

HR Liaisons Network Meeting Agenda

DATE: April 4, 2019 **ATTENDING:** HR Liaisons and HR Staff

Topic		Speaker
I.	Welcome & Announcements	Karla McCormick
II.	HRL Updates A. HRL Updates i. Next meeting – currently scheduled May 2, 2019 ii. Kim Brown – new HRL for some units within Chief Operating Office & Office of the President (Pat Harris retired April 1, 2019) iii. Debbie Knight – retirement May 1, 2019 B. HRL Resources Advisory Council i. Call – April 1, 2019 1. Verbal Contingent Offers ii. Next Meeting – April 22, 2019 1. Supervisor Approvals in Fast-Train (HRD) 2. New Hire & transfer Paperwork project update (Records) 3. TBD	Linda Maxwell-Evans
III.	Employee Relations A. Employee Appreciation Week B. Volunteer Sign-up	Linda Maxwell-Evans
IV.	Academic Advisors – Performance Evaluation & Promotion A. Dates and Processes	Ruthie Spiers
V.	Human Resource Development A. Faculty NEO Sessions – Fall Schedule B. Performance Management Process Review	Bill Shannon Penny Houston
VI.	Intern Presentations A. ACES – Anna Durrett B. Student Affairs – Claudia Seckinger	Anna Durrett Claudia Seckinger
VII.	Records Updates A. Out of Class Pay EPAF illustration B. Updated HR Banner Tipsheet – available on HRL Resources webpage	Brittany Saliba
VIII.	Employment Services A. Verbal Contingent Offers	Chris Thompson
IX.	Compensation/Classification A. Job Family Promotion Q & A B. OIT Project Update	Shelly Murray
X.	Q&A	Karla McCormick



HR Liaisons Network Meeting Minutes, April 4, 2019

Welcome and Announcements – Karla McCormick

McCormick announced that there still three openings in AU Human Resources:

- Specialist I, Compensation;
- Specialist III, Compensation; and
- Assistant Manager, Benefits.

She said that applications are still being accepting for the Specialist III, Compensation, and Assistant Manager, Benefits, openings. She encouraged the audience to share this information with potential applicants.

HR Liaison Updates: Linda Maxwell-Evans

Maxwell-Evans reminded the audience that the next meeting is scheduled for Thursday, May 2, at 2:45 in the AU Administrative Complex, Room 1204. She also provided an update on a couple of HRL changes:

- Pat Harris, who had served as an Executive Assistant in Samford Hall, recently retired. Kim Brown will take over Liaison duties for several areas, including:
 - Chief of Staff/VP Economic Development & Industry Relations;
 - Chief Operating Officer; and
 - o Office of President.
- Maxwell-Evans recognized Debbie Knight, HR Liaison for Development, who is retiring by the end of this month. Knight received a nice ovation and thanked the audience for their support through the years.
- The HR Advisory Council met on April 1, and is scheduled to meet again on April 22.

Employee Relations: Linda Maxwell-Evans

Maxwell-Evans reminded everyone that April 22-26 is Employee Appreciation Week. She summarized the events that are planned, adding that all AU employees can attend any of the events:

- Monday, April 22, Department Appreciation Day: Maxwell-Evans encouraged Liaisons and Network members to support or encourage events within their respective departments or units. She added that the events do not have to be anything major, but something to show employees that they are appreciated.
- Tuesday, April 23, Walk at Lunch: Walks will be held at four locations: the AU Employee Pharmacy, Facilities, the Vet School, and the AU Administrative Complex. Walks are scheduled to begin at noon. In a separate event, the Alumni Association will provide popcorn to employees across campus. Additional information will be forthcoming.
- Wednesday, April 24, Administrative Professionals' Day Conference: Thom Gossom, Jr., and Jamie Brown are the
 keynote speakers for this year's conference, which will occur from 7:30 a.m. until 1:30 p.m. at the Student
 Center. Maxwell-Evans reminded Liaisons that lunch only is considered a personal expense and not allowable
 with CHART A (state) funds. She also said that volunteers are still needed to assist with the event.
- Thursday, April 25, Employee Recognition Program: The program will begin at 2:30 p.m. at The Hotel at Auburn
 University. Liaisons should have already received information about which employees in their respective
 departments/units will be recognized. Maxwell-Evans asked Liaisons to encourage those employees' supervisors
 to attend the program.
- Friday, April 26, Employee Appreciation Picnic Lunch: The picnic will occur from 10:30 a.m. until 12:30 p.m. at the Facilities Management pond. Event sponsors include Facilities Management, the Vice President for University Outreach, and Flowers Baking.

Academic Advisors: Performance Evaluation and Promotion: Ruthie Spiers

Spiers, with assistance from Bailey Ward, offered a brief overview on the Performance Evaluation and Promotion process for Academic Advisors. Of note:

- Training on a Pay Evaluator form that is unique to Academic Advisors will be occur on May 3.
- An updated review form for advisors, which was created in Excel, includes a five-point rating scale and verbiage that is consistent with other rating forms. Ratings will be given by job function in core values.
- A self-assessment worksheet will also be made available to advisors, in place of the self-appraisal form.
- Training has been offered to supervisors.
- A new Professional Development Plan has also been created for supervisors to use with their direct reports.
- Supervisors who are submitting promotion requests must submit them to the HR Liaison by the internal deadline established by the department/unit. The Liaison will then submit promotion materials to Compensation by June 18. Compensation will then submit reviews and requests to Kerry Ransel by June 25.
- For advisors who are not receiving a promotion, the deadline for their reviews to be submitted to their Liaison will be the same as other employees.

Human Resource Development: Bill Shannon, Kim Graham, and Penny Houston

Shannon shared several updates and reminders about the Performance Review Process. Of note:

- This year, HR will not announce a deadline for supervisors/managers to submit reviews to HRLs However,
 Liaisons should work with their internal leadership to determine an appropriate deadline for their
 departments/units, and then share that deadline in their respective departments. Performance reviews are due
 to HR on July 19.
- Vice Presidents and Deans will make the decision or delegate the choice as to which form will be used within
 their respective department/unit. To maintain fair and consistent administration of the performance process,
 it is essential that all employees whose merit increases would be determined by the same
 supervisor/manager/department head be evaluated using the same performance review form.
- A Division Performance Ratings Spreadsheet (DPRS) has been sent to Liaisons and includes all full-time and parttime employees in their division. Liaisons should save a copy of the original DPRS to prior to entering any ratings,
 and then verify information, alphabetize reviews, input information on the DPRS, and then submit alphabetized
 and verified reviews, along with the DPRS, to Houston. The reviews must include the date and signature of the
 supervisor, second-level manager, employee, and HR Liaison.
- HR has created online training for Supervisors and Managers. The training is available through Fast-Train.
 Graham showed an example of the training that is available to employees. It is strongly recommended that supervisors and employees complete their respective training course.
- AU Human Resources will also offer in-person training to supervisors and employees. Additional information will be forthcoming, and Liaisons should contact HR Development if they are interested or have additional questions.
- The Department of Internal Auditing has begun to request reports of completed versus non-completed reviews by department.
- In a non-Performance Management item, Houston shared Fall NEO dates for faculty. (Seven sessions will be offered to new faculty members between Aug. 14 and 22.)

