January 22, 2017

MEMORANDUM TO: Board of Trustees

SUBJECT: February 2-3, 2017 Board of Trustees Workshop and Meeting

Enclosed are materials that comprise the proposed agenda for the Thursday, February 2 workshop and the Friday, February 3, 2017 meeting of the Board of Trustees. Listed below is the tentative schedule; times and locations that are subject to adjustment, depending on length of individual meetings.

Thursday, February 2, 2017
2:00 p.m. Workshop (#1303 Dean's Conference Room, Shelby Center)

Friday, February 3, 2017 (Rooms 222-223, Taylor Center, AUM Campus)
9:00 a.m. Property and Facilities Committee
9:30 a.m. Audit and Compliance Committee
9:45 a.m. Academic Affairs Committee
10:00 a.m. Executive Committee
10:05 a.m. Trustee Reports
10:15 a.m. Regular Meeting of the Board of Trustees (222-223, Taylor Center)

(Proposed Executive Session – Chancellor's Dining Room, AUM Campus)
10:30 a.m. Reconvened Meeting of the Board of Trustees (222-223, Taylor Center)
11:00 a.m. Brunch (Room 230 Taylor Center, AUM Campus)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, February 2, 2017 and Friday 3, 2017. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,

[Signature]

Jay Gogue
President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)
   Mr. Grant Davis (w/encl.)

107 Samford Hall, Auburn, AL 36849-5113; Telephone: 334-844-4650; Fax: 334-844-6179
www.auburn.edu
THURSDAY, FEBRUARY 2, 2017

I. 2:00 p.m. - Workshop (#1303 Dean’s Conference Room, Shelby Center) – Auburn University Campus

FRIDAY, FEBRUARY 3, 2017

I. Meetings (Room 222-223, Taylor Center, AUM Campus)

(Meetings will begin at 9:00 a.m. - all other meetings are subject to change in starting time, depending upon the length of individual meetings.)

A. Property and Facilities Committees/Chairperson Roberts/9:00 a.m.

**Project Approvals:**

1. Auburn University Performing Arts Center, Final Project Approval (Dan King/Don Large)

2. Brown-Kopel Engineering Student Achievement Center, Final Project Approval (Dan King/Chris Roberts)

3. Auburn University Hotel & Dixon Conference Center Ballroom Renovation, Final Project Approval (Dan King/Don Large)

4. Recreation & Wellness Center Basement Build-Out, Final Project Approval (Dan King/Bobby Woodard)

5. Airport Aviation Education Facility, Final Project Approval (Dan King/Jon Waggoner)

6. Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation, Final Project Approval (Dan King/Jay Jacobs)

7. Equestrian Facility Improvements, Project Initiation and Selection of Project Architect (Dan King/Jay Jacobs)

**Informational Reports:**

8. **Status Updates: For Information Only**

   a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $1,000,000 and Greater

   b. Quarterly Report for Projects Costing More than $500,000 but Less than $1,000,000 – 3rd QTR Fiscal Year 2016

   c. Project Status Report
B. Audit and Compliance Committee/Chairperson Dumas/9:30 a.m.

C. Academic Affairs Committee/Chairperson Newton/9:45 a.m.
   1. Proposed Establishment of Programs Leading to the BS in Aviation Management and the BS in Professional Flight, with Related Organizational Changes (Tim Boosinger/Bill Hardgrave)
   2. Introduction of Dr. Taffye Benson-Clayton, Auburn's new Vice President and Associate Provost for Inclusion and Diversity (Tim Boosinger)

D. Executive Committee/Chairperson DeMaioribus/10:00 a.m.
   1. Posthumous Awarding of the Bachelor of Science in Communication Disorders from Auburn University at Montgomery to Elizabeth Ellis Wood (Carl Stockton)
   2. Posthumous Awarding of the Bachelor of Science in Kinesiology/Exercise Science from Auburn University at Montgomery to Makenzie Rae Martine (Carl Stockton)
   3. Approval of the 2017-2018 Auburn University Board of Trustees Meeting Dates (Mike DeMaioribus)
   4. Presidential Search Update (Raymond Harbert)
   5. Proposed Awards and Namings (Mike DeMaioribus)

E. Trustee Reports/10:05 a.m.
   1. Academic Affairs Committee/Sarah Newton, Chair
   2. Agricultural and Natural Resources Committee/Jimmy Sanford, Chair
   3. Audit and Compliance Committee/Bob Dumas, Chair
   4. AUM Committee/Clark Sahlie, Chair
   5. Executive Committee/Mike DeMaioribus, Chair
   6. Finance Committee/Raymond Harbert, Chair
   7. Governmental Affairs Committee/Jimmy Rane, Chair
   8. Institutional Advancement Committee (Development and AU Foundation)/Wayne Smith, Chair
   9. Property and Facilities Committee/B.T. Roberts, Chair
   10. Research and Technology Committee (Economic Development)/Mr. Jim Pratt, Chair
   11. Student Affairs Committee/Elizabeth Huntley, Chair
12. Alumni/Clark Sahlie, Lead Trustee
13. Athletics/Gaines Lanier, Lead Trustee
14. Legal/Ms. Elizabeth Huntley, Lead Trustee

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:15 A.M.
(Room 222-223, Taylor Center, AUM Campus)

(Proposed Executive Session - Chancellor’s Dining Room, Taylor Center)

III. RECONVENEDED MEETING OF THE BOARD OF TRUSTEES/10:30 A.M.
(Room 222-223, Taylor Center, AUM Campus)

(Agenda items are determined primarily based upon committee actions.)

11:00 A.M. - Brunch (Room 230 Taylor Center)
RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, November 18, 2016 have been distributed to all members of this Board of Trustees for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, November 18, 2016, meeting are hereby approved as distributed.
A. **Property And Facilities Committee**

1. **Performing Arts Center: Final Project Approval**

   **Project Summary:** The Performing Arts Center project will construct an 85,000 square foot building which will provide high quality, performance venues in support of musical, theatrical, dance, guest speakers, and other events. Program requirements include a multipurpose venue seating approximately 1,200 guests, box office, catering kitchen, wardrobe and dressing rooms, conference and support office spaces. A second space for a small performance venue, connected to an outdoor amphitheater, will be bid as an alternate and included in the project if construction market conditions are favorable. The Performing Arts Center project will be located near South College Street and Woodfield Drive, across from the existing Jule Collins Smith Museum of Fine Art.

   **Requested Action:** It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Performing Arts Center project.

   The estimated total project cost of the Performing Arts Center project is $65.0 million, to be financed by a combination of gift and University General Funds.

   **Previous Approvals:** At its meeting on June 5, 2015, the Board of Trustees adopted a resolution that approved the project initiation of the Performing Arts Center, and at its meeting on April 8, 2016, the Board of Trustees approved the firm tvsdesign of Atlanta, Georgia, as the project architect.

   **Project Execution Schedule:** Summer 2017 – Summer 2019

2. **Brown-Kopel Engineering Student Achievement Center: Final Project Approval**

   **Project Summary:** The Brown-Kopel Engineering Student Achievement Center project will construct a three-story, 142,000 square foot consisting of classrooms, student study spaces, maker space, a wind-tunnel laboratory, meeting and departmental spaces for academic advising, tutoring, professional development and industrial relations. The Student Achievement Center will connect to the Gavin Engineering Research Laboratory building with a single story courtyard structure at ground and first floors. This below-grade courtyard space will be "shelled out" and used for future College of Engineering laboratory and shop space expansion. The Brown-Kopel Engineering Student Achievement Center will be located on the site previously occupied by the Engineering Shops and L-Building on Wilmore Drive.

   **Requested Action:** It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Brown-Kopel Engineering Student Achievement Center project.

   The estimated total project cost of the Brown-Kopel Engineering Student Achievement Center project is $39.75 million, to be financed by a combination of gift and University General Funds.
Previous Approvals: At its meeting on June 5, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Brown-Kopel Engineering Student Achievement Center project, and at its meeting on September 5, 2015, the Board of Trustees approved the project architect and construction manager selections.

Project Execution Schedule: May 2017 – April 2019

3. Auburn University Hotel & Dixon Conference Center Ballroom Renovation: Final Project Approval

Project Summary: The project will renovate approximately 17,000 square feet of space in the existing Hotel & Conference Center to better utilize available space within the facility and provide greater flexibility of use. The project will expand Ballroom A, as well as renovate and refinish Ballroom B, and the associated conference center corridors, gathering areas, and storage rooms. The renovations support the continuing effort to enhance the conference center facility to better serve the University and its guests. This renovation project will be located within the existing footprint of the Auburn University Hotel & Dixon Conference Center located on South College Street.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project.

The estimated total project cost of the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project is $3.65 million, to be financed by University General Funds resulting from accrued hotel revenues.

Previous Approvals: At its meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the project initiation and project architect selection for the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project.

Project Execution Schedule: April 2017 – November 2017

4. Recreation & Wellness Center Basement Build-Out: Final Project Approval

Project Summary: This project will renovate approximately 13,700 square feet of unfinished basement space in the existing Recreation & Wellness Center to provide dedicated space for powerlifting and Olympic-style weightlifting, expanded space for personal and small-group training, and offices for personal training and marketing staff. The Recreation & Wellness Center Basement Build-Out project will be located in the existing Recreation & Wellness Center on Heisman Drive.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Recreation & Wellness Center Basement Build-Out project.

The estimated total project cost of the Recreation & Wellness Center Basement Build-Out project is $2.9 million, to be financed by Campus Recreation Funds.
Previous Approvals: At its meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the project initiation for the Recreation & Wellness Center Basement Build-Out project, and at its meeting on September 16, 2016, the Board of Trustees approved the architect selection.

Project Execution Schedule: March 2017 – October 2017

5. Airport Aviation Education Facility: Final Project Approval

Project Summary: The Airport Aviation Education Facility project will construct a two-story, 23,000 square foot facility consisting of classrooms, a flight simulator laboratory, and debriefing rooms, including flight dispatch and departmental spaces. The Airport Aviation Education Facility will be constructed on the site immediately adjacent to the Auburn University Regional Airport South Ramp.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Airport Aviation Education Facility project.

The estimated total project cost of the Airport Aviation Education Facility project is $8.7 million, to be financed by a combination of state, gift and University General Funds.

Previous Approvals: At its meeting on November 15, 2013, the Board of Trustees adopted a resolution that approved the initiation of the Airport Aviation Education Facility project, and at its meeting on February 7, 2014, the Board of Trustees approved the project architect selection.

