity with finance, accounting, regulatory compliance and internal control issues by participation in educational programs and discussions with both auditors and management.

Section III. Responsibilities

3.1 Compliance

3.1.1 The Committee shall monitor compliance with the Board of Trustees Code of Ethics Policy and annually report their results to the full Board and public.

3.1.2 The persons responsible for Athletic SEC/NCAA Compliance, Legal Compliance, Affirmative Action/Equal Employment Opportunity Compliance, and Research Compliance shall have unrestricted access to the Committee Chair or President Pro Tem to report any failure by the University to properly manage compliance issues arising from those areas.
3.2 External Auditors

3.2.1 The Committee shall recommend to the Board the appointment or replacement of the independent auditors and approve the terms on which the independent auditors are engaged for the ensuing year. The Committee shall solicit input of management in this process.

Revised: November 16, 2012
Mr. Lanier moved to the second item, Posthumous Awarding of the Bachelor of Science Degree in Business Administration to Donald P. Gwarjanski. Dr. Boosinger stated that the Department Head of Aviation and Supply Chain Management and Dean of the College of Business approve the awarding. A motion to approve this item was received from Mr. Lanier, seconded by Mr. Rane, and the Board unanimously adopted the following resolution:

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE DEGREE IN BUSINESS ADMINISTRATION TO DONALD P. GWARJANSKI

WHEREAS, Donald P. Gwarjanski, an undergraduate student at Auburn University, passed away on August 18, 2012; and

WHEREAS, Donald P. Gwarjanski would have completed the requirements necessary for the Bachelor of Science Degree in Business Administration in Aviation and Supply Chain Management; and

WHEREAS, the Chair of the Department of Aviation and Supply Chain Management, the Dean of the College of Business, the Provost, and the President recommend that the degree of Bachelor of Science in Business Administration be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Business Administration is hereby granted posthumously to Donald P. Gwarjanski in recognition of his academic achievements as an undergraduate student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Donald P. Gwarjanski in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the University’s deep loss.

Dr. Boosinger then discussed the next item, Posthumous Awarding of the Bachelor of Science Degree in Physical Activity and Health to Joseph M. Bagwell. He indicated that the Department Head of Kinesiology and Dean of the College of Education approved the awarding. A motion to approve the resolution was received from Mr. Lanier, seconded by Mr. Rane, and the Board unanimously adopted the following resolution:

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE DEGREE IN PHYSICAL ACTIVITY AND HEALTH TO JOSEPH M. BAGWELL

WHEREAS, Joseph M. Bagwell, an undergraduate student at Auburn University, passed away on September 22, 2012; and
WHEREAS, Joseph M. Bagwell would have completed the requirements necessary for the Bachelor of Science Degree in Physical Activity and Health; and

WHEREAS, the Chair of the Department of Kinesiology; the Dean of the College of Education; the Provost; and the President recommend that the degree of Bachelor of Science in Physical Activity and Health be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Physical Activity and Health is hereby granted posthumously to Joseph M. Bagwell in recognition of his academic achievements as an undergraduate student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Joseph M. Bagwell in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the University’s deep loss.

Dr. Boosinger introduced the next item, Posthumous Awarding of the Bachelor of Science Degree in Horticulture to Aaron Michael Heffelfinger and indicated both the Department Head of Horticulture and Dean of the College of Agriculture both approved. A motion to adopt the resolution was received from Mr. Lanier, seconded by Mr. Rane, and the Board unanimously adopted the following:

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE DEGREE IN HORTICULTURE TO AARON MICHAEL HEFFELFINGER

WHEREAS, Aaron Michael Heffelfinger, an undergraduate student at Auburn University, passed away on September 28, 2012; and

WHEREAS, Aaron Michael Heffelfinger would have completed the requirements necessary for the Bachelor of Science Degree in Horticulture; and

WHEREAS, the Head of the Department of Horticulture, the Dean of the College of Agriculture, the Provost, and the President recommend that the degree of Bachelor of Science in Horticulture be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Business Administration is hereby granted posthumously to Aaron Michael Heffelfinger in recognition of his academic achievements as an undergraduate student at Auburn University.
BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Aaron Michael Heffelfinger in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the University’s deep loss.