Intern Presentation: Anna Durrett

Durrett, a senior who is majoring in management, is serving as an intern with ACES this semester. She shared information about a recruitment toolkit project she recently created that is designed to streamline the work that HR needs to perform. She also shared an applicant score form she created which includes selection criteria, comments, and candidate summary in one place.

Records Updates: Brittany Saliba

Saliba shared with the audience a new step-by-step illustration that she created to assist with out-of-class pay Electronic Personnel Action Forms (EPAF). Of note:

- The Out of Class 'OOC' (C% suffix) must be approved by Compensation per memo from the department. Once approved, the department initiates the EPAF and sends supporting documentation to Records via email.
- The default earnings tab on the job record drives the out-of-class payments for an exempt employee. The hours entered into Kronos drive the out-of-class payments for a non-exempt employee.

Saliba also referenced a new HR/Banner tip sheet that is now available on the HR Liaison Network website, under "Important Links".

Employment Services: Chris Thompson

Thompson discussed a worksheet that Employment Services created regarding the process for Verbal Contingent Offers. The process includes a timeline of required actions, along with the responsible party(ies):

- 1. Finalist identified, Department/Search Committee
- 2. Pay Evaluator discussion/salary development, Supervisor/HR Liaison
- 3. Form B completion/approval and Pay Evaluator support obtained from the department and HR, Employment/AAEEO/Supervisor/HR Liaison
- 4. **Provide finalist a verbal contingent offer**, Supervisor
- 5. Finalist contacted for background check, Employment
- 6. Employment notifies department/HR Liaison when background check is clear, Employment
- 7. **Send finalist formal offer letter**, Supervisor

The goals of the new process is:

- Transition away from contingent offer letters.
- Eliminate the need for the department or HRL to generate a contingent offer followed by an official offer.
- Discourage finalists from making decisions about current employment until background check is complete and all administrative approvals have been obtained.

Thompson also reminded the audience that when utilizing the Pay Evaluator, the completer should note if the salary includes an upcoming merit increase.

Compensation/Classification: Bailey Ward

- Ward touched briefly on the FLSA overtime rule threshold, which is proposed to increase from \$23,660 to \$35,308. Ward said that AU Human Resources would share information as it becomes available regarding the proposed threshold.
- Ward touched briefly on the Job Family Promotion process and asked the audience if the worksheet was working OK for them. The audience agreed that it was working well.
- She also gave an update on the OIT project of updating job titles for info tech specialists, as the MA14-Spec Info Tech description is being eliminated. Ward gave a summary of how the updates would occur:
 - Supervisors will review job descriptions created by HR and OIT and then identify the appropriate job description for each employee based on the employee's current duties and responsibilities. This information should be submitted to Cindy Selman no later than May 10.
 - Compensation will use updated resumes to evaluate employee qualifications based on identified jobs utilizing the Pay Evaluator.
 - No salary adjustments will be made with these changes unless incumbent salaries are greater than or equal to the minimum of the pay range.
 - o Results will be provided to OIT leadership, Deans, AVPs, etc. to develop a plan for additional salary adjustments, if warranted and if funds are available.
 - Reclassifications will take effect around Oct. 1

Closing

There were no other comments or questions from the audience. Therefore, McCormick adjourned the meeting just before 4 p.m.



Thank you, Auburn employees!

Learn additional information about each event: aub.ie/employee-appreciation





Monday, April 22

Department Appreciation Day

Times and locations vary; Check with your department for additional information



Tuesday, April 23

Walk at Lunch,

12-1 p.m., AU Employee Pharmacy, Facilities, Vet School, and AU Administrative Complex



Wednesday, April 24

Administrative Professionals' Day Conference,

7:30 a.m. - 1:35 p.m., AU Student Center, Ballroom A-B and rooms 2222, 2223, and 2225



Thursday, April 25

Employee Recognition Program,

2:30 p.m. - 4 p.m., The Hotel at Auburn University and Dixon Conference Center



Friday, April 26

Employee Appreciation Picnic Lunch,

10:30 a.m. - 12:30 p.m., Facilities Management (by the pond) Sponsored by Facilities, VP for University Outreach and Flowers Bakery

Presented by Auburn University Human Resources



Thank you, Auburn employees!

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Presented by Auburn University Human Resources

Academic Advisor Performance Evaluation & Promotion Update for 2018-2019

HR Liaison Meeting April 4, 2019

Objectives

- Brief overview for anyone new
- Review updates to form
- Review timeline
- Review criteria for eligibility for promotion
- Answer questions

Brief Overview

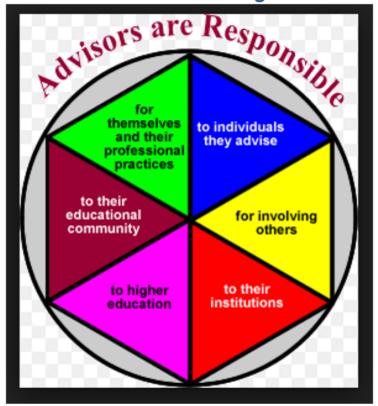
- Unique performance evaluation form = comprehensive excel workbook
- Self assessment worksheet in place of self appraisal form
- Ratings by job function in core values

Academic Advisor Performance Evaluation Workbook

	Academic Advisor I	Academic Advisor II	Academic Advisor III
Job ummary	Under immediate supervision, advises students on course selection, requirements for selected areas of concentration & post-college plans to help meet their educational needs & realize student scholastic goals.	Under close supervision This position typically demonstrates proficient & comprehensive knowledge of defined skills areas & applications. Develops & oversees advising functions, applies specialized knowledge & may serve as mentor/ trainer of new Advisors & support staff.	Under minimal supervision Serves as a team leader and may supervise other Advisors in the absence of or at the request of the direct supervisor, but serves as an actual Advisor the majority of the time.
Essential Functions	1) Advises students in matters related to goals, policies, choice of curriculum, course load, study habits, course scheduling, academic action and problem resolution. 2) Interprets University policies, procedures, and curriculum to students, faculty, and staff. 3) Works with others in order to provide students timely information on educational options and University policies. 4) Assists with student orientations. 5) Makes appropriate referrals. 6) Verifies, certifies, and/or completes appropriate student-related forms and processes. 7) Maintains student and advising records in accordance with State/Federal law and University regulations. 8) May clear students for graduation. 9) Maintains student data security. 10) Utilizes appropriate technology to support effective advising. 11) Actively involved in professional development opportunities at the campus level (at minimum).	Job duties 1 – 12 in Academic Advisor I description and: 13) Participates in professional development program at the Regional or National level, or demonstrates leadership at the campus level. 14) Facilitates college- and/or university-level advising projects. 15) Represents the academic unit through participation on University committees, caucus leadership, and/or teaching courses.	Job duties 1 – 15 in Academic Advisor I & II descriptions and: 16) Develops goals and objectives for improvement of the advising unit in conjunction with direct supervisor; implements the plans for improvement of advising functions and models within the college. 17) Provides leadership for campus-wide advising projects 18) Networks with other departments and/or colleges and the Office of the Director of Advising to ensure a coordinated approach to advising and retention.
	departments and faculty.		
Ed Req.	Four-year college degree	Four-year college degree	Four-year college degree
Exp. Rea.	0 years	3 years (2 must be FT advising in Higher Ed)	5 years (4 must be FT advising in Higher Ed)