Project Execution Schedule: May 2017 – July 2018

6. Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation: Final Project Approval

Project Summary: Over the last several years, the Athletics Department has been developing plans for improving Jordan-Hare Stadium to enhance the gameday experience for fans, students, and players. As a result of this detailed planning effort, two of the highest-priority projects for the Stadium are the development of a larger and greatly improved recruiting facility and enhancements to the home team locker room, for gameday support. The project includes the construction of a new 44,000 square foot, multi-story facility, consisting of recruiting space for football and Olympic sports, a new club space for fans, and a new press box to relocate the media. The project also includes an approximately 16,000 square foot renovation of the existing home football locker room. The new Gameday Support Facility will be located at the southwest corner of Jordan-Hare Stadium, while the Locker Room Renovation will be within the existing footprint of Jordan-Hare Stadium.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation project.
The estimated total project cost of the Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation project is $28.0 million, to be financed by Athletics Department funds.

Previous Approvals: At its meeting on February 6, 2015, the Board of Trustees adopted a resolution that approved the project initiation and the architect and construction manager selections for the Jordan-Hare Stadium Improvements project. As a component of this overall Jordan-Hare Stadium Improvements initiative, the Athletics Department has recommended moving forward with a project to construct a Gameday Support Facility and to renovate the existing home team locker room.

Project Execution Schedule: May 2017 – July 2018

7. Equestrian Facility Improvements: Approval of Project Initiation and Project Architect Selection

Project Summary: The Athletics Department proposes a project to construct a new team support facility for its national champion Equestrian team. This new facility would include a team locker room and public restrooms to accommodate equestrian event spectators as well as College of Agriculture faculty, staff and students who work at the equestrian facility as part of the Animal Sciences academic program. The program would also include the replacement of the existing barn with a new barn designed specifically for equine use.

Requested Action: It is requested that the Board of Trustees approve the Equestrian Facility Improvements project and authorize Goodwyn Mills Cawood, of Birmingham, Alabama, as the project architect.

Previous Approvals: None

B. Audit and Compliance Committee


Time will be allocated for the Audited Financial Report by PricewaterhouseCoopers.

C. Academic Affairs Committee

1. Proposed Establishment of Programs leading to the BS in Aviation Management and the BS in Professional Flight, with Related Organizational Changes

The Provost’s Office requests that the Board of Trustees approve (1) the establishment of programs leading to the BS in Aviation Management and the BS in Professional Flight in the University College, (2) the concurrent phasing out of the existing options in Aviation Management and Professional Flight Management in the Bachelor of Science in Business Administration and Management in the Raymond J. Harbert College of Business, and (3) the creation of a Department of Aviation within the University College. These changes
EXECUTIVE SUMMARIES
FEBRUARY 3, 2017

support the institution’s desire to strengthen its aviation programs by offering students increased flexibility that reflects the ever-changing regulatory structure of the aviation industry while continuing to offer high-quality flight training. Creating a new Department of Aviation will unite all aviation faculty and staff in one organizational unit, strengthening the resources and services provided to students.

2. Introduction of Dr. Taffye Benson-Clayton, Auburn’s new Vice President and Associate Provost for Inclusion and Diversity

Time will be allocated introduction of Dr. Taffye Benson-Clayton, Auburn’s new Vice President and Associate Provost for Inclusion and Diversity.

D. Executive Committee

1. Posthumous Awarding of the Bachelor of Science in Communication Disorders from Auburn University at Montgomery to Elizabeth Ellis Wood

Time will be allocated for discussion of approval of the posthumous awarding of the Bachelor of Science in Communication Disorders from Auburn University at Montgomery to Elizabeth Ellis Wood.

2. Posthumous Awarding of the Bachelor of Science in Kinesiology/Exercise Science from Auburn University at Montgomery to Makenzie Rae Martine

Time will be allocated for discussion of approval of the posthumous awarding of the Bachelor of Science in Kinesiology/Exercise Science from Auburn University at Montgomery to Makenzie Rae Martine.

3. Approval of the 2017-2018 Auburn University Board of Trustees Meeting Dates

Time will be allocated for review and approval of the 2017-2018 Board of Trustees Meeting Dates as follows:

- Friday, September 15, 2017
- Friday, November 10, 2017
- Friday, February 9, 2018
- Friday, April 20, 2018
- Friday, June 8, 2018
4. **Presidential Search Update**

   Time will be allocated for an update of the Presidential Search.

5. **Proposed Awards and Namings**

   Time will be allocated for discussion of any awards or namings.
WHEREAS, its meeting on June 5, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Performing Arts Center project, and at its meeting on April 8, 2016, the Board of Trustees approved the architect selection for the project; and

WHEREAS, the project will further enhance the cultural and educational experience of Auburn University students, faculty, staff, and the surrounding community through a celebration of the arts; and

WHEREAS, the project will construct an 85,000 square foot building which will provide a high quality, 1,200 seat multipurpose venue in support of musical, theatrical, dance, guest speaker, and other events; and

WHEREAS, the estimated total project cost for the Performing Arts Center is $65.0 million, to be financed by a combination of gift and University General Funds; and

WHEREAS, the project will be located near South College Street and Woodfield Drive, across from the existing Jule Collins Smith Museum of Fine Art.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Performing Arts Center project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Performing Arts Center project in the amount of $65.0 million, to be financed by a combination of gift and University General Funds.

2. Direct the consultants to complete the required plans for the project.

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 3, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Performing Arts Center project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its meeting on June 5, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Performing Arts Center project, and at its meeting on April 8, 2016, the Board of Trustees approved the architect selection for the project.

Since that time, the project team has worked to complete the schematic design for the Performing Arts Center. The project details are provided below:

- **Program Requirements:** The Performing Arts Center project will construct an 85,000 square foot building which will provide high quality, performance venues in support of musical, theatrical, dance, guest speakers, and other events. Program requirements include a multipurpose venue seating approximately 1,200 guests, box office, catering kitchen, wardrobe and dressing rooms, conference and support office spaces. A second space for a small performance venue, connected to an outdoor amphitheater, will be bid as an alternate and included in the project if construction market conditions are favorable. See Attachments 1 and 2 for the site map and renderings of the Performing Arts Center.

- **Budget:** The estimated total project cost of the Performing Arts Center project is $65.0 million, to be financed by a combination of gift and University General Funds.
• **Project Location:** The new building will be located near South College Street and Woodfield Drive, across from the existing Jule Collins Smith Museum of Fine Art.

If you concur, it is proposed that a resolution providing final approval of the Performing Arts Center project be presented to the Board of Trustees for consideration at its meeting scheduled for February 3, 2017.
Attachment 1
Performing Arts Center
Site Map

Performing Arts Center Site Location
Attachment 2
Performing Arts Center
Architectural Renderings

View from Southeast

View from Amphitheatre
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

BROWN-KOPEL ENGINEERING STUDENT ACHIEVEMENT CENTER

FINAL PROJECT APPROVAL

WHEREAS, at its meeting of June 5, 2015 the Board of Trustees adopted a resolution that approved the initiation of the Brown-Kopel Engineering Student Achievement Center project, and at its meeting on September 5, 2015, the Board of Trustees approved the project architect and construction manager selections; and

WHEREAS, the project will construct a three-story, approximately 142,400 square foot building consisting of classrooms, student study spaces, maker space, a wind-tunnel laboratory, meeting and departmental spaces for academic advising, tutoring, professional development and industrial relations; and

WHEREAS, the new building will be located on the site previously occupied by the Engineering Shops and L-Building on Wilmore Drive; and

WHEREAS, the estimated total project cost for the Brown-Kopel Engineering Student Achievement Center project is $39.75 million, to be financed by a combination of gift and University General Funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Brown-Kopel Engineering Student Achievement Center project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Brown-Kopel Engineering Student Achievement Center project in the amount of $39.75 million, to be financed by gift funds and University General Funds.

2. Direct the consultants to complete the required plans for the project.

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 3, 2017.

Proposal:
Consistent with standing policy, it is proposed that the Brown-Kopel Engineering Student Achievement Center project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:
At its meeting on June 5, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Brown-Kopel Engineering Student Achievement Center project, and at its meeting on September 5, 2015, the Board of Trustees approved the project architect and construction manager selections.

Since that time, the project team has worked to complete the schematic design for the Brown-Kopel Engineering Student Achievement Center. The project details are provided below:

- **Program Requirements:** The Brown-Kopel Engineering Student Achievement Center project will construct a three-story, 142,000 square foot consisting of classrooms, student study spaces, maker space, a wind-tunnel laboratory, meeting and departmental spaces for academic advising, tutoring, professional development and industrial relations. The Student Achievement Center will connect to the Gavin Engineering Research Laboratory building with a single story courtyard structure at ground and first floors. This below-grade courtyard space will be “shelled out” and used for future College of Engineering laboratory and shop space expansion. See Attachments 1 and 2 for the site map and architectural renderings.

- **Budget:** The estimated total project cost of the Brown-Kopel Engineering Student Achievement Center project is $39.75 million, to be financed by a combination of gift and University General Funds.
• **Project Location:** The new building will be located on the site previously occupied by the Engineering Shops and L-Building on Wilmore Drive.

If you concur, it is proposed that a resolution providing final approval of the Brown-Kopel Engineering Student Achievement Center project be presented to the Board of Trustees for consideration at its meeting scheduled for February 3, 2017.
Attachment 2
Brown-Kopel Engineering Student Achievement Center
Architectural Renderings

View from Northwest
Note: The grassed courtyard shown will be built on top of the courtyard space which will be "shelled out" for future College of Engineering Laboratory and shop space expansion.

Student Interaction Space
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN UNIVERSITY HOTEL & DIXON CONFERENCE CENTER
BALLROOM RENOVATION

FINAL PROJECT APPROVAL

WHEREAS, at its meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the project initiation and project architect selection for the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project; and

WHEREAS, the project will renovate approximately 17,000 square feet of space in the existing Hotel & Conference Center to better utilize available space within the facility and provide greater flexibility of use; and

WHEREAS, the project will expand Ballroom A, as well as renovate Ballroom B, four meeting room spaces, and the associated conference center corridors, gathering areas and storage rooms; and

WHEREAS, the estimated total project cost for the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project is $3.65 million, to be financed by University General Funds resulting from accrued hotel revenues; and

WHEREAS, this renovation project will be located within the existing footprint of the Auburn University Hotel & Dixon Conference Center located on South College Street.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project in the amount of $3.65 million, to be financed by University General Funds.

2. Direct the architect to complete the required plans for the project.

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 3, 2017.

Proposal:
Consistent with standing policy, it is proposed that the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:
At its meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the project initiation and project architect selection for the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project.

Since that time, the project team has worked to complete the schematic design for the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project. The project details are provided below:

- **Program Requirements:** The project will renovate approximately 17,000 square feet of space in the existing Hotel & Conference Center to better utilize available space within the facility and provide greater flexibility of use. The project will expand Ballroom A, as well as renovate and refinish Ballroom B, and the associated conference center corridors, gathering areas, and storage rooms. The renovations support the continuing effort to enhance the Conference Center facility to better serve the University and its guests. See Attachment 1 for a campus site map and a diagram for the proposed renovations within the Conference Center.