Mr. Lanier then moved to the next item, a request to name the Terrace of the Sciences Center Classroom Building the Dr. Claranne M. “Tinky” Bush Terrace and asked the Secretary to read the resolution. Upon reading of the resolution, Mr. Lanier moved for approval, seconded by Mr. Rane, and the Board unanimously adopted the following resolution:

RESOLUTION
REQUEST TO NAME
THE TERRACE
OF THE SCIENCES CENTER CLASSROOM BUILDING
THE DR. CLARANNE M. “TINKY” BUSH TERRACE

WHEREAS, Dr. Claranne M. “Tinky” Bush is a dedicated and loyal Auburn University alumna who was awarded a B.S. in Pre-Med in 1965 and an M.S. in Zoology in 1968; and

WHEREAS, Dr. Claranne M. “Tinky” Bush discovered her passion for teaching while at Auburn University, and recognizes “the seeds of becoming and enjoying being a teacher were sown and watered at Auburn;” and

WHEREAS, Dr. Claranne M. “Tinky” Bush has played an integral role in the lives of many students by sharing not only her knowledge of physiology, but by embodying the spirit of her beloved alma mater and the Auburn Creed; and

WHEREAS, Dr. Claranne M. “Tinky” Bush has generously made a planned gift valued at $1,000,000 to establish scholarships in the College of Sciences and Mathematics that will impact the lives of numerous deserving students.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the terrace of the Auburn University Sciences Center Classroom Building, through which countless students will pass, be named the Dr. Claranne M. “Tinky” Bush Terrace and that a commemorative plaque be mounted in a suitable location therein.

Mr. Lanier then moved to the next item, a request for an Honorary Bachelor Degree for Reverend James Curtis Owens and asked the Secretary to read the Citation. Upon the completion of reading, a motion was received from Mr. Lanier to approve, seconded by Mr. Rane, and the Board unanimously adopted the following Citation.
James Curtis Owens—a former Auburn University student-athlete, a permanent member of the Auburn Family, a trusted mentor and respected leader—has led a life of accomplished service to Auburn University and the state of Alabama.

Through inspiring performance and leadership as a student-athlete at Auburn University and later as a professional athlete, Owens set a standard of unfailing courage and excellence:

In 1969, he was the first African-American student to receive an academic scholarship to Auburn University and integrated Auburn University’s football program;

He represented Auburn at college stadiums in Alabama, Mississippi, Georgia, and South Carolina, repeatedly breaking down long-established barriers and demonstrating consistent courage as the sole African-American team member on the field;

In 1973, he attained the highest level of achievement in his sport, becoming a member of the New Orleans Saints in the National Football League.

In the years following his professional football career, Owens has dedicated his life to the service of others, especially in his beloved Fairfield, Alabama:

In 1982, having served in Fairfield as Assistant Football Coach and Physical Education Instructor and as an employee of the United States Steel Corporation, he returned to Auburn University at the request of Coach Pat Dye to serve as Assistant Football Coach;

Later, he continued to mentor and inspire students as Head Football Coach at Miles College;

Today, he continues to serve others through the generous gift of his time and care as a minister.

Earlier this year, Auburn University recognized his historic contribution to its athletics program by creating the James Owens Courage Award, to be given annually to that current or former Auburn football player who best displays courage in the face of adversity:
As the person who broke the color barrier for Auburn’s football program, Owens was fittingly selected as the first recipient of the award that bears his name;

In years to come, other Auburn athletes will receive this honor, adding their own stories of courage to the legacy he began.

Reminded of the lasting effects that acts of individual courage can inspire, Auburn University now wishes to bestow an additional and unique honor upon him. Therefore, by virtue of the authority vested in me by the Board of Trustees of Auburn University, I confer upon James Curtis Owens the degree Bachelor of Humane Letters, *Honoris Causa*, together with all the rights, privileges, and obligations thereunto pertaining.

There being no further items for review, Mr. Harbert recessed the meeting at 11:50 a.m.

Grant Davis
Secretary to the Board of Trustees
EXHIBIT A

Summary of Improvements:
1. Add a dedicated left turn lane for traffic on Shug Jordan Pkwy to College St.
2. Add a dedicated right turn lane for traffic on College St. to Shug Jordan Pkwy.
3. Add a pedestrian crosswalk on Shug Jordan Pkwy at College St.
4. Add a pedestrian crosswalk on College St. at Shug Jordan Pkwy.
5. Add a traffic signal at the intersection of Shug Jordan Pkwy and College St.

South College St. @ Shug Jordan Pkwy & E. University Dr.
Intersection Improvement
Part IV of the Faculty Handbook follows. Changes to the portion of the text for consideration by the Board are highlighted in yellow. Some changes reflect deletions; other changes reflect additions. Deletions are red and marked through; additions are black and are underlined.

Sections of Part IV with changes for Board consideration include:

- Section N: Non-Continuation of Appointment
- Section O: Dismissal
- Section P: Termination Because of Financial Exigency
- Section Q: Appointment and Tenure of More Than One Member of the Same Family
- Section R: Professional Improvement Leave of Absence

These changes approved by AUM Faculty Senate and Faculty Council on April 9, 2012