Job Functions Initiative and Adaptability Integrity Advising (score 1-5, 5 highest) Effective in all areas. choice of curriculum, course load, study habits, course scheduling, academic action and problem resolution. I. II. III Works with others in order to provide students timely information on educational options and University policies. , II, III Assists with student orientations. Initiative and Adaptability Integrity 3.6 Effective in all some, but not all some, but not all areas. , II,III Maintains student and advising records in accordance with State/Federal law and University regulations. I, II, III May clear students for graduation I, II, III Utilizes appropriate technology to support effective advising. Initiative and Adaptability some, but not all Networks with other departments and/or colleges and the Office of the Director of Advising to ensure a coordinated approach to advising and retention

NACADA Core Values of Academic Advising



Core Values for Performance Evaluation of Academic Advisors



Simon Frank, K. (2005, September). The core values: A history and user's guide . *Academic Advising Today*, 28(3). Retrieved from http://www.nacada.ksu.edu/Resources/Academic-Advising-Today/View-Articles/The-Core-Values-A-History-and-Users-Guide.aspx

Updates to Form

Moved to campus-wide verbiage

Employee Information

Employee Name: Aubie Tiger **Employee Banner ID:** 90212345 **Current Job Title:** Advisor I, Academic Start Date in Current Title: 1/20/2018 Supervisor's Name: **Ruthie Spiers** Supervisor's Banner ID: 90213654

Rating Period: 2019 **Earliest Date of Promotional Consideration:** work w/ supervisor

For each of the Job Functions (Advising, Record Management, Professional Impact), use the following 5 point scale: 1=unsatisfactory, 2=meets some expectations but not all, 3=meets all expectations, 4=exceeds expectations, 5=exceptional

	I. Job Functions						
		Accountability	Communication Skills	Initiative and Adaptability	Inclusion	Professional Integrity	Overall
	\rightarrow	1	2	3	4	5	3.0
	Advising (score 1-5, 5 highest)	Unsatisfactory in all areas.	Meets some expectations but not all.	Meets expectations.	Exceeds expectations.	Exceptional in all areas.	
П							

1 | I, II, III | Advises students in matters related to goals, policies, choice of curriculum, course load, study habits, course scheduling, academic action and problem resolution.

I, II, III Interprets University policies, procedures, and curriculum to students, faculty, and staff.

I, II, III Works with others in order to provide students timely information on educational options and University policies.

I, II, III Assists with student orientations.

I, II, III Makes appropriate referrals.

Supervisor Comments

Employee Nam Aubie Tiger Employee Banner ID: 90212345
Current Job Tit Advisor I, Academic Start Date in Current Title: 1/20/2018

Highest Degree:

Academic Year	2018 - 2019
ccomplishment	List your Accomplishments by sphere of influence for Individual contributions, School/College level contributions, and Profession contributions.
Individual	
School/College	
Profession	
I I C I I C O CIO I I O C I	List your Heflections of the Year at your Individual level, your School/College level, and Profession level. (What are your Reflections about those accomplishments - in particular with regard to any
Previous Year	and an extension level. (What are your nemections about those accomplishments - in particular with regard to any
Individual	
School/College	
- Profession	
Goals	List your Goals at the Individual level, School/College level, and Profession level for the following
Individual	
School/College	
Profession	

*Information copies from performance evaluation worksheet to self assessment worksheet for corresponding year (except highest degree)

*more space to type

*advisor completes separate excel sheet each year and emails it to supervisor, eliminates need to email workbook back and forth

The Professional Development Plan is used by the supervisor to identify several areas:

- 1) Supervisors may use this section to list job duties necessary for improvement over the course of the next year. Supervisors should label these duties as "mandated."
- 2) Supervisors may also list job duties that will allow the advisor to demonstrate performance at the next level to support pursuit of promotion. These duties are labeled as "recommended."
- 3) Supervisors may use this section to list aspirational goals for the upcoming year, which will support pursuit of exceptional performance but are not essential to effective performance. These duties are labeled as "goal."

Profe	essional : Development Plan			
	Job Duty	Progress Needed	Action Plan	Mandated, Recommended, or Goal
1				Mandated
2				Recommended
3				Goal
4				

upervisor Signature	Date:
Manager (Second Level Review) Signature	Date:
erformance Review Completed	
upervisor Signature	Date:
dvisor Signature	Date:
his annual performance review will become part of your personnel file. Your socument. Your signature above does not necessarily mean that you are in agr	
ocument. Four signature above does not necessarily mean that you are in agr	eement with this performance review.

Timeline

| March/April

June 1, 2018

1-update Sessions for advisors;

2-pay evaluator training in April for supervisors and HR Liaisons

May

Performance Year Period

1-self Assessments due to supervisor by internal deadline;

2-supervisors complete performance evaluation sheets and submit to HR Liaisons for review

May/June

May 31, 2019

- **1**-performance evaluation meetings;
- 2-Supervisors submit promotion materials to HR Liaisons by internal deadline
- Performance workbook
- Current resume/vita
- HR34-A
- Pay evaluator w/ recommended salary

3-HR Liaisons submit promotion materials to Shelly Murray and Bailey Ward by

June 18

(college/school HR liaisons will set internal deadlines prior to this)

July

1-Performance evaluation meetings;

2-All remaining (nonpromotion) performance evaluation workbooks due to HR Liaison by **internal**

deadline

2-performance evaluation campus wide due to HR by July 19

Compensation will review and submits to Kerry Ransel by June 25

October 1
Promotions take
effect

Who is eligible to promote to Academic Advisor II or III?

To be eligible to promote to *Academic Advisor II*, an advisor must have at *minimum*:

- 3 years' experience with at least 2 years including full-time primary duties of advising in higher education
- A graduate degree may substitute for 2 years' experience but does not override the requirement for 2 years full-time primary duties of advising in higher education
- Evidence of consistent and effective advisor II activity while serving in current role, additional job duties at level II include
 - Leadership role in on-campus professional development and/or participation in professional development at regional or national level
 - Facilitation of college and/or university level advising projects
 - Participation on university committees, caucus leadership, and/or teaching courses

To be eligible to promote to **Academic Advisor III**, an advisor must have at **minimum**:

- 5 years' experience with at least 4 years including full-time primary duties of advising in higher education
- A graduate degree may substitute for 2 years' experience but does not override the requirement for 4 years full-time primary duties of advising in higher education
- Evidence of consistent and effective advisor III activity while serving in current role, additional job duties at level III include
 - Development of goals and objectives for improvement of the advising unit in conjunction with direct supervisor; implementation of plans for improvement of advising functions and models within the college
 - Leadership for campus-wide advising projects
 - Networking with other departments and/or colleges and the Office of the Director of Advising to ensure a coordinated approach to advising and retention

Pay Evaluator Training

Items to be discussed:

- Brief pay evaluator training (for supervisors)
- Consistent criteria for pay evaluator for academic advising positions
- Consistent stance on relevant experience



Auburn University Human Resources is pleased to announce the 2019 New Employee Orientation HR and Benefits special sessions for faculty.