- **Budget:** The estimated total project cost of the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project is $3.65 million, to be financed by University General Funds resulting from accrued hotel revenues.
• **Project Location:** This renovation project will be located within the existing footprint of the Auburn University Hotel & Dixon Conference Center located on South College Street.

If you concur, it is proposed that a resolution providing final approval of the Auburn University Hotel & Dixon Conference Center Ballroom Renovation project be presented to the Board of Trustees for consideration at its meeting scheduled for February 3, 2017.
Attachment 1
Auburn University Hotel & Dixon Conference Center Ballroom Renovation
Site Map & Area of Scope Diagram
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RECREATION & WELLNESS CENTER BASEMENT BUILD-OUT

FINAL PROJECT APPROVAL

WHEREAS, at its meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the project initiation of the for the Recreation & Wellness Center Basement Build-Out project, and at its meeting on September 16, 2016, the Board of Trustees approved the architect selection; and

WHEREAS, the project will renovate approximately 13,700 square feet of unfinished basement space in the existing Recreation & Wellness Center to provide dedicated space for powerlifting and Olympic-style weightlifting, expanded space for personal and small-group training, and offices for personal training and marketing staff; and

WHEREAS, the estimated total project cost for the Recreation & Wellness Center Basement Build-Out project is $2.9 million, to be financed by Campus Recreation Funds; and

WHEREAS, the Recreation & Wellness Center Basement Build-Out project will be located in the existing Recreation & Wellness Center on Heisman Drive.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Recreation & Wellness Center Basement Build-Out project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Recreation & Wellness Center Basement Build-Out project in the amount of $2.9 million, to be financed by Campus Recreation Funds.

2. Direct the consultants to complete the required plans for the project.

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.
TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

RECREATION & WELLNESS CENTER BASEMENT BUILD-OUT: FINAL PROJECT APPROVAL

DATE: JANUARY 20, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 3, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Recreation & Wellness Center Basement Build-Out project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the project initiation for the Recreation & Wellness Center Basement Build-Out project, and at its meeting on September 16, 2016, the Board of Trustees approved the architect selection.

Since that time, the project team has worked to complete the schematic design for the Recreation & Wellness Center Basement Build-Out project. The project details are provided below:

- **Program Requirements:** This project will renovate approximately 13,700 square feet of unfinished basement space in the existing Recreation & Wellness Center to provide dedicated space for powerlifting and Olympic-style weightlifting, expanded space for personal and small-group training, and offices for personal training and marketing staff. See Attachments 1 and 2 for the site map and architectural renderings of the project.

- **Budget:** The estimated total project cost of the Recreation & Wellness Center Basement Build-Out project is $2.9 million, to be financed by Campus Recreation Funds.

- **Project Location:** The Recreation & Wellness Center Basement Build-Out project will be located in the existing Recreation & Wellness Center on Heisman Drive.

If you concur, it is proposed that a resolution providing final approval of the Recreation & Wellness Center Basement Build-Out project be presented to the Board of Trustees for consideration at its meeting scheduled for February 3, 2017.
Attachment 2
Recreation & Wellness Center Basement Build-Out
Architectural Renderings

Personal Training Lobby

Personal Training Room
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AIRPORT AVIATION EDUCATION FACILITY

FINAL PROJECT APPROVAL

WHEREAS, at its meeting on November 15, 2013, the Board of Trustees adopted a resolution that approved the initiation of the Airport Aviation Education Facility project, and at its meeting on February 7, 2014, the Board of Trustees approved the project architect selection; and

WHEREAS, the project will construct a two-story, 23,000 square foot facility consisting of classrooms, a flight simulator laboratory, and debriefing rooms, including flight dispatch and departmental spaces; and

WHEREAS, the new facility will be constructed on the site immediately adjacent to the Auburn University Regional Airport South Ramp; and

WHEREAS, the estimated total project cost for the Airport Aviation Education Facility project is $8.7 million, to be financed by a combination of state, gift and University General Funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Airport Aviation Education Facility project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Airport Aviation Education Facility project in the amount of $8.7 million, to be financed by a combination of state and University General Funds.

2. Direct the consultants to complete the required plans for the project.

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 3, 2017.

Proposal:
Consistent with standing policy, it is proposed that the Airport Aviation Education Facility project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:
At its meeting on November 15, 2013, the Board of Trustees adopted a resolution that approved the initiation of the Airport Aviation Education Facility project, and at its meeting on February 7, 2014, the Board of Trustees approved the project architect selection.

Since that time, the project team has worked to complete the schematic design for the Airport Aviation Education Facility project. The project details are provided below:

- **Program Requirements:** The project will construct a two-story, 23,000 square foot facility consisting of classrooms, a flight simulator laboratory, and debriefing rooms, including flight dispatch and departmental spaces. See Attachments 1 and 2 for the site map and an architectural rendering of the facility.

- **Budget:** The estimated total project cost of the Airport Aviation Education Facility project is $8.7 million, to be financed by a combination of state, gift and University General Funds.

- **Project Location:** The Airport Aviation Education Facility will be constructed on the site immediately adjacent to the Auburn University Regional Airport South Ramp.

If you concur, it is proposed that a resolution providing final approval of the Airport Aviation Education Facility project be presented to the Board of Trustees for consideration at its meeting scheduled for February 3, 2017.
Site Map of Auburn University Regional Airport
Attachment 2
Airport Aviation Education Facility
Architectural Rendering

View from South
WHEREAS, over the last several years, the Athletics Department has been developing plans for improving Jordan-Hare Stadium to enhance the gameday experience for Auburn fans, students, and players; and

WHEREAS, at its meeting on February 6, 2015, the Board of Trustees adopted a resolution that approved the project initiation and the architect and construction manager selections for a comprehensive Jordan-Hare Stadium Improvements project; and

WHEREAS, as a component of this overall Jordan-Hare Stadium Improvements initiative, the Athletics Department has recommended moving forward with a project to construct a Gameday Support Facility and to renovate the existing home football locker room; and

WHEREAS, the Gameday Support Facility project includes the construction of a new 44,000 square foot, multi-story facility, consisting of recruiting space for football and Olympic sports, a new club space for fans, and a new press box to relocate the media, as well as the renovation of the 16,000 square foot existing home football locker room; and

WHEREAS, the new Gameday Support Facility will be located at the southwest corner of Jordan-Hare Stadium, while the Locker Room Renovations will be within the existing footprint of Jordan-Hare Stadium; and

WHEREAS, the estimated total project cost for the Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation project is $28.0 million, to be financed by the Athletics Department.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation project in the amount of $28.0 million, to be financed by Athletics Department funds.

2. Direct the consultants to complete the required plans for the project.

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 3, 2017.

Proposal:
Consistent with standing policy, it is proposed that the Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:
Over the last several years, the Athletics Department has been developing plans for improving Jordan-Hare Stadium to enhance the gameday experience for fans, students, and players. As a result of this detailed planning effort, two of the highest-priority projects for the Stadium are the development of a larger and greatly improved recruiting facility and enhancements to the home team locker room, for gameday support.

At its meeting on February 6, 2015, the Board of Trustees adopted a resolution that approved the project initiation and the architect and construction manager selections for the Jordan-Hare Stadium Improvements project. As a component of this overall Jordan-Hare Stadium Improvements initiative, the Athletics Department has recommended moving forward with a project to construct a Gameday Support Facility and to renovate the existing home team locker room.

Since the original Board of Trustees approval, the architectural team has worked to complete the schematic design for the project. The project details are provided below:

- **Program Requirements:** The project includes the construction of a new 44,000 square foot, multi-story facility, consisting of recruiting space for football and Olympic sports, a new club space for fans, and a new press box to relocate the media. The project also includes an approximately 16,000 square foot renovation of the existing home football locker room.
See Attachments 1 and 2 for the site layout and renderings of the new and renovated facilities.

- **Budget:** The estimated total project cost of the Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation project is $28.0 million, to be financed by Athletics Department funds.

- **Project Location:** The new Gameday Support Facility will be located at the southwest corner of Jordan-Hare Stadium, while the Locker Room Renovations will be within the existing footprint of Jordan-Hare Stadium.

If you concur, it is proposed that a resolution providing final approval of Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation project be presented to the Board of Trustees for consideration at its meeting scheduled for February 3, 2017.
Attachment 1
Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation
Site Map
Attachment 2
Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation
Architectural Renderings

South perspective of the Gameday Support Facility

Southwest aerial perspective of the Gameday Support Facility
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

EQUESTRIAN FACILITY IMPROVEMENTS

APPROVAL OF PROJECT INITIATION AND
SELECTION OF THE PROJECT ARCHITECT

WHEREAS, the Athletics Department proposes a project that will construct a new support facility for the national champion Auburn University Equestrian Team; and

WHEREAS, the program for this project is anticipated to include a team locker room, public restrooms to accommodate equestrian event spectators as well as College of Agriculture faculty, staff and students who work at the equestrian facility as part of the Animal Sciences academic program, and the replacement of the existing barn with a new barn designed specifically for equine use; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends the approval of the Goodwyn Mills Cawood, of Birmingham, Alabama, as the architect for the project since the firm has extensive experience designing Auburn University athletic facilities and has completed several preliminary space studies for the equestrian facilities; and

WHEREAS, the proposed project is expected to cost in excess of $1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of $1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Equestrian Facility Improvements project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Goodwyn Mills Cawood of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design.

2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 3, 2017.

Proposal:
Consistent with standing policy, it is proposed that the Equestrian Facility Improvements project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect and construction manager selection processes.

Review and Consultation:
The Athletics Department proposes a project to construct a new team support facility for its national champion Equestrian team. This new facility would include a team locker room and public restrooms to accommodate equestrian event spectators as well as College of Agriculture faculty, staff and students who work at the equestrian facility as part of the Animal Sciences academic program. The program would also include the replacement of the existing barn with a new barn designed specifically for equine use. These proposed enhancements will provide the Equestrian Team with a high quality training facility to be used for many years to come.

To facilitate an accelerated design process, the University Architect recommends the approval of the Goodwyn Mills Cawood, of Birmingham, Alabama, as the architect for the project. Goodwyn Mills Cawood has extensive experience designing Auburn University athletic facilities and has completed several preliminary space studies for the equestrian facilities, which will assist in the development of this project.

This project will be funded by the Athletics Department.

If you concur, it is proposed that a resolution initiating the Equestrian Facility Improvements project and approving the selection of the project architect be presented to the Board of Trustees at the meeting scheduled for February 3, 2017.
PROPERTY AND FACILITIES COMMITTEE

STATUS UPDATES

Time will be allocated for status updates.
TO: JAY GOGUE, President  
THROUGH: DONALD L. LARGE, Executive Vice President  
FROM: DAN KING, Associate Vice President for Facilities  
SUBJECT: PROPERTY AND FACILITIES COMMITTEE  
CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/INFRASTRUCTURE PROJECTS WITH BUDGETS OF $1,000,000 AND GREATER (INFORMATION ONLY)  
DATE: JANUARY 20, 2017

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for February 3, 2017.