Date	Time				
Wednesday, August 14	8 a.m. – 12 p.m.				
Wednesday, August 14	1 p.m. – 5 p.m.				
Friday, August 16	8 a.m. – 12 p.m.				
Friday, August 16	1 p.m. – 5 p.m.				
Monday, August 19	First Day of Classes				
Wednesday, August 21	8 a.m. – 12 p.m.				
Wednesday, August 21	1 p.m. – 5 p.m.				
Thursday, August 22	1 p.m. – 5 p.m.				

All of the orientation sessions are held in Room 1206 of the AU Administrative Complex located at 1550 E. Glenn Ave. It should be noted that the Special Faculty HR/Benefits sessions cover the same information as our other New Employee Orientation sessions. They are held on days and times different from the standard Thursday morning and prior to the start of classes on August 19. The purpose of these sessions is to accommodate the volume of new faculty members and their schedules. The Biggio Center orientation (held this year on Thursday, August 15) is a completely separate event, and is not a substitute for a HR/Benefits orientation session.

All new faculty members who will be hired at full-time status for at least 1 year (9 or 12 months as appropriate to the appointment) must attend a New Employee Orientation session within the first 30 days of their **full time appointment**. If a faculty member begins employment earlier in the summer prior to their full time appointment for the fall, they may contact Human Resources regarding health insurance and the mandatory retirement plan enrollment for summer term.

Due to the recent security requirement of DUO-Mobile, new hire paperwork will be due to HR Records no later than three days prior to the scheduled session.

To register a faculty member for orientation, please send the following information to orientation@auburn.edu

- Date and time of preferred orientation session:
- Name and title (Mr. Ms. or Dr.):
- Current e-mail:
- Department:
- Job title:
- Immediate supervisor:
- Will they supervise other full-time employees:
- Birth date:
- Salary:
- Pay cycle:
- Date of employment:
- Hiring manager:

Please direct questions to Penny Houston, Coordinator, HR Development, at orientation@auburn.edu

Auburn University 2018-19 Performance Review Submission Process



Today's Refresher

- Thanks for your help
- The newly-developed Performance Review Form
- Refresher session on the PR Submission Process
- Noteworthy topics
- Q&A



Today's Refresher

- This year, HR will not announce a deadline for supervisors/managers to submit reviews to HRLs
- However, you should work with your internal leadership to determine an appropriate deadline for your departments/units, and then share that deadline in your respective departments
- Performance Reviews are due to HR on Friday, July 19, 2019



Newly-developed Performance Review Form

Employee's Last Name:	Review Period:	June 1, 2018 - May 31, 2019
Employee's First Name:	Department:	
Banner ID:	Division Code:	
Job Title:	Is Job in a Job Family?	_

Performance Review Form

Job Duties / Responsibilities / Position Goals / Previously Identified Development Needs

Setting expectations:

 List as few as five and up to ten job duties, responsibilities, position goals, or previously identified development needs.

Conducting the review:

- · Add comments on how well the employee performed these pre-established expectations.
- Identify one to three observed behaviors, present or absent, that contributed to the resulting outcome. For suggestions, visit the <u>Observed Behaviors</u> website.
- · Add any development opportunities to optimize output for the upcoming year.
- Finally, rate each pre-established expectation.

			_			
5 Exemplary:	Performance is consistently superior and significantly exceeds the expectations for this job duty/responsibility/position goal/previously identified development need.					
4 Exceeds Expectations:	Performance frequently exceeds the expectations for this job duty/responsibility/position goal/ previously identified development need.				şuo	
3 Meets Expectations:	Performance consistently meets the expectations for this job duty/responsibility/position goal/ previously identified development need.	ple	Marginal	Meets Expectations	Exceeds Expectations	Exemplary
2 Marginal:	Performance meets some, but not all of the expectations for this job duty/responsibility/position goal/ previously identified development need.	Unacceptable			eeds E	
1 Unacceptable:	Performance consistently fails to meet the minimum expectations for this job duty/responsibility/position goal/ previously identified development need.		Z Z	ž	4 Ex	S.
 How well was Behaviors Obs 	bility/Position goal/Previously identified development need: this performed? served: Development for 2019-2020:					
How well was Behaviors Obs Performance Job duty/Respons How well was Behaviors Obs	this performed? erved: Development for 2019-2020: bility/Position goal/Previously identified development need: this performed?					



Important Information

- Vice Presidents and Deans will make the decision or delegate the choice as to which form will be used within their respective department/unit.
- To maintain fair and consistent administration of the performance process, it is essential that all employees whose merit increases would be determined by the same supervisor/manager/department head be evaluated using the same performance review form.

Division Performance Ratings Spreadsheet

- A Division Performance Ratings Spreadsheet (DPRS) has been sent to HRL's and includes all full time and part time employees in their division
- Save a copy of the original DPRS to prior to entering any ratings

HRL ▼	Di▽	Division Des ▼	Title ▼	Department *	Last Name 🔻	First Nam 🔻	ID	▼ R	Review Dat 🔻	Ratin _[🔻	Comment	FT▼
Arlene Brown	152	Library	Exec Support Asst II	Library Administration	Moody	Cindy	90346899	91				1
Arlene Brown	152	Library	Human Resources Generalist III	Library Administration	Brown	Arlene	90200004	42				1
Arlene Brown	152	Library	Accountant II	Library Administration	Nadar	Madhumalini	90328868	86				1
Arlene Brown	152	Library	Library Associate I	Library Administration	Stanford	Lysha	90203385	57				1
Arlene Brown	152	Library	Library Associate II	Library Administration	Black	Christine	90200438	85				1
Arlene Brown	152	Library	Library Associate II	Library Administration	Branum	Patricia	90201332	29				1
Arlene Brown	152	Library	Library Associate III	Library Administration	Aladebumoye	Oyinkansola	90200646	62				1
Arlene Brown	152	Library	Library Associate III	Library Administration	Pendleton	Anthony	90201322	22				1
Arlene Brown	152	Library	Library Assistant III	Library Administration	Stephens	Juanita	90200957	73				1
Arlene Brown	152	Library	Spec I, Library Technical	Library Administration	Brock	Jonathan	90405370	01				1
Arlene Brown	152	Library	Spec I, Library Technical	Library Administration	Varner	John	90200047	78				1
Arlene Brown	152	Library	Spec II, Library Technical	Library Administration	Bandy	Janet	90200097	71				1
Arlene Brown	152	Library	Spec II, Library Technical	Library Administration	Bates	Elizabeth	90401738	81				1
Arlene Brown	152	Library	Spec II, Library Technical	Library Administration	Bozeman	Margaret	90200363	32				1
Arlene Brown	152	Library	Spec II, Library Technical	Library Administration	Cleere	Joe	90201406	63				1



Process-in-brief

- 1. Verify information
- 2. Alphabetize Reviews
- 3. Input information into DPRS
- 4. Submit alphabetized and verified reviews, and DPRS to Penny Houston



HRL Action Steps

- Verify that the review contains
 - 1. Employee Name as listed on the DPRS
 - 2. Employee Banner ID as listed on the DPRS
 - 3. Division code
 - 4. Supervisor Name
 - 5. Supervisor Banner ID
 - 6. Overall Rating Score
 - 7. Signature and Date of Supervisor
 - 8. Signature and Date of 2nd Level Manager
 - 9. Signature and Date of Employee
 - 10. HRL signature validates all of the above



HRL Action Steps (continued)

- If all information is included and accurate, sign and date and proceed to next step
- If information is missing or inaccurate:
 - Record the performance review rating in the Division Performance Ratings Spreadsheet
 - Return to supervisor for correction
 - Supervisor should then return the corrected review to the HRL for submission to HR
- If any content or ratings are changed after the employee has signed the review, it must be reviewed, signed, and dated once again by the employee



HRL Action Steps (continued)

- Verify the names and Banner ID's are identical to their listing on the DPRS
- Enter the date of review, and overall rating
- Alphabetize Performance Reviews
- If the Performance Review Form does not have a division code field, add it to the top left hand corner
- Save a copy for your HRL records



Who Needs a Review?

- A performance review is not required if the employee
 - Terminates
 - Retires
 - Passes Away
- Notate these employees with a 9 in the overall rating column and add comment in the section provided
- Transfer employees should have review from previous supervisor. Current supervisor uses it and Initial Training Review (90-day) as applicable.



Who Needs a Review? (continued)

- A performance review is required if the following criteria occurs during the performance year. (June 1, 2018 – May 31, 2019)
 - A hire date prior to December 1, 2018
 - Post December 1 hires for whom a merit increase has been submitted



Date to Remember

- July 19th Deliver to Human Resources/Penny Houston alphabetized paper copies of performance reviews, and a paper copy of the DPRS
- July 19th Email the electronic copy of the DPRS to Penny Houston



Noteworthy

- Direct supervisors/managers to the Performance Management website
- If there is an employee missing from DPRS add their information
- If there is an employee on your DRPS that is not reviewed by your department indicate with a 9 in the ratings column
- The 2nd level manager signature is required prior to the face to face with the employee



Noteworthy (continued)

 The Division of Internal Auditing has been requesting reports of completed vs. non-completed reviews by department



Questions



Bill Shannon wps0012@auburn.edu 844-1602



ANNA DURRETT

8-8

Management major with Human Resource minor

ABOUT ME



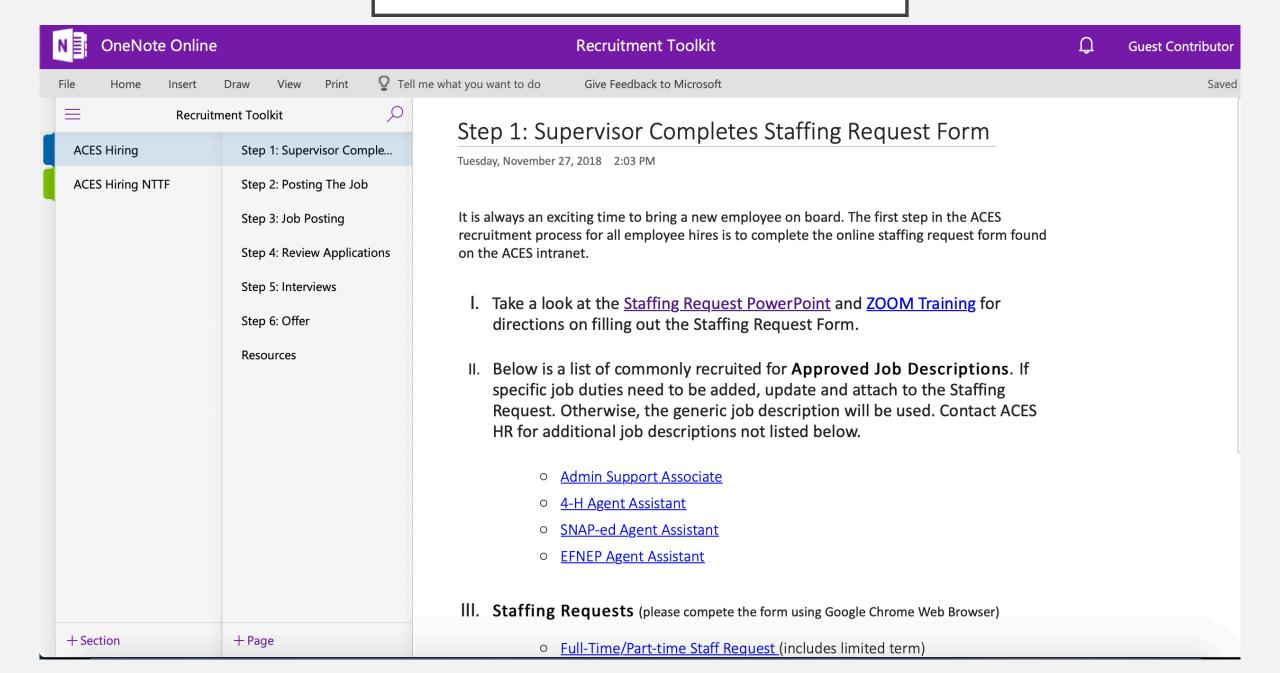
Graduating in May



Favorite classes:

HR Legislation
Selection and
Placement

RECRUITMENT TOOLKIT





APPLICANT SCORE FORM

Candidates Requirement R																		
Comment Comment Comment Comment Comment Candidate Ca	A	В	С	D	E	F	G	н	+	J	к	L	М	N	О	Р	Q	R
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Application Score Form REA CEC Admin & Staff Candidate Summary Examples +													+					

FUTURE

- SHRM- CP Exam
- HR Admin, HR Generalist, HR Coordinator, and more.