Proposal:
Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than $1,000,000 be submitted, for information only, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:
The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:
Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than $1,000,000, the attached listing is provided, for information only, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for February 3, 2017.
Auburn University Facilities Management  
Current Capital Projects  
(Spending across Multiple Years)  

**Summary of Cash Flow by Project Phase**

<table>
<thead>
<tr>
<th>Project Phase</th>
<th>Previous Approved Budget Amount</th>
<th>Current Approved Budget Amount</th>
<th>Actual Spending to Date (across multiple years)</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2017</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2018 &amp; Forward</th>
</tr>
</thead>
<tbody>
<tr>
<td>Substantial Completion</td>
<td>170,250,000</td>
<td>94,047,533</td>
<td>88,910,118</td>
<td>5,137,415</td>
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<tr>
<td>Construction</td>
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<td>33,697,323</td>
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<tr>
<td>Totals</td>
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<td>323,948,611</td>
<td>141,467,145</td>
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<tr>
<td>Other Open Capital Projects</td>
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<td>Grand Totals</td>
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<td>144,857,395</td>
<td>72,198,421</td>
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</tbody>
</table>
### Auburn University Facilities Management

Current Capital Projects

#### ESTIMATED CASHFLOW MATRIX AND ACTUAL SPENDING AND ENCUMBRANCE ACTIVITY

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Phase</th>
<th>Original Approved Budget Amount</th>
<th>Current Estimated Spending to Date (includes gifts/grants)</th>
<th>AU Bond Funding</th>
<th>Actual Spending to Date (across multiple years)</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2017</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2018 &amp; Forward</th>
<th>(C) Current Encumbrances Against Project</th>
<th>(A) - (B) - (C)</th>
<th>Current Open Balance</th>
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<td><strong>SUBSTANTIAL COMPLETION PHASE</strong></td>
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<tr>
<td>Student Recreation &amp; Wellness Center Building (07-225)</td>
<td>Substantial Completion</td>
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<td>Pebble Hill Renovation 06-178</td>
<td>Substantial Completion</td>
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<td>2,750,000</td>
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<td>900,000</td>
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<td>Cater Hall Repair &amp; Renovation Phase II 15-334</td>
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<td>Risk Management and Safety Facility - New Building 15-150</td>
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<td>Auburn Arena Volleyball Team Space Improvements 14-273</td>
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<td>2,200,000</td>
<td>2,200,000</td>
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Data Extracted 12/12/2016
## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Phase</th>
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<th>Estimated Spending Assuming Remainder of Budget for FY2018 &amp; Forward</th>
<th>Current Encumbrances Against Project</th>
<th>(A) - (B) -( C)</th>
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<tr>
<td>Garden of Memory - Student Memorial 14-338</td>
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<td>1,250,000</td>
<td>1,250,000</td>
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<td><strong>Total Substantial Completion</strong></td>
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### Auburn University Facilities Management
#### Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

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<th>Estimated Spending to Date (across multiple years)</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2017</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2018 &amp; Forward</th>
<th>(C)</th>
<th>(A)-(B)-(C)</th>
<th>Current Open Balance (Budget less Actuals and Encumbrances)</th>
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<td><strong>CONSTRUCTION PHASE</strong></td>
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<td>Mell Classroom Building 11-209</td>
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<td>Jordan-Hare Stadium Improvements: Phase 1 Storm Drain &amp; Sewer Repairs 15-056</td>
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<td>School of Nursing Facility 15-035</td>
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<td>Pharmaceutical Research Building 14-193</td>
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<td>Band Practice Field - New Storage &amp; Dressing Facility 15-256</td>
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<td>Auburn University Hotel Governor's Room, Board Room, &amp; Restroom Renovations 15-326</td>
<td>Construction</td>
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<td>Food Animal Research Facility 15-130</td>
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<td>3,400,000</td>
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<td>President's House Renovation 14-295</td>
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<td>Auburn University Hotel Porte-Cochere &amp; Front Drive Improvements 13-268</td>
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<td>Gavin Engineering Research Laboratory - Comprehensive Renovations 14-309</td>
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Data Extracted 12/12/2016
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<th>Project Name</th>
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<th>AU Funding (includes gifts/grants)</th>
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<th>Estimated Spending Assuming Remainder of Budget for FY2017</th>
<th>(C)</th>
<th>(A)-(B)-(C)</th>
<th>Current Encumbrances Against Project</th>
<th>Current Open Balance (Budget less Actuals and Encumbrances)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Broun Hall Building Wide Renovation 15-068</td>
<td>Construction</td>
<td>5,000,000</td>
<td>5,000,000</td>
<td>5,000,000</td>
<td></td>
<td>283,210</td>
<td>3,778,432</td>
<td>943,358</td>
<td>3,077,424</td>
<td>1,539,366</td>
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<td></td>
<td>74,538,193</td>
<td>16,945,646</td>
</tr>
<tr>
<td>Total Construction</td>
<td></td>
<td>134,824,172</td>
<td>131,324,172</td>
<td>3,500,000</td>
<td>0</td>
<td>43,340,333</td>
<td>84,279,458</td>
<td>7,204,381</td>
<td>74,538,193</td>
<td>16,945,646</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Name</td>
<td>Project Phase</td>
<td>Original Approved Budget Amount</td>
<td>Current Approved Budget Amount</td>
<td>AU Funding (includes gifts/grants)</td>
<td>AU Bond Funding</td>
<td>Federal/State or Local Funding</td>
<td>Actual Spending to Date (across multiple years)</td>
<td>Estimated Spending Assuming Remainder of Budget for FY2018 &amp; Forward</td>
<td>Estimated Spending Assuming Remainder of Budget for FY2017</td>
<td>Estimated Spending Assuming Remainder of Budget for FY2017</td>
<td>Actual Encumbrances Against Project</td>
<td>(A)- (B)-( C)</td>
<td>(A)- (B)-( C)</td>
<td></td>
</tr>
<tr>
<td>--------------</td>
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<td>------------------------------------------------</td>
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<td>----------------</td>
<td>----------------</td>
<td></td>
</tr>
<tr>
<td>Ag Heritage Park 98-333</td>
<td>Construction and Design Future Projects</td>
<td>2,666,320</td>
<td>2,666,320</td>
<td>2,666,320</td>
<td>1,427,581</td>
<td>0</td>
<td>1,238,739</td>
<td>0</td>
<td>1,238,739</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hill Residence Halls - Building Renovations &amp; Upgrades 10-155</td>
<td>Design (Partial budget Phase I only at this point)</td>
<td>15,859,848</td>
<td>15,859,848</td>
<td>13,373,258</td>
<td>2,486,590</td>
<td>2,125,099</td>
<td>100,000</td>
<td>13,634,749</td>
<td>1,129,562</td>
<td>12,505,187</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Goodwin Hall - Renovation &amp; Band Rehearsal Hall Addition 15-255</td>
<td>Design</td>
<td>3,500,000</td>
<td>3,500,000</td>
<td>3,500,000</td>
<td>42,015</td>
<td>864,496</td>
<td>2,593,489</td>
<td>287,742</td>
<td>3,170,243</td>
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<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Design</strong></td>
<td></td>
<td>22,026,188</td>
<td>19,539,578</td>
<td>2,486,590</td>
<td>0</td>
<td>3,594,695</td>
<td>964,496</td>
<td>17,488,977</td>
<td>1,417,304</td>
<td>17,014,169</td>
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<td></td>
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</tr>
</tbody>
</table>
## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Phase</th>
<th>(A) Original Approved Budget Amount</th>
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<th>Estimated Spending Assuming Remainder of Budget for FY2018 &amp; Forward</th>
<th>(C) Current Encumbrances Against Project</th>
<th>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Activities Center - Comprehensive Renovation 13-110</td>
<td>Schematic Design (Partial budget only at this point)</td>
<td>150,000</td>
<td>150,000</td>
<td>150,000</td>
<td></td>
<td></td>
<td>96,166</td>
<td>53,834</td>
<td>0</td>
<td>20,018</td>
<td>33,016</td>
</tr>
<tr>
<td>AU Regional Airport - Aviation Education Facility 13-285</td>
<td>Construction Documents (Partial budget only at this point)</td>
<td>588,800</td>
<td>588,800</td>
<td>588,800</td>
<td></td>
<td></td>
<td>232,650</td>
<td>358,150</td>
<td>0</td>
<td>265,585</td>
<td>100,565</td>
</tr>
<tr>
<td>Graduate Business Education Bldg 14-044</td>
<td>Schematic Design</td>
<td>30,000,000</td>
<td>30,000,000</td>
<td>30,000,000</td>
<td></td>
<td></td>
<td>185,541</td>
<td>5,962,892</td>
<td>23,851,567</td>
<td>10,805</td>
<td>29,803,654</td>
</tr>
<tr>
<td>Leach Science Ctr - Building Expansion &amp; Partial Renovation 15-208</td>
<td>Construction Documents</td>
<td>19,000,000</td>
<td>19,000,000</td>
<td>19,000,000</td>
<td></td>
<td></td>
<td>1,112,429</td>
<td>10,732,543</td>
<td>7,156,028</td>
<td>666,503</td>
<td>17,221,068</td>
</tr>
<tr>
<td>Academic Classroom &amp; Laboratory Complex 15-034</td>
<td>Pre-Design (Partial budget only at this point)</td>
<td>4,047,007</td>
<td>4,047,007</td>
<td>4,047,007</td>
<td></td>
<td></td>
<td>928,140</td>
<td>1,558,933</td>
<td>1,558,934</td>
<td>0</td>
<td>3,117,867</td>
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<tr>
<td>Engineering Achievement Center 15-157</td>
<td>Construction Documents (Partial budget only at this point)</td>
<td>3,100,000</td>
<td>3,100,000</td>
<td>3,100,000</td>
<td></td>
<td></td>
<td>1,470,429</td>
<td>1,629,571</td>
<td>0</td>
<td>1,182,235</td>
<td>447,336</td>
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<tr>
<td>Mell Street, West Samford Avenue, &amp; Thach Avenue Traffic &amp; Parking Improvements 15-311</td>
<td>Design Development (Partial budget only at this point)</td>
<td>384,500</td>
<td>384,500</td>
<td>144,000</td>
<td></td>
<td></td>
<td>104,503</td>
<td>279,997</td>
<td>0</td>
<td>30,041</td>
<td>249,956</td>
</tr>
<tr>
<td>Performing Arts Center - New Building 15-158</td>
<td>Schematic Design (Partial budget only at this point)</td>
<td>7,273,861</td>
<td>7,273,861</td>
<td>7,273,861</td>
<td></td>
<td></td>
<td>921,061</td>
<td>6,352,800</td>
<td>0</td>
<td>1,239,594</td>
<td>5,113,206</td>
</tr>
<tr>
<td>Poultry Research Farm Unit Relocation Phase II 16-040</td>
<td>Construction Documents (Partial budget only at this point)</td>
<td>130,630</td>
<td>130,630</td>
<td>130,630</td>
<td></td>
<td></td>
<td>66,053</td>
<td>64,577</td>
<td>0</td>
<td>51,345</td>
<td>13,232</td>
</tr>
<tr>
<td>Agricultural Sciences Research Building - New Facility 15-391</td>
<td>Pre-Design (Partial budget only at this point)</td>
<td>170,500</td>
<td>170,500</td>
<td>170,500</td>
<td></td>
<td></td>
<td>900</td>
<td>169,600</td>
<td>0</td>
<td>150,000</td>
<td>19,600</td>
</tr>
</tbody>
</table>
### Auburn University Facilities Management

#### Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Phase</th>
<th>(A) Original Approved Budget Amount</th>
<th>Current Approved Budget Amount</th>
<th>(B) AU Bond Funding (includes gifts/grants)</th>
<th>Federal/State Local Funding</th>
<th>Actual Spending to Date (across multiple years)</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2018 &amp; Forward</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2017</th>
<th>(C) Current Encumbrances Against Project</th>
<th>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Safety &amp; Security Bldg - Building Renovation &amp; Expansion 16-119</td>
<td>Construction Documents (Partial budget only at this point)</td>
<td>4,800,000</td>
<td>4,800,000</td>
<td>4,800,000</td>
<td>272,826</td>
<td>3,395,380</td>
<td>1,131,794</td>
<td>168,421</td>
<td>4,370,753</td>
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</tr>
<tr>
<td>AU Hotel &amp; Dixon Conf Ctr - Comprehensive Renovation Of The Conference Center 15-274</td>
<td>Construction Documents (Partial budget only at this point)</td>
<td>326,560</td>
<td>326,560</td>
<td>326,560</td>
<td>88,088</td>
<td>238,472</td>
<td>0</td>
<td>172,469</td>
<td>66,003</td>
<td></td>
</tr>
<tr>
<td>Interdisciplinary Science Building - New Facility 15-392</td>
<td>Pre-Design (Partial budget only at this point)</td>
<td>178,300</td>
<td>178,300</td>
<td>178,300</td>
<td>65,440</td>
<td>112,860</td>
<td>0</td>
<td>106,925</td>
<td>5,935</td>
<td></td>
</tr>
<tr>
<td>AU Regional Airport - South Ramp, New Maintenance Hangar 16-246</td>
<td>Design &amp; Development (Partial budget only at this point)</td>
<td>184,600</td>
<td>184,600</td>
<td>184,600</td>
<td>600</td>
<td>184,000</td>
<td>0</td>
<td>78,812</td>
<td>105,188</td>
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</tr>
<tr>
<td>Bailey Small Animal Hospital - Basement, Build-Out For Clinical Pharmacology Lab &amp; Research Space 16-260</td>
<td>Pre-Design (Partial budget only at this point)</td>
<td>130,980</td>
<td>130,980</td>
<td>130,980</td>
<td>0</td>
<td>130,980</td>
<td>0</td>
<td>0</td>
<td>130,980</td>
<td></td>
</tr>
<tr>
<td>Haley Center - Renovations For Relocation Of Mathematics &amp; Statistics Department 15-110</td>
<td>Budget/Contract (Partial budget only at this point)</td>
<td>500,000</td>
<td>500,000</td>
<td>500,000</td>
<td>0</td>
<td>500,000</td>
<td>0</td>
<td>0</td>
<td>500,000</td>
<td></td>
</tr>
<tr>
<td>AU Rec. &amp; Wellness Ctr - Basement, Build-Out For Personal Training &amp; Weightlifting Center 16-249</td>
<td>Design &amp; Development (Partial budget only at this point)</td>
<td>185,000</td>
<td>185,000</td>
<td>185,000</td>
<td>39,586</td>
<td>145,414</td>
<td>0</td>
<td>101,849</td>
<td>43,565</td>
<td></td>
</tr>
<tr>
<td>Jordan-Hare Stadium - North Main Concourse Expansion 16-332</td>
<td>Pre-Design (Partial budget only at this point)</td>
<td>1,900,000</td>
<td>1,900,000</td>
<td>1,900,000</td>
<td>36,587</td>
<td>1,863,413</td>
<td>0</td>
<td>33,975</td>
<td>1,829,438</td>
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</tr>
<tr>
<td><strong>Total Planning</strong></td>
<td></td>
<td>73,050,736</td>
<td>72,810,238</td>
<td>0</td>
<td>0</td>
<td>5,621,999</td>
<td>33,731,416</td>
<td>33,697,323</td>
<td>0</td>
<td>4,257,377</td>
</tr>
</tbody>
</table>

Data Extracted 12/12/2016
### Auburn University Facilities Management
#### Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Phase</th>
<th>Original Approved Budget Amount</th>
<th>Current Approved Budget Amount</th>
<th>AU Funding (includes gifts/grants)</th>
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<th>Federal/State or Local Funding</th>
<th>Actual Spending to Date (across multiple years)</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2018 &amp; Forward</th>
<th>Estimated Spending Assuming Remainder of Current Budget for AU Federal/State or Local Funding</th>
<th>(A)</th>
<th>(B)</th>
<th>(C)</th>
<th>(A)-(B)-(C)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other Open Capital Projects</td>
<td>Various Stages</td>
<td>56,745,669</td>
<td>49,182,549</td>
<td>1,662,120</td>
<td>5,901,000</td>
<td>22,171,319</td>
<td>20,744,610</td>
<td>13,829,740</td>
<td>10,276,114</td>
<td>24,298,236</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

|                              |                     | 380,894,280                     | 299,904,070                    | 5,901,000                          | 163,638,484     | 144,857,395                | 72,198,421                                 | 93,088,996                                                                  | 123,966,820                                                        |

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Data Extracted 12/12/2016
MEMORANDUM

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN $500,000 BUT LESS THAN $1,000,000 – 1ST QTR FISCAL YEAR 2017 (For Information Only)

DATE: JANUARY 20, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for February 3, 2017.

Proposal:
The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of $500,000 to $1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:
Projects initiated in the 1st Quarter of Fiscal Year 2017 and costing more than $500,000 but less than $1,000,000 are listed in the following table.

<table>
<thead>
<tr>
<th>1st Quarter FY 2017 Projects</th>
<th>Project Number</th>
<th>Account Number</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>$500,000 - $1,000,000</td>
<td>*** NONE TO REPORT ***</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Rationale for Recommendation:
Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for February 3, 2017.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 3, 2017.

Proposal:
It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, for information only, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:
The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of project completion or building dedication. This Project Status Report is intended to continually inform interested parties of the status of projects previously approved by the Board of Trustees.
### PROJECT/PHASE

#### Projects in Planning Stage:
- Equine Sciences – New Facilities Phase I
- Agricultural Sciences Research Building
- Interdisciplinary Science Building
- Academic Classroom & Laboratory Complex
- AUM Admissions & Alumni Center
- Culinary Arts Building
- New Student Housing

#### Projects in Design Stage:
- Band Rehearsal Hall Phases--Goodwin Hall
- Relocation of Sports Medicine and Other Team Functions from the Coliseum
- Aviation Education Facility
- Jordan-Hare Stadium Improvements
- Campus Utility System Expansion
- Engineering Achievement Center
- Performing Arts Center
- Mell Street and Thach Ave Traffic and Parking Improvements
- Poultry Research Farm Unit Relocation Phase II
- AUHCC Ballroom Renovation
- Haley Center Quad Renovation
- Recreation & Wellness Center Basement Build-Out
- Poultry Infectious Disease Biocontainment Research Facility & Fish Biodiversity Laboratory Relocation
- Airport Maintenance Hangar
- Bailey Small Animal Teaching Hospital Basement Build-Out

#### Schematic Design Approved:
- Public Safety Building Expansion
- Leach Science Center Addition
- Graduate Business Education Building

### STATUS

#### Projects in Construction Stage:
- Mell Classroom Building
- Food Animal Research Facility
- Pharmaceutical Research Building
- School of Nursing Facility
- Poultry Research Farm Unit Relocation Phase I
- Band Practice Complex—Dressing Rooms, Storage & Turf
- AUHCC Porte-Cochere & Front Drive Improvements
- AUHCC Governor’s Room, Seminar Room and Restrooms
- Risk Management & Safety Building
- Repairs and Renovations to President’s Home
- Gavin Engineering Research Lab Renovation
- Broun Hall Renovation
- Jordan-Hare Stadium North Main Concourse Widening

#### Schematic Design Approved
- Public Safety Building Expansion
- Leach Science Center Addition
- Graduate Business Education Building

#### Initiation Approved
- On hold pending funding
- Initiated November 2015
- Initiated November 2015
- Initiated February 2015
- Initiated September 2015
- Initiated September 2016

#### On hold
- Initiation Approved
- Initiated September 2009
- On hold
- Initiated February 2014
- Initiated February 2015
- Initiated June 2015
- Initiated June 2015
- Initiated June 2015
- Initiated September 2015
- Initiated November 2016

#### Initiated Approved
- Initiated November 2015
- Initiated February 2015
- Initiated June 2015
- Initiated June 2015
- Initiated June 2015
- Initiated September 2015
- Initiated June 2016
- Initiated June 2016
- Initiated June 2016
- Initiated June 2016
- Initiated November 2015
- Approved April 2016
- Approved April 2016
- Approved April 2016
- Approved June 2016
- Approved June 2016
- Approved June 2016
- Approved November 2016
- Approved September 2016
- Approved September 2014
- Approved September 2015
- Approved November 2015
- Approved November 2015
- Approved February 2016
- Approved February 2016
- BOT approval not required
- Approved June 2016
- Approved June 2016
- Approved November 2016
- Approved November 2016
AUDIT AND COMPLIANCE COMMITTEE

AUDIT AND COMPLIANCE COMMITTEE REVIEW OF AUDITED FINANCIAL REPORT

Time will be allocated for the Audited Financial Report by PricewaterhouseCoopers.
January 5, 2017

MEMORANDUM TO: President Jay Gogue

THROUGH: Executive Vice President Donald L. Large, Jr.

FROM: Kelli D. Shomaker, Vice President for Business & Finance/CFO


PricewaterhouseCoopers is in the process of completing their audit of the University's financial statements for the Fiscal Year Ended September 30, 2016. We anticipate having the final published Audit Report completed prior to the February Board meeting and would appreciate the opportunity to review the report with the Audit and Compliance Committee of the Board of Trustees.