BANNER HR/PAYROLL TIP SHEET

Function	Form Name	Form Description
Find Employee Status, class, benefit/leave category, home dept, service date	PEAEMPL	Employee Information
United States Regulatory Information for I-9 and 1042-S	PEAEMPL	Employee Information
Find Employee Leave Balance Information	PEALEAV	Employee Leave Balances
Find Leave Balance History by Employee	PEILHIS	Employee Leave History
Find Employee Salary History	PEISALH	Employee Salary History Inquiry
View Timesheet per Pay Period (Enter Year, Payroll ID (MN,BW, F9, or SF), Payroll Number), Rate of Pay, Gross Pay, FOAP, Earncodes, and Hours Per Job	PHAHOUR	Banner Time Sheet View
View Leave Accrual per Pay Period (Enter Year, Payroll ID (MN, BW, F9, or SF), Payroll Number)	PHIACCR	Pay History Leave Accruals
View Pay Events per Payroll (Gross vs Net Pay) for Specific Employee	PHILIST	Pay Event List
Quick employee search (enter known info & press F8 or execute query)	POIIDEN	Employee Search Form
Employee General Info (address, bio, email, contacts, alternate ID)	PPAIDEN	Identification
View All Available Earncodes	PTREARN	Earnings Code Rules
Employee Job Title with Compensation & Default Earnings-Labor Distribution by Effective Date (must enter Banner ID and Position using query)	NBAJOBS	Employee Jobs and Labor Distribution
Budget Allocation by Position	NBAPBUD	Position Budget
Position attributes such as FTE, Title, Class, Group, Supervisor, Job Location	NBAPOSN	Position Definition
Find Employee's Job List	NBIJLST	Employee Job Inquiry
Listing of employees by position number	NBIPINC	Position by Incumbent List
Find all employees position number by specified position class	NBIPLST	Position List by Position Class
Listing of positions by organization (dept)	NBIPORG	Position Listing by Org
Labor Distribution List by specified period and FOAP combination (press F7 then F8, use scroll bar to see more info)	NHIDIST	Labor Distribution Inquiry
Labor Distribution for a specified employee and period of time	NHIEDST	Employee Distribution Inquiry

SELF SERVICE BANNER INFORMATION TO SHARE WITH ALL EMPLOYEES

Go to: Employee Services Tab, Self-Service Banner Tab, then Employee Tab to find following info: Benefits and Deductions: Where to find employee Retirement, Health, Flex & Others benefit information Pay Information: Employee Direct Deposit Information; PAY STUB, Payroll History, Deductions Taken

Tax Forms: Find Federal withholding information and taxes withheld by period

Job Summary Info: shows jobs held since Banner was implemented

Leave Balances: Find employee available Leave Balances

Go to: Employee Services Tab, Self-Service Banner Tab, Personal Information Tab to find following info:

View and Update your address and phone number

EPRINT REPORTS

View and Update your emergency contact information

Obtain instructions on changing your name or social security number

Website to provide to your employees so they can understand SSB (find pay stubs, benefits, leave)

Website for employee assistance: https://fp.auburn.edu/banner/documents/hr_training

Labor Distribution Report (select type of payroll, org, range	e of orgs)		PZILDST	Labor Distribution By Payroll Type and Period
Labor Distribution showing Contract & Grants and Cost Sh select box to find fund, fund-org or name. When printing will print.	PZILDCG	Labor Distribution for Contract & Grants and Cost Shares		
Salary & Wage Transfer Report by Fund - run as needed			PZILDR1	Labor Redistribution (SWT)
Salary & Wage Transfer Report by Organization - run as n	eeded		PZILDRR	Labor Redistribution (SWT)
Salary & Wage Transfer Report by Organization - run as n	eeded		PZILDA1	Labor Distributions for Adjustments (Manual and True Voids)
EMPLOYEE CLASS TABLE				
Applicable accounts in Banner	Payroll ID	EClass Code	Earn Code	Earn Code Description
60100, 60120	F9	F9	R18	FT 9 mon Faculty
61000, 61005, 61010	BW	FB	R26	FT BW Employee
60100, 60120	MN	FF	R12	FT 12 Month Faculty
60000, 60005, 60200, 60300, 60400, 60600	MN	FM	R12	FT 12 Month Non Faculty
60500	BW	GS	STU	Graduate Student Employee
60500	MN	GA	GA	Graduate Assistants
60100, 60120	F9	P9	PT9	PT 9 mon Faculty
61000, 61005, 61010	BW	PB	PTB	PT 9 mon Non Faculty
61300	BW	РВ	ADL	Additional Pay (Z Job)
60100, 60120	MN	PF	PTF	PT 12 Month Faculty
60000, 60005, 60200, 60300, 60400, 60600	MN	PM	P12	PT 12 Month Non Faculty
60100, 60120	SF	SF	SUM	Summer Faculty
61100	BW	ST	STU	Students - Undergraduate
61000	BW	TE	PTB	Temporary Employee
61200	BW	WA	WSA	Work-Study @ Auburn
61200	BW	WM	WSM	Work-Study @ Montgomery

TASK QUICK LIST	SCREEN
Address & Phone Number	PPAIDEN
Banner Alternate ID #	PPAIDEN
Birthdate, Gender, Citizenship	PPAIDEN
Email & Emergency Contact Info	PPAIDEN
Employee Telephone Number	PPAIDEN
Employee Class, Group or Status	PEAEMPL
Home Department	PEAEMPL
Service Dates for Employee	PEAEMPL
Termination or Leave of Absence	PEAEMPL
US Regulatory Info (I-9, 1042-S)	PEAEMPL

Electronic Personnel Action Form (EPAF)

Electronic Personnel Action Fo	AU	AUM
Add FB Job (Full-Time Biweekly)	ADJBFT	AUMFB1
Add PB Job (Part-Time Biweekly)	ADJBPT	AUMPBW
Add F9/P9 Job (Semi-Monthly)	ADJFAS	AUMPSE
Add GA/GRA/GTA Job (Grad Student Assistantship Monthly)	ADJGA	
Add GB Job (Grad Student NO Assistantship Biweekly)	ADJGB	
Add FF/FM Job (Full-Time Monthly)	ADJMON	AUMFM1
Add PT Job Monthly Employee	ADJMPT	AUMPMT
Add PF/PM Job (Part-Time Monthly)	ADJSFT	AUMFS1
Add Z Job (Additional Job Full-Time Employee)	ADJZJ	AUMAZJ
Labor Distribution Change	LDCHG	LDCHG
Leave of Absence (Return Any Leave Type)	LVABS	AUMLOA
Leave of Absence (Begin Any Leave Type Excluding SCP)	LVBGN	
New GA/GRA/GTA Job (Grad Student Assistantship Monthly)	NJGA	AUMAGT
New ST Job (Undergrad/Grad Student Biweekly)	NJST	AUMAST AUMAWS
New Job (TES Biweekly)	NJTES	
Add/Chg Special Pay (OOC/END/PROF/SUP)	OSPECP	AUMOTC AUMSPP
Change FB Job (Rate/Timesheet Org Biweekly Paid)	RTCHGB	AUMFBC
Change GA/GRA/GTA Job (Rate/Timesheet Org/FTE Monthly Paid)	RTCHGA	AUMGAC
Change FM Job (Rate/Timesheet Org Monthly Paid)	RTCHGM	AUMFMC
Change F9 Job (Rate/Timesheet Org 9 Month Paid)	RTCHSG	AUMFMS AUMPTC AUMSMC
Change PB/TES Job (Rate/Timesheet Org/FTE Biweekly Paid)	RTFPTB	AUMPBC
Change PF/PM Job (Rate/Timesheet Org/FTE Monthly Paid)	RTFPTM	AUMPTC
Change ST Job (Rate/Timesheet Org/FTE Biweekly Paid)	RTCSTU	AUMWSC AUMSTC
Termination (Employee AND Job)	TERMEE	AUMTEM
Termination (Job ONLY)	TERMJB	AUMTMJ
Termination (Retirement)	TERMRT	AUMRTD
Vehicle Allowance	VEHCL	AUMVEH
Add AUM UNIV Job		AUMUNIV

LEAVE ELIGIBILITY: Employees on regular appt of 50% or more & expected to work continuously for 12 months or longer or those not on regular appt who work 50% or more & have been employed continuously for 12 months or longer:

VACATION LEAVE ACCRUAL INFO - Non-Exempt

Yrs Service	Hrs/Yr*	Lv/Hr	Hrs /80 Hr	Days/Yr
0 - 2	97.76	0.047	3.76	12.00
3 - 4	112.32	0.054	4.32	14.00
5 - 6	128.96	0.062	4.96	16.00
7 - 8	145.60	0.070	5.60	18.00
9 - 10	160.00	0.077	6.16	20.00
10+	320.00	0.077	6.16	20.00

Leave accrues on hours worked per pay period.

*Maximum annual leave carryover based on years employment - see HR Guidelines

VACATION LEAVE ACCRUAL INFO - Exempt

Vacation leave for full time exempt is 13.34 hrs/month. The maximum vacation leave balance for exempt employees on each January 1 will be no more than two years' accrual (or 320 hours) of leave.

SICK LEAVE ACCRUAL INFO

Full-time exempt employees accrue 8 hr/mo or 96 hr.yr with no cap

Eligible Non-exempt employees accrue according to table below which is based on regular hours worked. See HR Guidelines

Hrs/Yr	Lv/Hr	Hrs/80 Hr	Days/Yr
96.00	0.0462	3.70	12

BANNER DATES DEFINED

Current Hire	the employee transfers employee classes. Date must match the first date of employment on the new Form I-9
Orig Hire	First date of original employment
Seniority	Date used to determine total service for recognition program
Adjusted Service	Indicates date of most recent hire less years of prior service for determining non-exempt's accrual rate for annual leave
First Work Date	Date on which the employee is eligible for benefits
Last Work Date	Populated with date of termination or retirement

POSITION NUMBER SCHEME

(prefix listed below to be typically followed by timekeeping location number)

GA - Graduate Assistant	ST - Student Worker
GB - Graduate Student Worker	VS - Vacant Salary Reserves
GC - Graduate Housing	WM - Work Study at AUM
GE - Graduate Extension Asst	WA - Work Study at Auburn
GR - Graduate Research Asst	2XXXXX - AUM Position
GT - Graduate Teaching Asst	4XXXXX - ACES Position
SF - Summer Faculty	ZJ - Z Jobs (addl Jobs for Full Time Emp)

Steps that departmental personnel should take to ensure accurate and timely pay for employees:

- 1. Meet EPAF AND PAYROLL DEADLINES. These dates are posted on the Employee Services tab of AUACCESS. It is recommended that initiation of required documents not be left to the last minute. If a new employee begins work late in the pay period and the deadline cannot be met, be sure he or she understands that the first payment will be delayed until the next scheduled pay date for the applicable employee class. Remind student employees that time sheets submitted after the cut-off time will be processed on the next scheduled payroll. Verify lob data on NBAJOBS for new employees and any changes made by EPAF.
- 2. CAREFULLY REVIEW THE MONTHLY AND SEMIMONTHLY PAYROLL VERIFICATIONS AND BIWEEKLY RECAP TIME SHEETS. If an employee who should appear there does not, confirm that the proper paperwork has been sent to the HR office and/or that the appropriate EPAF has been submitted and approved. Contact the HR office with any questions concerning the job assignment.
- 3. ENSURE timecards are APPROVED and all EXCEPTIONS have been ENTERED/CORRECTED PRIOR to payroll processing. Do NOT wait until the last minute to begin corrections.
- 4. CAREFULLY REVIEW THE COMPARISON REPORT TO BE SURE THE HOURS SHOWN FOR EACH EMPLOYEE ARE CORRECT. All employees to be paid are listed there. Immediately report any discrepancies to the Payroll & Employee Benefits Office by email at payroll@auburn.edu.

Add/Change Special Pay – OSPECP EPAF Example: Out of Class

Description: Adding/Change Special Pay (typically) within the Department.

Out of Class 'OOC' (C% suffix) – must be approved by Compensation per memo from Department. Once approved, Department initiates the EPAF and sends supporting documentation to Records via email.

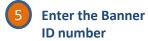




Employee Tab -> Electronic Personnel Action Forms



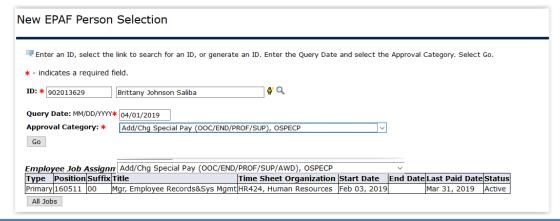




Query Date — Will Default to Today's Date **TIP Use the beginning of pay period**

Approval Category – Add/Chg Special Pay OSPECP





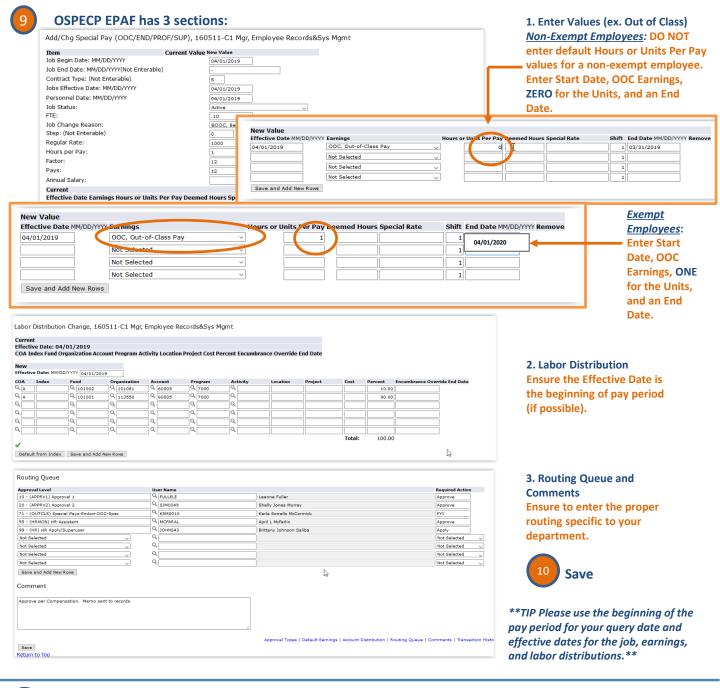


New Job

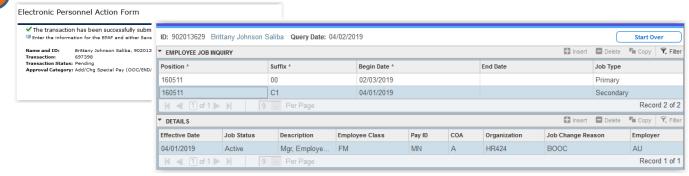
Type in the Position Number and suffix.