PricewaterhouseCoopers will also be present to address the Board as required in the Auburn University Board of Trustees Audit and Compliance Committee Charter and to respond to questions as appropriate.
ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED ESTABLISHMENT OF PROGRAMS LEADING TO THE BS IN AVIATION MANAGEMENT AND THE BS IN PROFESSIONAL FLIGHT, WITH RELATED ORGANIZATIONAL CHANGES

WHEREAS, Auburn University has been actively involved in aviation education since 1941 and is considered a national leader in aviation education and research; and

WHEREAS, recent changes in Federal Aviation Administration regulations make it advantageous to students to complete programs of study that contain at least 60 credit hours of FAA-approved coursework; and

WHEREAS, to that end, it is proposed that bachelor’s degree programs be established containing the requisite FAA-approved coursework and leading to the Bachelor of Science in Aviation Management and the Bachelor of Science in Professional Flight; and

WHEREAS, it is anticipated that these aviation education programs would continue to be accredited by the Aviation Accreditation Board International; and

WHEREAS, the establishment of these programs would entail three related organizational changes, to include 1) phasing out the options in Aviation Management and Professional Flight Management currently offered within the Bachelor of Science in Business Administration and Management; 2) transferring administrative oversight for Auburn’s aviation education programs from the Harbert College of Business to the University College; and 3) establishing a Department of Aviation within the University College to unite all Auburn University aviation faculty and staff in one organizational unit; and

WHEREAS, the Harbert College of Business has prepared an appropriate teach-out plan for students currently enrolled in and wishing to complete the aviation-related degree options of the Bachelor of Science in Business and Management rather than transferring to the newly established aviation programs; and

WHEREAS, the proposed establishment of these programs leading to the Bachelor of Science in Aviation Management and the Bachelor of Science in Professional Flight, together with the three associated organizational changes described, has received the support of the Aviation Management Advisory Board and has been approved by all appropriate faculty and administrative review groups, including the curriculum committee and Dean of the Harbert College of Business, the Director of the Auburn University Airport and Aviation Center, the Associate Provost for Undergraduate Studies, the University Curriculum Committee, the Academic Program Review Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University as follows:
1. That the proposed establishment of degree programs leading to the Bachelor of Science in Aviation Management and the Bachelor of Science in Professional Flight, to be administered by the University College, be approved and forwarded to the Alabama Commission on Higher Education for review and approval;

2. That the associated phasing out of both aviation-related degree options currently offered within the Bachelor of Science in Business Administration and Management be approved, reported to the Alabama Commission on Higher Education as in item of information, and submitted to the Southern Association of Colleges and Schools Commission on Colleges as a proposed substantive change requiring the approval of that body; and

3. That the proposed formation of a Department of Aviation within the University College be approved and reported to the Alabama Commission on Higher Education as an item of information.
MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger
Provost and Vice President for Academic Affairs

CC: Bill Hardgrave, Dean
Raymond J. Harbert College of Business
Constance Relihan
Associate Provost for Undergraduate Studies
William Hutto
Director, Airport and Aviation Center

DATE: January 20, 2017

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Establishment of a BS in Aviation Management and a BS
in Professional Flight in the University College and Related
Organizational Changes

I am writing to request that the following item be added to the Board of Trustees’ agenda for the
February 3, 2017 meeting.

Proposal: The Provost’s Office requests that the Board of Trustees approve (1) the establishment
of programs leading to the BS in Aviation Management and the BS in Professional Flight in the
University College, (2) the concurrent closure of the existing options in Aviation Management
and Professional Flight Management in the Bachelor of Science in Business Administration and
Management in the Raymond J. Harbert College of Business, and (3) the creation of a
Department of Aviation within the University College.

Review and Consultation: Initiated by the College of Business and the University College, the
attached proposals recommend the establishment of two new bachelor’s degrees in the
University College (with flight training to continue to be offered through Auburn’s Aviation
Center) and the concurrent closure of the existing aviation options in the College of Business,
effective June 30, 2017. Replacing these options with degrees will enable the University to
continue offering high-quality accredited aviation programs and flight training to current and
prospective students.
The proposal to close the aviation options in the College of Business follows a faculty-led review of the aviation programs in July 2014 that identified the need to provide students with competitive programs that more closely align with the *Airline Safety and Federal Aviation Administration Extension Act of 2010*. This Federal Act calls for increased minimum flight time requirements for airline co-pilots, which can be significantly reduced if the student has graduated from an accredited university with a Bachelor’s degree in an aviation major. The reduction in required hours can be as many as 500 if the degree program contains at least 60 hours of FAA approved course work. The College of Business is currently unable to offer students (141 students in Fall 2016) the ability to complete these course hours due to college-level curricular requirements, whereas the University College can, thus providing Auburn with an important advantage among prospective students. The College’s teach-out plan for those students wishing to complete the aviation options in the College of Business is attached. The proposed plan for Aviation was communicated to current students in an open meeting and the Aviation Management Advisory Board (AMAB) in Spring 2016.

As presented in the attached curricular models, the College of Business core curriculum will be replaced with an aviation-oriented core. These courses will provide students with a more focused aviation background while also incorporating additional fields of study, such as public administration, public policy, communications, marketing, etc. Establishing the degrees supports the professional goals of Auburn students by offering increased flexibility that will enable students to adjust to the ever-changing regulatory structure of the aviation industry.

As stated, flight training will continue to be provided by the Aviation Center, a self-sustaining unit. The University College also requests the creation of a Department of Aviation that will provide instruction and public service in the discipline of air transportation and would oversee two bachelor’s degree programs, with approximately 140 students enrolled. To form the faculty of the proposed department, the individuals who currently deliver academic course work in the two aviation options in the Harbert College of Business would be joined with the professional flight instructors currently housed in the Aviation Center, for a total of 13 FTE faculty members. Once formed, the proposed department would add three full-time instructors and several part-time and flight instructors, subject to demand. It is predicted that tenure-line faculty members will be needed as enrollment increases. Scholarship funds and gift accounts clearly directed to the aviation students and programs will be transferred to the University College, and tuition revenues generated by aviation credit hours will also provide funding. Advising and development functions will be handled at the college and department level, as appropriate.

I am confident that the proposed actions are necessary to better serve Auburn’s Aviation students within the University College and will increase Auburn’s competitiveness on a national level.

**Recommendation:** I recommend that the Board of Trustees be asked to consider the proposal to (1) establish a BS in Aviation Management and a BS in Professional Flight in the University College, (2) close the Aviation Management and Professional Flight Management Options in the existing BS in Business Administration and Management, and (3) approve the creation of a Department of Aviation within the University College. Upon approval by the Board, the proposal to close the existing aviation options will be submitted to the Alabama Commission on Education as an information item and to the Southern Association of Colleges and Schools.
Commission on Colleges as a substantive change requiring the prior approval of that body. Establishing the new bachelor’s degree programs will be reported to ACHE for review and approval and creation of the new Department of Aviation will be reported to ACHE as an item of information.
TO: Dr. Timothy Boosinger
Provost & Vice President for Academic Affairs

THROUGH: Dr. Constance Relihan
Associate Provost for Undergraduate Studies
Director, University College

THROUGH: Dr. Bret Smith
Associate Director, University College

FROM: Dr. William T. Hutto
Director, Airport and Aviation Center

DATE: January 19, 2017

SUBJECT: Proposed Establishment of BS in Aviation Management and a BS in Professional Flight

I request that the following proposal be added to the Board of Trustees’ agenda for the February 3, 2017 meeting.

Proposal

The University College is requesting establishment of two bachelor’s degree programs in the field of aviation: the BS in Aviation Management and the BS in Professional Flight. These programs are designed to replace the existing aviation-related options within the B.S. in Business Administration and Management program in the Raymond J. Harbert College of Business.

Rationale

The establishment of these programs will benefit students by: 1) reducing the number of flight hours required to attain professional certification in Restricted Airline Transport by twenty percent, as a result of recent FAA changes; 2) the offering of a much broader set of core aviation courses; and 3) providing a more flexible and adaptable educational experience for students.

Auburn University is the only institution in the state of Alabama that offers a four-year program in Aviation. Adapting its programs in aviation is necessary not only to remain competitive in the recruitment of in-state students, but also on a national level as well.

Auburn has a long history of providing top-quality education in the fields of aviation and aerospace. With aerial transportation remaining a critical need in both the public and private sectors,
employment opportunities are expected to increase due to forecasted shortages in qualified, certified pilots.

Correspondingly, the management of aviation operations and facilities presents many employment opportunities both locally and nationally. Graduates of the current iterations of Auburn’s aviation programs enjoyed great success in job placement, and the expectation is that this will continue.

Official enrollment in aviation programs, based on declared majors in Fall of 2016 is 97. However, students in Aviation Management and Professional Flight do not declare their major until their junior year so this figure does not include freshmen and sophomores. Enrollment in flight classes provides a more accurate projection of students planning to declare in the Professional Flight degree program. Based on enrollment for Fall 2016, we believe there are 120 professional flight students. Out of the 97 declared majors, 53 are enrolled in the Aviation Management degree. Historical data suggest that we can anticipate at least 45 freshmen and sophomores planning to declare for this degree. In total, we estimate the total number of aviation students to be 218 as of Fall 2016 and anticipate a total enrollment for Fall 2017 to be 238 students. Planning strategically, the programs are targeting an enrollment of 300 or more students by the end of 2021.

As part of the transition, all students currently completing the aviation degrees housed within Harbert College of Business (HCOB) will be permitted to complete those degrees. They will continue to be advised by HCOB advisors and will complete their established curricula. Because the proposed curricula within the University College will continue to teach the courses required for the HCOB degrees, there will be no difficulty with HCOB-aviation students obtaining seats in the classes they need. Should there be a difficulty with offering a course required for an HCOB-aviation major to complete his or her degree, the Aviation faculty with work with the HCOB advisors to provide a suitable course substitution.

A dedicated Aviation Education Facility is currently in the planning phase, with anticipated completion in 2018. This will provide office and classroom space for the program, as both personnel and course offerings will be expanded as a result of the establishment of these programs. The Aviation Center is currently funded through state appropriations, in a self-sustaining model. Scholarship funds and gift accounts clearly directed to the aviation programs would be transferred from the College of Business to the University College. Tuition revenues generated by aviation courses and students will also contribute to funding. Advising and development functions will be handled at the college and program level, as appropriate. Creation of a dedicated Department of Aviation will facilitate the transition to this new structuring of programs and administration.

**Recommendation**
I recommend that the proposed establishment of a BS in Aviation Management and a BS in Professional Flight be approved by the Offices of the Provost and the President and be forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and approval. This action is requested on a provisional basis, with the condition that approval by the University Curriculum Committee to close the existing Aviation Management and Professional Flight Management Options in the existing Bachelor of Science in Business Administration and Management is obtained (anticipated January 19, 2017).
DATE: January 19, 2017

TO: Timothy Boosinger
    Provost and Vice President for Academic Affairs

FROM: Bill Hardgrave, Dean
       Raymond J. Harbert College of Business

CC: David Paradice, Chair
    Department of Systems and Technology

                          William Hutto, Director
       Auburn University Airport and Aviation Center

SUBJECT: Closure of Aviation Management and Professional Flight Management Options in the existing Bachelor of Science in Business Administration and Management

Proposal

Please accept this memorandum as a request from the Raymond J. Harbert College of Business to close the existing options in Aviation Management and Professional Flight Management in the Bachelor of Science in Business Administration and Management. The request, endorsed by faculty within the college, will provide the resources and administrative support necessary to strengthen the program’s offerings to current and prospective students. The request also aligns with recommendations articulated by a faculty-led review of the program in July 2014. It is my understanding that, concurrent with the closure of these degree options in the College of Business, the University College plans to propose two bachelor’s degree programs in the area of aviation. My recommendation to close the options in Business is conditional upon approval to add these two new degrees in the University College.

Rationale

Auburn University has been actively involved in aviation education since 1941 and is considered a leader in aviation education and research. Auburn’s aviation programs are accredited by the Aviation Accreditation Board International (AABI), the agency responsible for academic accreditation of aviation and aerospace educational programs. The program emphasizes the knowledge and
skills required for airline pilots and other professionals in aviation such as airport managers, airline executives, and corporate aviation managers as well as positions in the government sector.

Both degree options are currently overseen by the Department of Systems and Technology, formerly the Department of Aviation and Supply Chain Management. Flight training is provided by the staff of Auburn University Aviation Center, which reports to the Office of the Provost. In an effort to develop a long-term plan to grow the Aviation Center, the July 2014 program review articulated four strategic goals: (1) strengthen the existing aviation programs; (2) expand aviation outreach efforts; (3) provide aviation industry training; and (4) foster aviation-oriented economic development.

It is my belief that these options will better benefit Auburn students interested in aviation careers as independent degree programs offered outside of the College of Business.

Additional reasons to close the options and establish them as degree programs within the University College include:

1. In response to Congressional passage of the Airline Safety and Federal Aviation Administration Extension Act of 2010, the Federal Aviation Administration (FAA) published new rules in 2013 that increased the qualifications required for airline co-pilots. Specifically, the regulation states that co-pilots must hold an Airline Transport Pilot (ATP) certificate and have a minimum of 1,500 hours of total flight time. However, the FAA allows pilots who graduate from an accredited university with a Bachelor’s degree with an aviation major to be hired at 1,250 hours if the degree contains at least 30 hours of FAA approved aviation courses. The flight time is reduced to 1,000 hours if the degree program contains at least 60 hours of FAA approved course work.

   The reduction in required hours (as much as 500) is a critical factor among prospective students and pilots deciding upon a program. Auburn is the only 4-year aviation degree offering university in Alabama. Because prospective aviation students tend to consider aviation schools on a national basis, Auburn will remain at a competitive disadvantage until it can provide our students with the full 500-hour reduction allowed by the FAA.

   Currently, the College of Business requires students to complete a 42-hour university core curriculum and 33-hour college-mandated Business courses. These requirements only permit students to complete 48 credit hours of aviation courses. Currently, professional flight students complete approximately 43 hours of aviation courses, which qualifies them for the 250-hour reduction, but does not allow them to achieve the 500-hour
reduction allowed by the FAA. Establishment of these options as degree programs outside the College of Business would allow for elimination of the required Business core courses from the students' plan of study.

2. Closing the options and establishing them as degrees in the University College will provide Auburn students with greater flexibility to study the diverse fields of aviation from an interdisciplinary perspective. Essentially, the College of Business core courses will be replaced with an aviation-oriented core that will provide a more robust aviation background for the students. Additional fields of study, such as public administration, public policy, communications, marketing, etc., can be very valuable for a student to combine with an aviation background. Increased flexibility in the curriculum also enables Auburn to offer different types of education and quickly adjust to an ever-changing regulatory structure in order to prepare students to meet the needs of the aviation industry.

3. Housing Auburn’s aviation degree programs in the University College would unite the Aviation Center staff with the faculty teaching within the program. All associated faculty, instructors, and staff will be relocated to the new aviation programs being established in the University College. Scholarship funds and gift accounts clearly directed to the aviation programs would be transferred from the College of Business to the University College.

This proposed change has been communicated to the students and the Aviation Management Advisory Board (AMAB). In Spring 2016, a meeting was held to present the proposed changes to the students and answer questions. The proposal has also received the support of the AMAB. Current students who wish to finish their degree under the existing model will be allowed to do so. A proposed teach-out plan for students wishing to complete the aviation options of the BSBA after the closure of those options is attached to this memo.

**Recommendation:**

I recommend that the Aviation Management option and the Professional Flight Management option within the Bachelor of Science in Business Administration and Management be closed, effective June 30, 2017. This proposal was approved by the Raymond J. Harbert College of Business Curriculum Committee and the Academic Program Review Committee in December 2016. I presume that it will likewise be approved in turn by the University Curriculum Committee in January 2017. Provided that those approvals are forthcoming, I request your concurrence and that of President Gogue and the Auburn University Board of Trustees. It is my understanding that subsequent to Board approval, the proposed closure of these options will need to be submitted to the Alabama Commission on Higher Education and the Southern Association of Colleges and Schools Commission on Colleges for their review and approval.
TO: Dr. Timothy Boosinger  
Provost and Vice-President for Academic Affairs  

THROUGH: Dr. Constance Relihan  
Associate Provost for Undergraduate Studies  
Director, University College  

THROUGH: Dr. Bret Smith  
Associate Director, University College  

FROM: Dr. William T. Hutto  
Director, Airport and Aviation Center  

DATE: January 19, 2017  

SUBJECT: Item for Approval by Office of the Provost – Proposed Department of Aviation  

I request that the following proposal be added to the Board of Trustees' agenda for the February 3, 2017 meeting.  

Proposal  

Upon the establishment of the BS in Aviation Management and the BS in Professional Flight within University College, it is proposed that a Department of Aviation within the University College be created.  

Rationale  

This Department, to be initially chaired by Dr. Bill Hutto, meets the general guidelines established for the creation of such units in the following way:  

1. The Department will house two baccalaureate degrees, the BS in Aviation Management and the BS in Professional Flight. Future plans for the Department include the creation of additional academic programs, including certificates in Unmanned Aircraft Systems and a graduate degree in aviation. Both the BS in Professional Flight, and the BS in Aviation Management are professional programs with accreditation provided by the Aviation Accreditation Board International (AABI).  

2. Fall 2016 enrollment data identifies 97 students who are enrolled in the aviation degrees within the Harbert College of Business. Enrollment figures do not accurately reflect the number of freshmen and sophomores who plan to declare either Aviation Management or Professional Flight as their majors since students enter the HCOB as unspecified pre-Business students. While some current students are expected to choose to complete their degrees within the HCOB, it is anticipated that between the current students who choose to transfer to the University College aviation degree programs and the students who enroll in Fall 2017 as freshmen, enrollment in the Department will solidly meet the baseline University expectation of a minimum of 50 enrolled majors within a unit carrying the designation of "Department."

209 Samford Hall, Auburn, AL 36849-5295; Telephone 334-844-5725  
auburn.edu
3. The FTEs to be housed within the Department of Aviation will consist of the instructors teaching aviation courses who are currently housed within the Department of Systems and Technology, as well as the instructors teaching the Professional Flight courses which have been overseen by the Aviation Center. When all aviation courses become consolidated within the Department of Aviation, there will be three full-time instructors in additional to several part-time classroom and numerous flight instructors. Currently, if all of the Certified Flight instructors are taken into consideration, there are approximately 13 FTEs devoted to academic instruction in the Department. As the number of students grows, it will be necessary to add tenure-line FTEs.

4. Student credit hour production has been appropriate for the number of FTEs and the number of student majors (approximately 2,000 SCH in AY 2016.) It is anticipated that very quickly enrollment in the majors will grow and will result in approximately 3,500 student credit hours generated annually (assuming 200 majors). Student credit hour production from these programs is comparable to competing aviation programs at other universities nationally (e.g.: Ohio State University). In the new facility there will be capacity for approximately 300 students, which would result in an estimated 5250 SCH produced annually. It is reasonable to assume such growth, based on the importance of the aviation industry to the State of Alabama and the strength of Auburn’s programs.

**Recommendation**

I recommend that the proposed establishment of a Department of Aviation within the University College be approved by the Offices of the Provost and the President and be forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and approval.
Plan Covering the Completion of the BS degree in Aviation Management and Professional Flight Management within the Harbert College of Business (HCOB)

Aviation Management and Professional Flight Management BSBA students within the Harbert College of Business will be given the option to either continue to complete their degree within the HCOB or to transfer to University College. If they transfer to the University College, they will be required to complete the University College curriculum and they will earn a BS in either Aviation Management or Professional Flight.

Students currently completing aviation degrees housed within HCOB with be permitted to complete those degrees if they so choose. They will continue to be advised by HCOB advisors and will complete their established HCOB curricula and earn the BSBA degree.

Because the proposed curricula within the University College will continue to teach the courses required for the HCOB degrees, there will be no difficulty with HCOB-aviation students obtaining seats in the classes they need.

No new students, whether incoming freshmen or transfer students, will be allowed to declare an aviation major within the HCOB after the Department of Aviation in University College has been authorized by ACHE to offer courses leading to the Bachelor of Science in Aviation Management or the Bachelor of Science in Professional Flight degree. During Summer 2017, incoming Camp War Eagle students will be advised by University College.