The position number should be the same, but the suffix would change to C1, C2, C3, C% (ex. Out of Class)

Enter	or search	h for a new po	sition n	umber and enter the suffix, or select	the link under Title.					
ID:	Brittany Johnson Saliba, 902013629									
Query	Date: Apr 01, 2019									
Approv	al Cated	ory: Add/Ch	g Spec	ial Payment, OSPECP						
•••	-									
				PROF/SUP), OSPECP						
Search	Туре	Position	Suffix	Title	Time Sheet Organization	Start Date	End Date	Last Paid Date	Status	Select
Q	New Job	160511	C1 _T	Mgr, Employee Records&Sys Mgmt	113550, Payroll Records and Benefits					•
	Primary	160511	00 ~	Mgr, Employee Records&Sys Mgmt	HR424, Human Resources	Feb 03, 2019		Mar 31, 2019	Active	0
All Job	s									
Next A	pproval T	vpe Go								



Submit and please check for errors!



Remember: the default earnings tab on the job record drives the out of class payments for an exempt employee. The hours entered into Kronos drive the out of class payments for a non-exempt employee.

- 1
- Supervisors will review job descriptions created by HR and OIT
- Identify the appropriate job description for each employee based on the employee's current duties and responsibilities and need of department Directors/Managers to submit selected job titles to Cindy Selman no later than Friday, May 10th.
 - ■Employee names with identified titles
 - ■Total number of years of relevant experience as defined on JD
 - Updated employee resumes
- Compensation & OIT Leadership will:
 - Identify and analyze market data for each job
 - ■Build a new salary structure
 - Assign jobs to new salary grades



"Relevant experience as defined on JD"

Auburn University Job Description

Job Title: Sr Database Administrator

Job Family: No Family

Job Code: MA34*

FLSA status:

Job Summary

Under minimal supervision, responsible for maintaining, backing-up, and optimizing the University's

physical, relational, and obje Minimum Required Education and Experience environments while ensuring

seeking assistance only whe

and solves unanticipated pr Education

application troubleshooting phases of database and ser

projects.

Minimum

Four-year college degree

Experience (yrs.) 8

Focus of Education/Experience

No specific discipline. Master's degree in related field preferred.

Relevant IT experience with relational database management systems or database development. Experience with Oracle Enterprise Management and SQL Development.

Send to Cindy:



PHASE 2

- Compensation will use updated resumes to evaluate employee qualifications based on identified jobs utilizing the Pay Evaluator
- No salary adjustments will be made with these changes unless incumbent salaries ≥ minimum of the pay range.
- □ Provide results to OIT Leadership, Deans, AVPs, etc. to develop a plan for additional salary adjustments, if warranted and if funds are available
- □ Reclassifications to take effect **TBD** (Near 10/1)



FAQ

- I like the current job description as it is. Do I have to reclassify my employees to the new titles?
 - ■Yes, the MA14- Spec, Info Tech job description will go away. All employees must convert to a new title.
- I need to hire a new employee. What job should I post?
 - ■Before approximately 9/1, use *Spec, Info Tech*. After approximately 9/1, post using the new titles. The new functional title may be used as a vanity title to help better define the job position and to assist with advertisement of role.



FAQ (continued)

- How will I determine new hire salaries after the implementation date for new hires?
 - The Pay Evaluator will still be utilized, and supervisors may need to work with Compensation to ensure internal equity until the project is fully implemented. (It is possible that implementation would take a phased approach. We would not want to bring external employees in at the new rates until current incumbents have somewhat 'caught up'.)

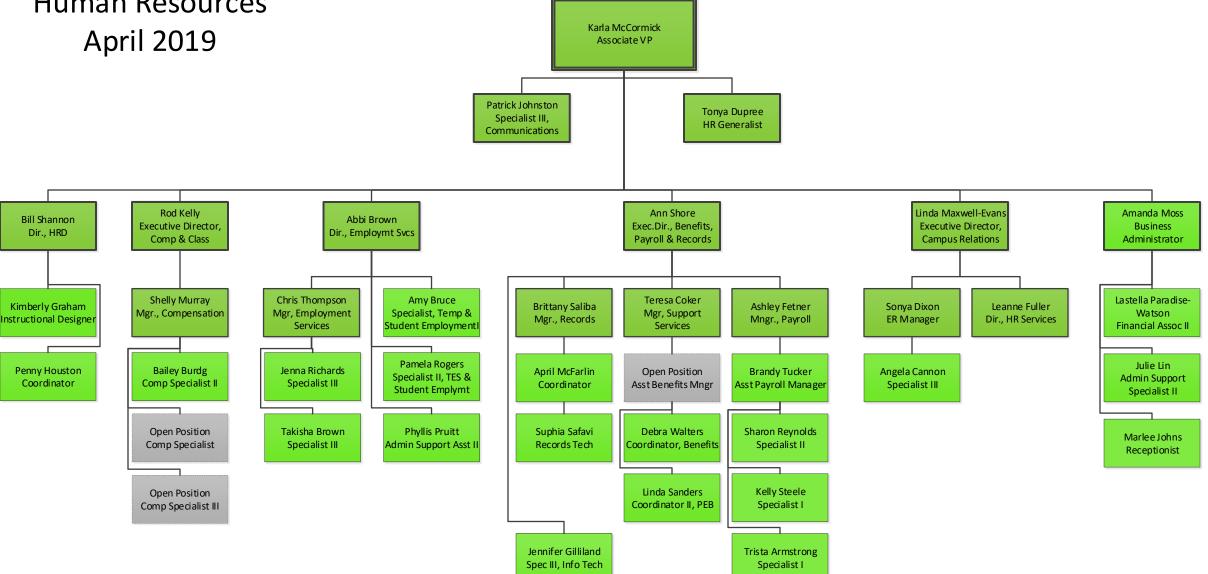


FAQ (continued)

- If employees need assistance updating resumes who can they call?
 - Division HRL, HR Compensation, HR Employment
- What if there is more than one job that my employee could reasonably fit into?
 - Select the job title that most closely reflects the primary purpose for the employee's position.



Human Resources



UPDATED PROCESS FOR FINALIST CANDIDATES Transition to Verbal Contingent Offers



Goals:

- Transition away from contingent offer letters
- Eliminate the need for the department or HRL to generate a contingent offer followed by an official offer
- Discourage finalists from making decisions about current employment until background check is complete and all administrative approvals have been obtained