Should there be a difficulty with offering a course required for an HCOB-aviation major to complete his or her degree, the Aviation faculty will work with the HCOB advisors to provide a suitable course substitution.
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<th>DEGREE TOTAL HOURS</th>
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NOTES:
- Refer to the AU Bulletin at bulletin.auburn.edu for course descriptions, frequencies, and prerequisite information.
- General Business Minor is embedded in the Aviation Management Degree. Students must declare this minor no later than their sophomore year.
- Students enrolled in the University Honors College may enroll in the Honors equivalents of any of the core options.
- ♦ HIST 1010/1020 sequence may substitute for HIST 1210/1220 sequence.
- ^ Any Core Social Science option may substitute for SUST 2000

Approved AVMG Directed Electives:
• AVMF 2150 Principles of Private Flight (3 hrs)
• AVMG 4040 Business Aviation Management (3 hrs)
• AVMG 4110 Airport Planning and Design (3 hrs)
• COMM 2400 Communication in Organizations (3 hrs)
• COMM 2410 Small Group Communication (3 hrs)
• ENGL 3080 Business Writing (3 hrs)
• INSY 3020 Occupational Safety and Ergonomics (3 hrs)
• ISMN 5370 Project Management (3 hrs)
• HRMN 3420 Human Resource Management (3 hrs)
• HRMN 4430 Labor Relations (3 hrs)
• HRMN 5480 Labor Relations Law (3 hrs)
• MNGT 3460 Organizational Behavior (3 hrs)
• POLI 2100 State and Local Government (3 hrs)
• SCMN 3710 Logistics: Management of Fulfillment Processes (3 hrs)
• SCMN 3720 Transportation: Management of Product Flows (3 hrs)
• SCMN 3730 Purchasing: Supply Management and Searching (3 hrs)
### Auburn University | University College | Professional Flight Curriculum Model

#### Freshman Year

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<td>Principles of Private Flight</td>
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<td>Technology and Civilization I ◊</td>
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<td>AVMF 2250</td>
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<td>AVMF 3810</td>
<td>Professional Development in Aviation</td>
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<td>SUST 2000</td>
<td>Intro to Sustainability</td>
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<td>Aircraft Maintenance Management**</td>
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<td>AVMG 3200</td>
<td>Applied Analysis in Air Transportation**</td>
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<td>AVMG 4190</td>
<td>Airspace Management*</td>
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<td>AVMF 2271</td>
<td>Commercial Pilot Flight Training II*</td>
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<td>AVMF 4271</td>
<td>Multi-Engine Training*</td>
<td>2</td>
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<tr>
<td>AVMF 4400</td>
<td>Applied Aerodynamics and Propulsion*</td>
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#### Senior Year

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<td>AVMG 4060</td>
<td>Commercial Aviation Safety*</td>
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<tr>
<td>AVMG 5990</td>
<td>Aviation Law and Policy*</td>
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<td>AVMG 4130</td>
<td>Airport Management*</td>
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<td>AVMF 4280</td>
<td>Principles of Flight Instruction * ▲</td>
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<td>AVMF 4281</td>
<td>Flight Instruction Training * ▲</td>
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**Degree Total Hours** | **121** |
GENERAL NOTES:
Refer to the AU Bulletin at bulletin.auburn.edu for course descriptions, frequencies, and pre-requisite information.
Students enrolled in the University Honors College may enroll in the Honors equivalents of any of the core options.

COURSE SUBSTITUTIONS:
◊ HIST 1010/1020 sequence may substitute for HIST 1210/1220 sequence.
^Any Core Social Science option may substitute for SUST 2000

PILOT RATINGS/CERTIFICATIONS:
Course credit for pilot certification/rating will be granted upon evidence of FAA pilot certificate/rating at the time of enrollment.
One advanced pilot or flight instructor certification/rating MUST be completed at Auburn.
Ground and flight training for commercial pilot certificate and instrument rating must be completed at Auburn to be Restricted ATP (R-ATP) eligible.
*FAA approved R-ATP course
**Proposed FAA R-ATP course
▲ Non-CFI students must complete 10 hours of free electives in lieu of flight instruction sequence.
EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE IN COMMUNICATION DISORDERS FROM AUBURN UNIVERSITY AT MONTGOMERY TO ELIZABETH ELLIS WOOD

WHEREAS, Elizabeth Ellis Wood, an undergraduate student at Auburn University at Montgomery, passed away on November 30, 2016; and

WHEREAS, Elizabeth Ellis Wood would have completed the requirements necessary for a Bachelor of Science in Communication Disorders; and

WHEREAS, the Department Head for Communication Disorders, the Dean of the College of Nursing and Health Sciences, the Provost, and the Chancellor recommend that the degree of Bachelor of Science in Communication Disorders be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Communication Disorders is hereby granted posthumously to Elizabeth Ellis Wood in recognition of this academic achievement as an undergraduate student at Auburn University at Montgomery.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Elizabeth Ellis Wood in this period of sadness and that a copy of this resolution be presented to them so they will know of this action and the university’s deep loss.
To: Dr. Jay Gogue
   President
From: Dr. Carl A. Stockton
   Chancellor
Date: December 20, 2016
Subject: Posthumous Degree Award for Elizabeth Ellis Wood

Elizabeth Ellis Wood, an undergraduate student pursuing a Bachelor of Science in Communication Disorders, passed away on November 30, 2016 from a fatal automobile accident. At the time of her death she was nearing completion of the work required and was expected to graduate during the Fall 2016 commencement ceremony. Elizabeth was in good standing.

Upon recommendation of the faculty in the Department of Communication Disorders and with the concurrence of Dean Jean Leuner, and Acting Provost Clark, I am requesting that a posthumous degree be awarded to Ms. Elizabeth Ellis Wood. I recognize that final approval for awarding a posthumous degree rests with the Board of Trustees. I am asking for your help in moving this forward for Board consideration.

Thank you for your time and consideration of this request.
I am writing to request your support for the awarding of a posthumous degree for Elizabeth Ellis Wood. Elizabeth was a candidate for Fall 2016 graduation with a BS in Communication Disorders when she suffered a fatal accident on November 30, 2016. At the time of her death she had completed all degree requirements with the exception of one final exam. As the enclosed documents indicate, the faculty within the Department of Communication Disorders and Dean Leuner of the College of Nursing and Health Sciences support the awarding of this degree.

Thank you for your time and consideration of this request.
Dr. Joy Clark  
Acting Provost  
Auburn University at Montgomery  
7430 East Drive  
Montgomery, AL 36117

December 14, 2016

Dear Dr. Clark,

Ms. Elizabeth Ellis Wood was a student in the Department of Communication Disorders in the College of Nursing and Health Sciences. Ms. Wood was a candidate for Fall 2016 graduation when she suffered a fatal accident on November 30, 2016. At the time of her death, she had completed all degree requirements with the exception of one final examination.

Ms. Wood commenced her education at Auburn University Montgomery (AUM) in Fall, 2014 with focused goals. In her letter of interest prior to beginning her course work in Communication Disorders she addressed her long term goal to gain expertise in Communication Disorders, complete a Master’s Degree and be a missionary. She wanted to take her expertise working with those who have communication disorders to underserved populations. Ms. Wood was a student in good standing, her cumulative GPA was 3.38.

Dr. Ashley Godwin, Department Head for Communication Disorders has recommended Ms. Wood for a posthumous degree and I am in total agreement with that recommendation. Ms. Elizabeth Ellis Wood worked hard to complete her degree at AUM and a posthumous degree would publicly recognize her work and passion for her discipline.

Thank you for your consideration of this recommendation and action by the Auburn Board of Trustees.

Sincerely,

Jean D’Meza Leuner PhD., RN, CNE, FAAN  
Barbara S. Witt Professor and Dean  
College of Nursing and Health Sciences
Dr. Leuner:

Elizabeth Ellis Wood, a graduation candidate in the department of Communication Disorders, passed away on November 30, 2016.

At the time of her passing, Ms. Wood had completed all degree requirements with the exception of one final exam. Based on this information, I am requesting a posthumous degree be granted to Ms. Wood and presented to her family.

Please consider this action for recommendation to the administration and presentation to the Board of Trustees.

I will be happy to provide any further information you may need, regarding Ms. Wood’s body of work and academic standing. Thank you for your consideration.

Sincerely,

Ashley Miles Godwin
Department Head
Communication Disorders
EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE IN
KINESIOLOGY/EXERCISE SCIENCE
FROM AUBURN UNIVERSITY AT MONTGOMERY
TO MAKENZIE RAE MARTIN

WHEREAS, Makenzie Rae Martin, an undergraduate student at Auburn University at Montgomery, passed away on October 23, 2016; and

WHEREAS, Makenzie Rae Martin would have completed the requirements necessary for a Bachelor of Science in Kinesiology/Exercise Science; and

WHEREAS, the Department Head for Kinesiology, the Dean of the College of Education, the Provost, and the Chancellor recommend that the degree of Bachelor of Science in Kinesiology/Exercise Science be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Kinesiology/Exercise Science is hereby granted posthumously to Makenzie Rae Martin in recognition of this academic achievement as an undergraduate student at Auburn University at Montgomery.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Makenzie Rae Martin in this period of sadness and that a copy of this resolution be presented to them so they will know of this action and the university’s deep loss.
To: Dr. Jay Gogue
   President

From: Dr. Carl A. Stockton
      Chancellor

Date: November 22, 2016

Subject: Posthumous Degree Award for Makenzie Rae Martine

Makenzie Rae Martine, an undergraduate student pursuing a Bachelor of Science in Kinesiology/Exercise Science, passed away on October 23, 2016. At the time of her death she was nearing completion of the work required and was expected to graduate in Spring of 2017. Makenzie was in good standing.

Upon recommendation of the faculty in the Department of Kinesiology and with the concurrence of Dean Shelia Austin, and Acting Provost Clark, I am requesting that a posthumous degree be awarded to Ms. Makenzie Rae Martine. I recognize that final approval for awarding a posthumous degree rests with the Board of Trustees. I am asking for your help in moving this forward for Board consideration.

Thank you for your time and consideration of this request.
To: Dr. Carl A. Stockton  
Chancellor

FROM: Dr. Joy L. Clark  
Acting Provost

DATE: November 18, 2016

RE: Posthumous Degree Award Makenzie Rae Martine

I am writing to request your support for the awarding of a posthumous degree for Makenzie Rae Martin. Makenzie was pursuing a BS in Kinesiology/Exercise Science and was on track to graduate in 2017. She died on October 23, 2016. As the enclosed documents indicate, the faculty within the Department of Kinesiology and Dean Austin support the awarding of this degree.

Thank you for your time and consideration of this request.
November 14, 2016

TO: Dr. Joy Clark, Acting Provost
FROM: Dr. Sheila Austin, Dean of the College of Education
RE: Posthumous degree for Makenzie Rae Martin

I write to recommend the award of posthumous degree to Makenzie Rae Martin, undergraduate who sadly died on October 23, 2016. Ms. Martin, who had an overall GPA of 2.88, was making fine progress on the BS in Kinesiology/Exercise Science and was expected to possibly graduate in Spring 2017. The faculty and the Department Head support this recommendation. You will find attached a letter of support from Dr. George Schaefer, Department Head of Kinesiology.

Please let me know if I can supply any further information on this matter.
November 10, 2016

TO: Dr. Joy Clark, Acting Provost
FROM: Dr. George R. Schaefer, Department Head, Kinesiology
RE: Posthumous degree for Makenzie Rae Martin

I write to recommend the award of posthumous degree to Makenzie Rae Martin, undergraduate that sadly died on October 23, 2016. Ms. Martin, who had an overall GPA of 2.88, was making fine progress on the BS in Kinesiology/Exercise Science and was expected to possibly graduate in Spring 2017. While I did not personally know Makenzie, I heard nothing but positive feedback from the faculty. The faculty and the Department Head support this recommendation.

Please let me know if I can supply any further information on this matter.
2017-2018
PROPOSED AUBURN UNIVERSITY BOARD OF TRUSTEES MEETING DATES

Friday, September 15, 2017
Friday, November 10, 2017
Friday, February 9, 2018
Friday, April 20, 2018
Friday, June 8, 2018
EXECUTIVE COMMITTEE

PRESIDENTIAL SEARCH UPDATE

Time will be allocated for an update on the Presidential Search.
EXECUTIVE COMMITTEE

PROPOSED AWARDS AND NAMINGS

Time will be allocated for review of any awards and namings.